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# AMARILLO COLLEGE BOARD OF REGENTS MINUTES OF REGULAR BOARD MEETING September 23, 2014

REGENTS PRESENT: Mr. Don L. Nicholson, Chair; Dr. Paul L. Proffer, Vice Chair; Ms. Mary Jane Nelson, Secretary; Mr. Carroll M. Forrester; Ms. Michele Fortunato; Mr. Johnny E. Mize; and Dr. David C. Woodburn

REGENT ABSENT: Dr. Gene Norman

OTHERS PRESENT: Mr. Robert Austin, Vice President of Student Affairs; Mr. Terry Berg, Vice President of Business Affairs; Mr. Lee M. Colaw, Chief Information Officer; Mrs. Ellen Robertson Green, Chief of Communication & Marketing; Dr. Russell Lowery-Hart, President; and Ms. Danita McAnally, Chief of Planning & Advancement

Mr. Andrew Alexander - President, Student Government Association

Ms. Mollie Bryant - representing Amarillo Globe News

Mrs. Susan Burks - President, Faculty Senate

Ms. Alma Bustamante - The Ranger, Senior Reporter

Mr. Bruce Cotgreave - Director, Physical Plant

Ms. Cara Crowley - Chief of Staff, President's Office

Ms. Lyndy Forrester – Dean of Technical Education

Mr. Terry Hawthorne - Energy Management Coordinator, Physical Plant

Mrs. Lori Merriman – Executive Secretary, President's Office

Dr. Richard Pullen - Dean of Nursing

Mr. Mark Rowh - Dean of Health Sciences

Mrs. Brenda Sadler - Exec. Asst., Pres's Off. and Asst. Secy. to the Board of Regents

Mrs. Renee Vincent - Executive Director, Moore County Campus

Mrs. Amanda Wallick – representing Classified Employees Council

Mrs. Renee Weiss – President, Administrators' Association

Dr. Kathy Wetzel -Dean of STEM

Mr. Mark White - Legal Counsel, Sprouse Shrader Smith Law Firm

Mr. Joseph Wyatt – Communications Coordinator, College Relations

#### **STATUS UPDATE**

#### STUDENT GOVERNMENT ASSOCIATION REPORT:

SGA president, Andrew Alexander, addressed the Board and expressed the importance of involvement and engagement this coming year. Seventy-five students applied to join SGA; there are 29 new members. Fallfest will be on Thursday; the theme will be the 90's; Joe Daddy's Restaurant will cater the event.

#### REGENTS' REPORTS, COMMITTEES AND COMMENTS REGARDING AC AFFILIATES:

Ms. Nelson reported that the annual AC Foundation meeting will be on September 30; they will honor Hereford's Mayor Bob Josserand. She said that Badger Bash was a huge success.

Mr. Mize distributed a Panhandle PBS handout regarding *Texas Perspective: Water*; Panhandle PBS is partnering with Austin's KLRU-TV to produce this television program. Mrs. Ellen Green

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#### REGENTS' REPORTS, COMMITTEES AND COMMENTS REGARDING AC AFFILIATES Continued:

said that while filming this pilot they learned there are places in Texas that are growing faster than Amarillo, but are in desperate need for water. *Forbes* magazine named Amarillo one of the best places for young professionals to live.

Ms. Fortunato distributed handouts regarding upcoming Amarillo Museum of Art exhibits and events. There will be a reception and lecture on October 9 honoring the preeminent sculptor Louise Nevelson. *Her Art: Women Artists in Panhandle Collections* will be exhibited through December 28, 2014.

Mr. Nicholson said that the Amarillo Foundation for Education and Business will be meeting soon.

SITE IMPROVEMENTS FOR AMARILLO COLLEGE, MANUFACTURING EDUCATION CENTER, EAST CAMPUS:

The site improvements at the Manufacturing Education Center, East Campus includes the construction of a new grinding booth, fuel storage building, and new concrete storage pad surrounded by a security fence.

This project will be advertised in the newspaper for sub-contractors and suppliers by Page & Associates, Inc., Construction Manager—at—Risk (CMR).

A request for approval will be brought to the October Board meeting.

#### **ENROLLMENT AND CHANGE IN THE TRADITIONAL STUDENT:**

Mr. Bob Austin distributed handouts and presented a PowerPoint showing the decline in enrollment by 4.9% (or 537 students) compared to last year. He explained that the enrollments of dual credit students and recent high school graduates are flat. Enrollment of students over the age of 19 is significantly down; from fall 2010 to fall 2014 there is a difference of 19.1% or 1,450 students. There are fewer evening course sections offered. In fall 2014 there were 406 applicants; only 208 students registered. There was discussion regarding the Adult Recruitment Plan and marketing efforts. Mrs. Green and Mrs. Lou Ann Seabourn are working with high school counselors and asking them to send information home with students about dual credit and enrolling in college after graduation. There are 62 school districts in the Texas Panhandle; 35 have come to AC for dual credit. There was discussion regarding flexibility in offering more course sections and times. Administration will work on a plan to increase enrollment and report to the Board.

#### REGULAR AMARILLO COLLEGE BOARD OF REGENTS MEETING

The meeting was called to order by Mr. Nicholson, Chairman. He welcomed all present and asked if there were any public comments. Mr. Mize gave the invocation. The Pledge of Allegiance to the U.S. and Texas Flags was recited.

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#### MINUTES APPROVED:

Dr. Proffer moved, seconded by Mr. Forrester to approve minutes of the regular meeting of August 26, 2014. The motion carried unanimously.

#### **CONSENT AGENDA APPROVED:**

#### A. APPOINTMENTS:

#### **Faculty**

<u>Adams, Melissa A.</u> – Instructor, Occupational Therapy Assistant

Effective Dates: August 18, 2014 - August 31, 2015

Salary: \$45,580.00 per year for 9 months full-time temporary

Qualifications: B.S., Texas Tech University Health Sciences Center, Lubbock, Texas

A.A.S., Amarillo College, Amarillo, Texas

Experience: 13 years related work

Note: New position approved in the 2014-2015 budget.

<u>Bio</u>: Melissa Adams comes to Amarillo College from the Northwest Texas Healthcare System where she has spent the last ten years as an Occupational Therapist and for the last three years as a part-time faculty member in the Occupational Therapy Assistant program at Amarillo College. Ms. Adams earned an Associate's in Applied Science degree in the Occupational Therapy Assistant program at Amarillo College and a Bachelor of Science degree in Clinical Services Management from Texas Tech University.

#### Boatman, Karen Elizabeth, Instructor, Computer Information Systems

Effective Date: August 18, 2014

Salary: \$44,741.00 per year for 9 months full-time

Qualifications: M.B.A., Wayland Baptist University, Plainview, Texas

B.S.C.I.S., Oklahoma Panhandle State University, Goodwell, Oklahoma

A.S., Amarillo College, Amarillo, Texas

Experience: 11 years related work Replacement for: Ervin Fenzel

Bio: Karen Boatman has worked for Amarillo College Moore County Campus as an Advisor since 2007. Ms. Boatman earned an Associate's in Business Administration from Amarillo College, a Bachelor's of Science in Computer Information Systems from Oklahoma Panhandle State University and a Master's in Business Administration from Wayland Baptist University.

<u>Dunston, Thomas Lee</u> – Instructor, Instrumentation Tech, Moore County Campus

Effective Dates: August 18, 2014 through August 31, 2015
Salary: \$50,270.00 per year for 10 months full-time temporary
Qualifications: B.S., California State University, Chico, California
A.A., Shasta Junior College, Redding California

Experience: 25 years related work Replacement for: John Vincent

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#### APPOINTMENTS Continued:

<u>Bio</u>: Thomas Dunston has years of experience in private industry in general aviation maintenance and is a journeyman electrician and is certified as an instructor in electrical and instrumentation. Mr. Dunston has teaching experience at Augusta Technical College in Georgia and Baton Rouge Community College in Louisiana. He earned an Associate of Arts in Business from Shasta Junior College in California and a Bachelor's of Science in Business from California State University, Chico.

<u>Haas, Brittney, D.</u> Instructor, Adult Education and Literacy

Effective Dates: August 18, 2014 – August 31, 2015

Salary: \$42,670.00 per year for 9 months full-time temporary Qualifications: B.A., West Texas A&M University, Canyon, Texas

Experience: 10 years related

Note: New position funded by the Adult Education and Literacy grant.

<u>Bio</u>: Brittney Haas has worked for Region 16 as an English as a Second Language teacher, English as a Second Language specialist, and a GED instructor since 2005. Prior to her work at Region 16 she was an English teacher at Canyon High School and was a STAR Crisis Counselor for Moore County. Ms. Haas earned a Bachelor of Arts in social work from West Texas A&M University.

Hubbard, Kendra D. - Instructor, Clinical Medical Assistant Program

**Effective Date: August 25, 2014 – August 31, 2015** 

Salary: \$49,847.00 per year for 10 months full-time temporary Qualifications: A.A.S., Amarillo College, Amarillo, Texas

Experience: 16 years related work

Note: New position approved in the 2014-2015 budget.

<u>Bio</u>: Kendra Hubbard has worked as an Emergency Room nurse at B.S.A. Hospital for the last three years and prior to that was a Registered Nurse at Northwest Texas Hospital.

Ms. Hubbard earned an Associates of Nursing from Amarillo College and an EMT Paramedic certification from Howard College in Big Spring.

Kennedy, Robert G. – Instructor, Truck Driving Academy

Effective Date: August 19, 2014

Salary: \$54,656.00 per year for 12 months full-time

Qualifications: B.S., Southern Illinois University, Carbondale, Illinois

A.A.S., Community College of the Air Force, Maxwell, Alabama (AFB)
A.A.S., Fort Steilacoom Community College/Pierce College, Lakewood,
Washington

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Experience: 4 years related experience

Replacement for: Jerry Terry

<u>Bio</u>: Robert Kennedy has worked as a TXDoT Instructor for Amarillo College for the last nine years. Mr. Kennedy has Associate degrees in Aircraft Maintenance from the Community College of the Air Force and in Medical Technology from Fort Steilacoom Community College and a Bachelor's of Science in Occupational Education from Southern Illinois University.

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#### APPOINTMENTS Continued:

Nelson, Walter "Nick" L. - Instructor, Aviation Maintenance

Effective Date: August 18, 2014

Salary: \$44,741.00 per year for 9 months full-time Qualifications: A.S., Amarillo College, Amarillo, Texas

B.A., Wayland Baptist University, Plainview, Texas

Experience: 44 years related work Replacement for: Richard Whitaker

<u>Bio</u>: Nick Nelson joined Amarillo College as an emergency hire in January of this year after serving 44 years as an Engineer/CEO for the Pan Ag Corporation. He received his Associate's Degree in Business from Amarillo College and a Bachelor's Degree in Occupational Education from Wayland Baptist University.

<u>Purvines, Deborah J.</u> – Adult Education and Literacy

Effective Dates: August 18, 2014 through August 31, 2015

Salary: \$54,443.00 per year for 10 months full-time

Qualifications: M.A., Pepperdine University, Culver City, California

B.S., West Texas A&M University, Canyon, Texas

Experience: 40 years related work

Note: New grant funded position approved in the 2014-2015 budget.

<u>Bio</u>: Deborah Purvines has been an Instructional Technology Specialist with Region 16 since 2004. Prior to that she worked as Executive Director of the Northeast New Mexico Educational Foundation in Raton and spent 27 years as a teacher and Special Education Coordinator in the Des Moines, New Mexico Independent School District. Ms. Purvines has a Bachelor's of Science in Elementary Education from West Texas A&M University and a Master of Arts in Educational Technology from Pepperdine University.

Sawyer, Jay Michael - Instructor, Speech Communications

Effective Dates: August 25, 2014 - August 31, 2015

Salary: \$25,563.00 per year for 4.5 months full-time temporary

Qualifications: M.A., Southwestern Baptist Theological Seminary, Fort Worth, Texas

B.M., East Texas Baptist College, Marshall, Texas

Experience: 14 years related work

Note: New emergency hire position for fall 2014.

Bio: Jay Sawyer has 14 years of experience as an Associate Professor of Theatre at Sul Ross State University and Wayland Baptist University. Mr. Sawyer earned a Bachelor of Music from East Texas Baptist College and Master of Communication from Southwestern Baptist Theological Seminary.

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#### B. BIDS AND PROPOSALS:

#### Request for Proposal No. 1307 – Furnishing and Installation of Carpet, Amarillo College, East Campus, Housing

RFP No. 1307, for the furnishing and installation of carpet for Amarillo College East Campus housing.

Project was advertised in the newspaper. Project documents were obtained by three contractors. Two contractors submitted proposals. A tabulation of the proposals received is attached at page 10.

It is recommended to award Proposal No. 1307 to Quality Service & Supply, Inc., <u>the low proposer to the specifications</u>, for the amount of \$60,030.00.

Funds for the project are available in the 2014-2015 housing budget.

#### C. BUDGET AMENDMENTS:

A list of budget amendments for approval by the Board is attached at page 11.

#### D. 2014-2015 TARGET LIST FOR GRANTS:

Per SACSCOC requirements, the Board is responsible for approving the directions for grant development. The 2014-2015 Target List for Grants provides recommendations regarding these directions. The list is attached at pages 12 through 16.

Ms. Fortunato moved, seconded by Ms. Nelson to approve the Consent Agenda. The motion carried unanimously.

#### **BLACKBOARD LEARNING ANALYTICS APPROVED:**

Amarillo College requested approval to purchase and implement Blackboard Learn Analytics. The entire purchase will be underwritten by approved US Department of Education, Title V program funds, award #P031S100127. The total for the entire Blackboard Learn Analytics module is \$122,000.

During years 1, 2 and 4 of Amarillo College's Title V project, funds were used to purchase and implement the Ellucian Retention Alert module and the WeblDcard classroom scanning systems. Amarillo College already utilizes the Ellucian Gradebook module. The purchase of Blackboard Learn Analytics will allow Amarillo College to tie our course redesign success with the expansion of our Blackboard LMS and Ellucian enterprise resource planning into a data portal that will provide students an overview of course success, faculty an overview of all student efforts with 24/7 reactions to ensure timely intervention, and administrators the ability to match each students learning style with the best-suited faculty members.

According to *NMC Horizon Report: 2014 Higher Education*, analytics is now an accepted and effective approach used by 1 in 5 institutions to personalize learning by mining student data and providing easy-to-understand information (dashboards) customized to the student, the faculty

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#### **BLACKBOARD LEARNING ANALYTICS APPROVED Continued:**

member, and the administrator to adapt the learning experience. Analytics in higher education is the adaptation of "big data," statistical analysis of data used for businesses becoming widely used in colleges. According to that report, Eastern Connecticut State University used a data-driven approach to increase the success of low-income students and first-generation students by assembling data from library services, learning management system, tutoring centers and surveys to identify and increase the likelihood of persistence and completion of those students. The Student Success System (S3) at the University of Wisconsin has identified students who are floundering, then adjusted infrastructures.

Blackboard Learn Analytics includes a License to Analytics4Learn; License to Pyramid Analytics for Analytics4Learn; Enterprise Hosting of data warehouse for A4L data; Outcomes Assessment Module; Adoption Services for Analytics4Learn and Outcomes Assessment; Outcomes Getting Started Training; Analytics4Learn Getting Started Training; and, Pyramid Analytics Implementation.

The administration recommended a sole source award, and increase to the existing annual Blackboard Master Agreement with <u>Blackboard</u>, dated May 30, 2012.

Mr. Forrester moved, seconded by Dr. Proffer to approve purchase and implementation of Blackboard Learn Analytics. The motion carried unanimously.

#### ELEVATOR MODERNIZATION AT LYNN LIBRARY, WASHINGTON STREET CAMPUS APPROVED:

Approval was requested to modernize both elevators at Lynn Library. The Westinghouse elevators located in Lynn Library are original to the building and have never been upgraded to this extent. These units are no longer manufactured and replacement parts are very difficult to obtain in order to keep the elevators operational. This project will include replacing all controls and converting from electrical contractors to a new, digitally controlled system, which will be more efficient and reliable. Both cabs will be refurbished during this project.

Schindler Elevator Corporation quoted a price of \$310,000.00. This is a single source purchase.

Funds are available in the 2007 bond budget.

Ms. Fortunato moved, seconded by Ms. Nelson to approve the two elevators in the Lynn Library. The motion carried unanimously.

#### INVESTMENT REPORT APPROVED:

The Board of Regents was presented the Quarterly Investment Report for the period June 1, 2014 through August 31, 2014. A copy of the report was provided to the Regents.

The weighted average maturity of the portfolio is approximately 4.8 months. The overall portfolio yield is 0.299%. During this time frame the portfolio market value has remained consistent at 100%.

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#### **INVESTMENT REPORT APPROVED Continued:**

Ms. Nelson moved, seconded by Dr. Proffer to approve the Quarterly Investment Report. The motion carried unanimously.

#### PRELIMINARY FINANCIAL REPORT ACCEPTED:

The preliminary financial statements as of August 31, 2014 are attached at pages 17 through 26.

#### Revenue

There has been 101% of the \$60 million budgeted received. Only \$16.6 million out of \$18.8 million in academic tuition and fees has been received due to lower enrollment. Some reserves have helped pay for the roofing projects.

#### **Expenditures**

We have spent 91% (\$55.0 million) of \$60 million budgeted.

#### **Auxiliary Enterprises**

The bookstores' profits are down \$105,000 from this time last year. Rental properties' net profit is \$160,000 higher than this time last year. Employees have used \$276,023 in employee scholarships.

#### **Restricted Funds**

Federal grants and contracts have decreased \$7,571,702; state grants and contracts have decreased \$154,541; local grants and contracts have increased \$310,268; and KACV grants and contracts have increased \$243,516. Resident instruction has increased \$940,000.

#### **Cash and Investments**

\$41.5 million total minus \$1.8 million (bond) = \$39.7 million – August 2014; \$45.0 million total minus \$6.5 million (bond) = \$38.5 million – August 2013; \$62.0 million total minus \$18.5 million (bond) = \$43.5 million – August 2012.

#### **Alterations & Improvements**

\$1.5 million has been spent out of total A&I/Land Improvements without branch campuses included. There is \$2.2 million budgeted.

#### Tax Schedule

\$21,193,724 has been collected out of \$20,556,126 budgeted with a \$637,598 overage.

#### **Bond Expenditures**

There has been \$67.0 million on Amarillo projects spent out of \$68.0 million budgeted.

Dr. Woodburn moved, seconded by Mr. Forrester to accept the preliminary August 2014 financial reports. The motion carried unanimously.

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#### APPOINTMENT OF A REGENT TO FILL THE UNEXPIRED TERM OF JOHN HICKS APPROVED:

At 7:40 p.m., Mr. Nicholson announced there would be a closed meeting in order that the Board of Regents might discuss the appointment of a regent to fill the unexpired term of Mr. John Hicks who resigned May 27, 2014.

At 8:02 p.m., Mr. Nicholson called the Amarillo College Board of Regents meeting back into open session. Ms. Fortunato made a motion, seconded by Dr. Proffer that Mr. Daniel Henke be appointed to fill the vacancy on the Board of Regents created by the resignation of Mr. John Hicks. The motion carried unanimously.

#### ADJOURNMENT:

There being no further business, the meeting was adjourned.	
	Mary Jane Nelson, Secretary

# Furnishing & Installation of Carpet, Housing

For

## **Amarillo College**

Amarillo, Texas

Proposal Number 1307 September 4, 2014

<u>Contractor</u>	<u>Proposal</u>
A-1 Floor Covering, Inc.	\$77,280.00
Quality Service & Supply, Inc.	\$60,030.00

#### AMARILLO COLLEGE BUDGET AMENDMENTS September 23, 2014

#### Fiscal Year 2014

1. Damage Recovery – transfer of funds to cover expenses of overages in damage/recovery expense accounts.

Increase Damage/Recovery – Supplies Pool	\$	238.39
Increase Damage/Recovery – Capital Equipment Pool	\$	13,896.00
Increase Damage/Recovery – Other Pool	\$	3,030.12
Increase Damage/Recovery – Other Pool	\$	3,638.63
Decrease Damage/Recovery – Supplies Pool	-\$	1.90
Decrease General Contingency – Contingency Pool	-\$	20,801.24

2. Moore County Campus – transfer of funds to cover expenses of welding shop project.

Increase A & I Moore County Campus Project – Capital	
Equipment Pool	\$ 140,000.00
Decrease Institutional Operations – Contingency Pool	-\$ 140,000.00

#### Fiscal Year 2015

3. Academic Success – transfer of funds to cover expenses of salaries.

Increase Dean of Academic Success – Appointed Personnel Pool	\$	36,150.40
Decrease Access Learning Center – Appointed Personnel Pool	-\$	18,075.20
Decrease First Year Experience – Appointed Personnel Pool	-\$	18,075.20

4. Business Administration – transfer of funds to cover expenses of faculty salary.

Increase Speech/Communication – Appointed Personnel Pool	\$	15,338.00
Decrease Business Administration – Appointed Personnel Pool	-\$	15,338.00



### **Target List for Grants 2014-2015**

The following targets for institutional pursuit of external funding are proposed to assist Amarillo College in accomplishing its <a href="Strategic Plan">Strategic Plan</a> (v. 2.0 – June 26, 2012).

**GOAL 1: Expand Student Success** 

#	Strategy(s)	Intent	Funding Source	Anticipated Dev. Months
1.	1.1.1.5.4, 1.1.1.6.1, 1.5.1.2.1, 1.8.6.1, 1.8.6.2, 1.8.7, 2.3.1.2	Focus on No Excuses efforts — especially accelerated, early-entry certificates; develop new accelerated certificates in Dean of STEM's division (e.g. Drafting, CIS, Management, Office Admin.) competency-based and/or hybrid approaches; apply IBEST model to each new certificate; Expand student engagement via maker-learning approaches — hands-on via low-cost 3D printing of objects and video production and streaming to increase engagement and experiential learning (e.g. service learning); ensure students engage in more oral presentations by including speech practice lab; expand academic tutoring availability; and provide more analytics/data-mining to identify and quickly resolve student success barriers	Federal Dept. of Education Title V individual (contract with RMA)  Current Title V Grant ends on 9-30-15	Sep 2014 Secure contract with RMA (4% fee if funded – off-set by costshifting salaries of existing key personnel for grant)  Oct 2014 to May 2015 Provide info and data for proposal; finalize and submit proposal in last month before deadline  Feb 2015 File for Title III & V Eligibility

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2.	1.4.1.4, 1.6.1.4, 1.7.1, 1.7.1.2, 1.1.1.3	AC will lead and WT will be partner: same type of uses; likely focus on transfer from AC to WT; institutional cross-sharing of Core Curricula assessment approaches by discipline; institutional cross-participation in experiential learning; more integration of Associate Degree Nursing to Registered Nursing and possibly implementation of "save a semester" approach; data mining of transfer data to identify and alleviate student transfer barriers	Federal Dept. of Education Title V Cooperative (contract with RMA with WTAMU as partner)	Sep 2014 to May 2015 Same schedule as above  Secure contract with RMA (split 4% fee w/WT if funded – offset by cost-shifting salaries of existing key personnel for grant)
3.	1.2.1.1.3, 1.4.1.3, 1.4.1.4, 1.5.1, 1.5.1.2.1, 1.5.3, 1.5.3, 1.5.3.2, 1.7.1.3	Support for career and technical education	Federal pass- through from State THECB Perkins Basic Grant (Teresa and Danita) Current Perkins Basic Grant ends on 8-31-2015	Feb to Apr 2015 Gather program info and equipment needs from departments  May to July 2015 Develop and submit grant proposal
4.	1.1.5.4, 1.1.6.3, 3.2.4	No Excuses: specific request to be determined based on funder's preferred initiative. Following are the 4 suggested initiatives to Meadows Foundation for selection:  1. Funds to pay for English-as-Second-Language (ESL) student fees (400 students on waiting list);  2. Funds to pay for low-income students who desire an accelerated, early-entry credential by providing them contextualized learning relevant to the specific occupation;  3. Fund for personnel and curriculum to support accelerated time to completion;  4 funds to support AC programs in mentoring low-income, first-generation students and ensure these students have received financial literacy training	Private Foundation (Meadows) with statewide service area (Danita)	Sep to Nov 2014 Submit project options and receive preferred option from Foundation  Jan to Feb 2015 Develop white paper on one or two options  Mar to May 2015 Develop and submit grant proposal

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<ol> <li>5.</li> <li>6.</li> </ol>	1.1.1.6, 1.1.6.3	Expand contextualized learning for developmental education to include more students  Equipment (furniture &	State Texas Workforce Commission and/or THECB (Teresa and Dr. Tamara Clunis) Private	Proposals are due +/- 30 days after release of RFP  Proposal due dates vary
	, in the second	computer technology) for the Career Center	Gifts from local philanthropic funders (Teresa)	, ,
7.	1.1.1, 1.1.1.5.3, 1.1.1.6.2.2, 1.1.3.5, 1.5.1.1.1, 2.3.1.3, 3.1.1, 4.6.1.5	Moore County Campus – student support	Federal Dept. of Education TRIO Student Support Services (Teresa and Therese Jones)  Current MCC SSS Grant ends on 8-31-2015	Sep to Dec 2014 Gather data, update proposal, and submit
8.	1.1.1, 1.1.1.5.3, 1.1.1.6.2.2, 1.1.3.5, 1.5.1.1.1, 2.3.1.3, 3.1.1, 4.6.1.5	Hinkson Hereford Campus – student support	Federal Dept. of Education TRIO Student Support Services (Teresa and Therese Jones)	Sep to Dec 2014 Gather data, update proposal, and submit
9.	1.1.1, 1.1.1.5.3, 1.1.1.6.2.2, 1.1.3.5, 1.5.1.1.1, 2.3.1.3, 3.1.1, 4.6.1.5	Health Sciences – student support (West Campus)	Federal Dept. of Education TRIO Student Support Services (Teresa and Therese Jones) Current Health Sciences SSS Grant ends on 8-31-2015	Sep to Dec 2014 Gather data, update proposal, and submit

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10.	1.1.1, 1.1.1.5.3, 1.1.1.6.2.2, 1.1.3.5, 1.5.1.1.1, 2.1.1.2, 2.3.1.3, 3.1.1,	ESL or CTE – student support (either Washington Street campus or East Campus)	Federal Dept. of Education TRIO Student Support Services (Teresa and Therese Jones)	Sep to Dec 2014 Gather data, update proposal, and submit
	3.2.1, 4.6.1.5		Therese solies,	
11.	1.1.1.5.3, 1.1.1.6.3, 1.1.1.6.4, 1.7.1, 1.7.1.2, 1.7.1.3, 4.6.1.5	AC as the lead and WT as the partner in STEM student support and transfer with acceleration focus	Federal Dept. of Education Fund for the Improvement of Postsecondary Education (FIPSE) First in the World Grant (Teresa & Dr. Kathy Wetzel)	May to July 2015 Refine proposal submitted in 2014 and submit for 2 <sup>nd</sup> round competition

#### **GOAL 2: Ensure Student Access**

#	Strategy(s)	Intent	Funding Source	Anticipated
				Dev. Months
12.	2.3.1.1,	Equipment for either Drafting at WSC	State	Dec 2014
	2.3.3,	or Welding programs at East Campus,	TX Comptroller –	and
	1.1.4.3,	Moore County Campus, Hinkson	JET Equipment	Mar 2015
	3.2.3,	Hereford Campus and outreach to	Grant (Teresa)	Develop and submit
	3.2.4,	dual credit high schools based on		grant proposal(s)
	4.6.1.5	recommendations from VPAA.		

### **GOAL 3: Collaborate with Partners in the Community**

#	Strategy(s)	Intent	<b>Funding Source</b>	Anticipated
				Dev. Months
13.	3.2.4	Grant to increase workforce skills at	State	Oct to Dec 2014
		hospitals in the region	Texas Workforce	
			Commission	
			Skills Development	
			Funds (Teresa and	
			Kim Crowley)	

## **GOAL 4: Ensure the College's Future**

#	Strategy(s)	Intent	Funding	Anticipated
			Source	Dev. Months
14.	4.2.3.3,	Renovation of first floor of Lynn	Gifts from local	Sep to Dec 2014
	4.6.1.5	Library to provide a student commons	philanthropic	Develop and submit
		and other learning support	funders (Teresa	grant proposals
			and Kathy)	

# AMARILLO COLLEGE Preliminary Revenue Budget Status Report as of August 31, 2014

	Fiscal 2014 Beginning Budget	Fiscal 2014 Current Budget	Fiscal 2014 Actual	%	Fiscal 2013 Budget	Fiscal 2013 Actual	%
State Appropriations	15,278,458	15,278,458	15,307,049	100%	14,994,164	15,097,688	101%
Indirect Cost Recovery	223,454	223,454	213,549	96%	203,454	226,577	111%
Ad Valorem Tax Revenues	16,098,382	16,098,382	16,380,169	102%	15,063,121	15,474,665	103%
Subtotal	31,600,294	31,600,294	31,900,767	101%	30,260,739	30,798,930	102%
Tuition and Fees - Academic	18,750,818	18,750,818	16,616,185	89%	18,214,565	16,916,271	93%
Tuition and Fees - Continuing Education	1,653,860	2,042,106	1,791,111	88%	1,972,779	1,829,045	93%
Tuition and Fees - Comm. Serv.	999,187	1,064,837	1,068,699	100%	1,013,801	1,054,023	104%
Less: TPEG	(487,980)	(487,980)	(429,279)	88%	(492,714)	(442,869)	90%
Subtotal	20,915,885	21,369,781	19,046,716	89%	20,708,431	19,356,470	93%
KACV - TV	493,200	493,200	367,776	75%	493,200	402,377	82%
Interest Income Other Income East Campus Land Sale Proceeds Transfer from Auxiliary Enterprises Use of Retained Earnings A & I Funding Branch Campus A&I Subtotal	80,000	80,000	81,666	102%	60,000	85,438	142%
	2,322,205	2,602,718	5,850,635	225%	2,956,406	3,678,267	124%
	-	-	293,740	0%	386,216	468,744	0%
	1,274,648	1,274,648	1,274,648	100%	1,307,649	1,307,649	100%
	81,563	81,563	81,563	100%	756,093	756,093	100%
	1,465,000	1,465,000	694,023	47%	3,255,000	2,245,001	69%
	1,065,435	1,315,435	996,039	76%	3,000,000	3,000,000	0%
	6,288,851	6,819,364	9,272,314	136%	11,721,364	11,541,192	98%
TOTAL REVENUES	59,298,230	\$60,282,639	\$60,587,573	101%	\$63,183,734	\$62,098,969	98%

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# AMARILLO COLLEGE Preliminary Expenditures Budget Status Report as of August 31, 2014

	Fiscal 2014 Beginning Budget	Fiscal 2014 Amended Budget	Fiscal 2014 Actual	%	Fiscal 2013 Budget	Fiscal 2013 Actual	%
Institutional Support	9,660,019	9,631,174	9,098,517	94%	9,129,392	8,619,555	94%
Student Services	3,425,453	3,466,498	3,305,017	95%	3,186,809	3,073,674	96%
Fringe Benefits	9,717,970	9,717,970	7,744,272	80%	8,873,951	9,029,992	102%
Resident Instruction	22,320,826	22,934,457	21,852,158	95%	22,382,967	21,475,419	96%
Academic Support	2,147,946	2,159,152	2,097,765	97%	2,240,768	2,243,195	100%
Extension and Public Service	2,179,485	2,245,699	2,140,140	95%	2,132,580	2,042,654	96%
Physical Plant Operation and Maintenance	5,241,348	5,256,751	5,267,791	100%	5,693,465	5,414,746	95%
Technology Equipment Replacement	1,672,957	1,685,457	2,167,729	129%	1,947,073	1,900,403	98%
Alterations and Improvements	2,271,598	2,710,782	1,352,386	50%	7,173,668	5,360,377	75%
Contingencies	660,628	474,699	0	0%	423,061	0	0%
TOTAL EXPENDITURES	\$59,298,230	\$60,282,639	\$55,025,775	91%	\$63,183,734	\$59,160,015	94%

#### AMARILLO COLLEGE Preliminary Auxiliary Enterprises Profit (Loss) Statement as of August 31, 2014

		Fiscal 2014			Fiscal 2013	
			Profit			Profit
	Income	Expense	(Loss)	Income	Expense	(Loss)
Bookstores:						
Washington Street	3,895,115	3,219,508	675,607	4,112,063	3,378,134	733,929
West Campus	798,623	707,710	90,913	830,154	692,289	137,865
Total Bookstores	4,693,738	3,927,218	766,520	4,942,217	4,070,423	871,794
Vending:						
Washington Street	27,064		27,064	31,821		31,821
East Campus	6,343		6,343	7,330		7,330
Moore County	2,101		2,101	2,355		2,355
Hereford Campus	510		510	402		402
Total Vending	36,018	0	36,018	41,908	0	41,908
Rental Property:						
Washington Street	6,201		6,201	9,601		9,601
East Campus - Family Housing	2,668,467	1,563,884	1,104,583	2,644,657	1,709,171	935,486
East Campus - Industrial	7,830	12	7,818	14,520	1,856	12,664
Total Rental Property	2,682,498	1,563,896	1,118,602	2,668,778	1,711,027	957,751
Interest Income	17,361		17,361	17,600		17,600
Installment Payment Plan	134,325		134,325	141,865		141,865
Student Government Association	300,300	310,177	(9,877)	315,943	329,567	(13,624)
Total Other	451,986	310,177	141,809	475,408	329,567	145,841
TOTAL AUXILIARY ENTERPRISES	7,864,240	5,801,291	2,062,949	8,128,311	6,111,017	2,017,294
USES OF THESE PROFITS		Fiscal 2013			Fiscal 2012	
Institutional Cabalarabina						
Institutional Scholarships: Honors Program Scholarships		11,250	(11,250)		10,800	(10,800)
Band Scholarships		1,350	(1,350)		2,400	(2,400)
Choir		1,403	(1,403)		1,585	(1,585)
Total Institutional Scholarships	0	14,003	(14,003)	0	14,785	(14,785)
Faralassa Cabalasahiras						
Employee Scholarships:		22.040	(22.040)		27.602	(27,682)
Employee Spouse		23,849	(23,849)		27,682	. , ,
Employee - Appointed		65,764	(65,764)		57,142	(57,142)
Employee - Children		125,314	(125,314)		126,515	(126,515)
Employee Non Appointed Total Employee Scholarships	0	61,096 276,023	(61,096) (276,023)	0	53,439 264,778	(53,439) (264,778)
		47.046	(47.246)		20.452	(20.450)
Official Functions		17,346	(17,346)		20,150	(20,150)
Transfer from AE to LM for Plant EC Total Other	0	1,274,648 1,291,994	(1,274,648)	0	1,307,649 1,327,799	(1,307,649)
TOTAL USES OF THESE PROFITS	0	1,582,020	(1,582,020)	0	1,607,362	(1,607,362)
TOTAL USES OF THESE PROFITS						

## Amarillo College Preliminary Restricted Funds - Revenue and Expenditures as of August 31, 2014

	Fiscal 2014	Fiscal 2013	Increase (Decrease)
Federal Grants and Contracts State Grants and Contracts Local Grants and Contracts KACV Grants and Contracts	12,857,936 2,519,155 1,820,105 1,222,344	20,429,638 2,673,696 1,509,837 978,828	(7,571,702) (154,541) 310,268 243,516
TOTAL GRANTS AND CONTRACTS	18,419,540	25,591,999	(7,172,459)
Student Aid Pell Grants Suppl. Education Opportunity Grants (SEOG) College Work Study Texas Public Education Grants (TPEG) Texas Grant - THECB EC Scholarships DWT-NEG Displaced Worker Training Grant Resident Instruction Academic Support Public Service Student Support Services	15,471,309 218,772 188,834 609,923 893,968 5,500 32,033 7,043,743 0 1,076,385 513,198	15,894,259 186,178 227,457 429,871 911,667 8,000 0 6,103,038 32 1,370,982 564,802	(422,950) 32,594 (38,623) 180,052 (17,699) (2,500) 32,033 940,705 (32) (294,597) (51,604)
TOTAL EXPENDITURES	26,053,665	25,696,286	357,379

## Amarillo College Preliminary Cash and Investments as of August 31, 2014

	Cash in Bank and on Hand	TexPool	Amarillo National Fund	Chase	Certificate Of Deposits	Total
Local Maintenance Funds	1,536,764	6,120,022			18,304,245	25,961,031
Auxiliary Enterprises	29,739	244,068			4,450,000	4,723,807
Restricted Funds		1,049,419	2,375,669		237,110	3,662,198
Endowment Funds		270,280	2,117,108		1,273,214	3,660,602
Unexpended Plant Funds	116,886	872,741		841,962		1,831,589
Retirement of Indebtedness	4,408	48,636			1,600,000	1,653,044
Agency Funds						0
TOTAL	\$1,687,797	\$8,605,166	\$4,492,777	\$841,962	\$25,864,569	\$41,492,271
AUGUST 2013 TOTAL	\$3,275,136	\$7,971,975	\$3,980,601	\$4,340,020	\$25,436,325	\$45,004,057
AUGUST 2012 TOTAL	\$6,813,982	\$13,186,819	\$3,562,024	\$13,829,051	\$24,622,023	\$62,013,899
Breakdown of Cash & Investme		2042	2042			
Amarillo College	<b>2014</b> 34,167,436	2013 33,037,664	<b>2012</b> 28,232,067			
EC Land Sale Proceeds	376,268	397,864	0			
KACV	5,071,175	4,664,615	4,908,964			
HLC	1,034,377	1,091,256	1,147,517			
Student Loans	(3,024,558)	(3,037,178)	(82,846)			
Pass Through Scholarships	6,691,661	(975,494)	852,897			
Restricted	(12,933,254)	(4,398,642)	522,683			
Auxiliary	6,069,284	5,206,998	5,675,927			
Plant/Bonds/Debt Service	3,820,636	8,785,690	20,553,601			
Agency	219,246	231,284	203,089			
Total	\$41,492,271	45,004,057	\$62,013,899			

# AMARILLO COLLEGE Preliminary Alterations and Improvements Projects for Fiscal 2014 as of August 31, 2014

TYPE OF FUNDS	PROJECT	ACTUAL	PROJECTED COST	% COMPLETE
Budgeted	Durrett Hall - Remodel Office		5,000.00	0%
Budgeted	Engineering Building - Remodel Offices		10,000.00	0%
Budgeted	Warren Hall Alterations - Building A Wall		45,000.00	0%
	TOTAL A&I FROM BUDGETED FUNDS	\$0.00	\$60,000.00	0%
Designated	Engineering Building - Asbestos Abatement/Renovation	\$18,966.55	\$197,212.51	10%
Designated	CUB - Replace South Entrance Doors	\$24,267.17	\$24,267.17	100%
Designated	Student Service Center - HVAC Renovation	\$79,375.09	\$310,571.63	26%
Designated	Student Service Center - 2nd Floor Renovation	\$45,251.75	\$50,000.00	91%
Designated	West Campus - Jones Hall - New North Parking Lot	\$320,029.56	\$426,336.57	75%
Designated	West Campus - Child Development Lab Alterations	\$75,707.73	\$80,267.92	94%
Designated	Polk Street - Nixson Gym - New HVAC	\$34,746.72	\$34,746.72	100%
Designated	EC - Public Service Train Ctr - Building Upgrades	\$1,465.98	\$28,219.00	5%
Designated	EC - Transportation Career Center Renovations	\$11,781.00	\$11,781.00	100%
Designated	Campus Wide - Carpet Replacement	\$17,433.09	\$20,575.97	85%
Designated	Campus Wide - Parking Lot Repairs	\$10,177.70	\$11,021.51	92%
	TOTAL A&I FROM DESIGNATED RESERVES	\$639,202.34	\$1,195,000.00	53%
Allocated	Engineering Building - Asbestos Abatement/Renovation	19,270.00	\$102,787.49	19%
Allocated	CUB - Renovate Kitchen/Bookstore	\$556,732.83	\$556,732.83	100%
Allocated	EC Bldg 3400 - Removal of Asbestos/Demolish	\$78,521.00	\$78,521.00	100%
Allocated	EC Motorcycle Storage	\$12,622.51	\$12,622.51	100%
Allocated	EC - Construction of Welding Booths	\$153,668.00	\$153,668.00	100%
Allocated	Campus Wide - Carpet Replacement	\$15,497.72	\$15,497.72	100%
	TOTAL A&I FROM ALLOCATED FUNDS	\$836,312.06	\$919,829.55	91%
	TOTAL A&I/LAND IMPROVEMENTS W/O BRANCHES	\$1,475,514.40	\$2,174,829.55	68%
Branch Campus	Moore County Campus - Student Activities Center	\$469,699.68	\$515,435.29	91%
Branch Campus	Moore County Campus - New Campus Completion	\$125,035.38	\$220,000.00	57%
Branch Campus	Moore County Campus - C&TTC Welding Shop	\$196.75	\$220,000.00	0%
Branch Campus	Hereford New Campus	\$462,758.63	\$756,830.63	61%
Branch Campus	Hereford New Campus - Hereford Capital Campaign	\$910,416.52	\$913,973.76	100%
	TOTAL A&I FROM BRANCH CAMPUSES	\$1,968,106.96	\$2,626,239.68	75%
	TOTAL A&I/LAND IMPROVEMENTS PLUS BRANCHES	\$3,443,621.36	\$4,801,069.23	72%

# AMARILLO COLLEGE Preliminary Tax Schedule as of August 31, 2014

			_	FY 2013	
	Potter County	Randall County	Total	_	Total
Net Taxable Values	\$5,216,629,267	\$4,527,585,789	\$9,744,215,056		\$9,455,340
Tax Rate	\$0.19950	\$0.19950	\$0.19950		\$0.19950
Assessment: Bond Sinking Fund - \$ .04429 Maintenance and Operation - \$ .15521 Total Assessment	\$2,261,746 \$7,925,840 \$10,187,586	\$2,412,998 \$8,455,874 \$10,868,872	\$4,674,744 \$16,381,714 \$21,056,458	-	\$4,974,279 \$15,440,558 \$20,414,837
Deposits of Current Taxes	\$9,909,376	\$10,809,400	\$20,718,776		\$20,054,292
Current Collection Rate	97.27%	99.45%	98.40%		98.23%
Deposits of Delinquent Taxes	\$211,979	\$64,870	\$276,849		\$303,616
Deposits of Penalties and Interest	\$140,351	\$57,748	\$198,099	collection rate	\$251,094
	Budgeted - Bonds Budgeted - Maintenanc Total Budget	\$4,674,744 \$15,881,382 \$20,556,126	100.00% 96.95% _ 97.62% _	\$4,974,279 \$14,892,121 \$19,866,400	
	Total Collected - Curren	t + Delinquent + Penalty/Interest	\$21,193,724	_	\$20,609,002
	Over (Under) Budget	\$637,598	_	\$742,602	

# AMARILLO COLLEGE Preliminary Bond Expenditures - Fund 60 Bond Projects as of August 31, 2014

VENDOR	PRIOR YEARS EXPENSES	ARCHITECT FEES	EXPENSES FY 14 CONSTRUCTION MANAGER FEES	OTHER	TOTAL	PROJECTED	%
Construction in Progress:	EAPENSES	rees	MANAGER FEES	EXPENSES	EXPENSES	COST	COMPLETE
Bond Sale Fee	\$107,751.92	\$0.00	\$0.00	\$0.00	\$107,751.92	\$107,751.92	100%
General Construction Expenses - All Campuses	\$97,102.58	\$0.00	\$0.00	\$65.72	\$97,168.30	\$97,168.30	100%
Dutton Hall - Remodel - WSC	\$25,214.38	\$137,330.89	\$2,495,645.00	\$418,023.16	\$3,076,213.43	\$3,232,791.00	95%
Byrd Business Building - Remodel - WSC	\$7,669,462.63	\$0.00	\$17,059.82	\$15,332.34			
Parcells Hall - Remodel - WSC	\$8,948,192.10	\$0.00	\$19,288.61	\$8,774.54	\$7,701,854.79	\$8,041,042.13	96%
Lynn Library - Renovations at Existing Building-WSC			. ,	14	\$8,976,255.25	\$9,095,585.29	99%
	\$894,263.99	\$273.51	(\$3,266.07)	\$1,311.50	\$892,582.93	\$892,582.93	100%
CUB - Remodel - WSC	\$0.00	\$53,645.01	\$271,360.00	\$166,943.00	\$491,948.01	\$528,426.88	93%
Music Buildings-Renovations at Existing Building-WSC	\$2,905,424.98	\$6,318.55	\$89,176.34	\$69,054.89	\$3,069,974.76	\$3,277,223.88	94%
EC Industrial Center - Renovate (Welding, Restrooms, HVAC)	\$4,686,404.15	\$15,188.46	\$45,666.00	\$11,670.72	\$4,758,929.33	\$4,879,713.08	98%
EC Transportation Complex Bldg S - Addition/Renovate Bldg	\$872,433.20	\$0.00	\$16,365.00	\$1,664.10	\$890,462.30	\$896,381.95	99%
Allied Health - Remodel - West Campus	\$3,616,203.17	\$0.00	\$0.00	\$1,131.30	\$3,617,334.47	\$3,621,941.23	100%
Total Construction in Progress	\$29,822,453.10	\$212,756.42	\$2,951,294.70	\$693,971.27	\$33,680,475.49	\$34,670,608.59	97%
Completed Projects:							
Durrett Hall - Relocation of Electronics - WSC	\$57,248.10	\$0.00	\$0.00	\$0.00	\$57,248.10	\$57,248.10	100%
Warren Hall - Remodel - WSC	\$2,437,662.86	\$0.00	\$0.00	\$0.00	\$2,437,662.86	\$2,437,662.86	100%
Dutton Hall - Remodel - WSC	\$554,727.60	\$0.00	\$0.00	\$0.00	\$554,727.60	\$554,727.60	100%
Parcells Hall - KACV Data Room - WSC	\$184,307.44	\$0.00	\$0.00	\$0.00	\$184,307.44	\$184,307.44	100%
Chill Water Loop System - WSC	\$881,655.78	\$0.00	\$0.00	\$0.00	\$881,655.78		
	4001,033.70	<b>40.00</b>	φυ.υυ	φυ.υυ	\$001,033.78	\$881,655.78	100%

# AMARILLO COLLEGE Preliminary Bond Expenditures - Fund 60 Bond Projects as of August 31, 2014

			<b>EXPENSES FY 14</b>				
	PRIOR YEARS	ARCHITECT	CONSTRUCTION	OTHER	TOTAL	PROJECTED	%
VENDOR	EXPENSES	FEES	MANAGER FEES	EXPENSES	EXPENSES	COST	COMPLETE
Science Laboratory Building - WSC	\$10,024,693.08	\$0.00	\$0.00	\$0.00	\$10,024,693.08	\$10,024,693.08	100%
New Parking Lot - WSC	\$816,500.72	\$0.00	\$0.00	\$0.00	\$816,500.72	\$816,500.72	100%
Building B - Remodel - West Campus	\$1,417,215.97	\$0.00	\$0.00	\$0.00	\$1,417,215.97	\$1,417,215.97	100%
Life Enrichment Center - Polk St Campus	\$56,553.00	\$0.00	\$0.00	\$0.00	\$56,553.00	\$56,553.00	100%
East Campus - New HVAC	\$2,697,749.61	\$0.00	\$0.00	\$0.00	\$2,697,749.61	\$2,697,749.61	100%
Clinical Simulation Center (at Texas Tech)	\$999,993.75	\$0.00	\$0.00	\$0.00	\$999,993.75	\$999,993.75	100%
Jones Hall - West Campus	\$12,356,292.87	\$0.00	\$0.00	\$0.00	\$12,356,292.87	\$12,356,292.87	100%
New Parking Lot - Polk St Campus	\$830,383.82	\$0.00	\$0.00	\$0.00	\$830,383.82	\$830,383.82	100%
Total Completed Projects	\$33,314,984.60	\$0.00	\$0.00	\$0.00	\$33,314,984.60	\$33,314,984.60	100%
Total Bond Projects	\$63,137,437.70	\$212,756.42	\$2,951,294.70	\$693,971.27	\$66,995,460.09	\$67,985,593.19	99%
Revenue Bond Projects:							
Moore County New Campus	\$4,307,712.58	\$0.00	\$309,203.00	\$60,053.67	\$4,676,969.25	\$4,676,969.25	100%
Total Revenue Bond Projects	\$4,307,712.58	\$0.00	\$309,203.00	\$60,053.67	\$4,676,969.25	\$4,676,969.25	100%

#### Amarillo College Reserve Analysis FY 2014 As Of 8/31/14

As Of 8/31/14				
Encumbered Prior to 8/31/13	Balance as of 08/31/2013	Current Fiscal Year Activity	Ending Balance	Explanation
Overlapping Purchase Orders	397,609	(386,583)	11,026	Materials and services requested in prior year and charged against prior year budget but received and paid for in the current year
Subtotal	397,609	(386,583)	11,026	
Board Restricted				
Equipment Reserve	1,700,000		1,700,000	Set-up for equipment purchases required but not budgeted
Facility Reserve	3,500,000	(958,085)	2,541,915	
Technology Reserve	522,225	, , ,	522,225	Set-up for IT related purchases required but not budgeted
Sim Central	246,764		246,764	
East Campus A&I Designated	560,000	(418,582)	141,418	Set-up for East Campus improvements required but not budgeted
SGA	101,054		101,054	
Insurance	500,000		500,000	
Moore County Campus Designated	914,674	(676,495)	238,179	Moore County prior years revenues over expenses fund balance
Hereford Campus Designated	1,124,634	(401,107)	723,527	
East Campus Land Proceeds	397,864	(21,596)	376,268	
East Campus Designated	1,865,534		1,865,534	·
Subtotal	11,432,749	(2,475,865)	8,956,884	
Unrestricted Reserve				
Undesignated Local Maintenance	10,443,460		10,443,460	Local Maintenance prior years revenues over expenses fund balance
Undesignated Auxiliary	4,173,901		4,173,901	Auxiliary prior years revenues over expenses fund balance
Subtotal	14,617,361	-	14,617,361	
Total	26,447,719	(2,862,448)	23,585,271	• •
Fiscal Year 2013	26,677,885	(230,166)	26,447,719	
Fiscal Year 2012	24,021,539	2,656,346	26,677,885	
Fiscal Year 2011	21,927,855	2,093,684	24,021,539	
Fiscal Year 2010	21,093,864	833,991	21,927,855	
Fiscal Year 2009	19,474,630	1,619,234	21,093,864	