# AMARILLO COLLEGE BOARD OF REGENTS MINUTES OF STATUS UPDATE AND REGULAR BOARD MEETING May 24, 2021

**REGENTS PRESENT:** Mr. Johnny Mize, Chair; Mrs. Anette Carlisle, Vice-Chair; Mr. Patrick Miller, Secretary; Mr. John Betancourt (newly elected regent); Ms. Michele Fortunato; Ms. Sally Jennings; Dr. Paul Proffer; Ms. Peggy Thomas (newly elected regent); Dr. David Woodburn

REGENTS ABSENT: Mr. Jay Barrett; Mr. Dan Henke

**CAMPUS REPRESENTATIVES PRESENT:** Ms. Ronda Crow, Representative for the Moore County Campus

**CAMPUS REPRESENTATIVES ABSENT:** Ms. Sara Pesina, Representative for the Hereford Hinkson Memorial Campus

**OTHERS PRESENT:** Mr. Bob Austin, Vice President of Enrollment Management; Mr. Kevin Ball, Vice President of Communications and Marketing; Dr. Tamara Clunis, Vice President of Academic Affairs; Ms. Cara Crowley, Vice President of Strategic Initiatives; Ms. Cheryl Jones, Vice President of Human Resources; Dr. Russell Lowery-Hart, President; Mr. Chris Sharp, Vice President of Business Affairs; Mr. Joe Bill Sherrod, Vice President of Institutional Advancement; Ms. Denese Skinner, Vice President of Student Affairs; and Mr. Mark White, Executive Vice President and General Counsel

Ms. Danielle Arias – Asst. Dir. for Continuing Education & Workforce Dev., MCC Ms. Melissa Bates – Asst. Director of Academic Services, Moore County Campus (virtual) Mr. Brett Beesley – Assistant Superintendent for Personnel, Dumas ISD (virtual) Mr. Eugene Betancourt – Regent Betancourt's brother Mr. and Mrs. Juan (Erma) Betancourt - Regent Betancourt's parents Ms. Monique Betancourt - Regent Betancourt's sister Ms. Brandy Blount – Regent Miller's sister Ms. Debby Blount - Regent Miller's mother Ms. Joy Brenneman - Exec. Asst., President's Office/Asst. Sec. to the Board of Regents Ms. Becky Burton – Associate Vice President of Academic Services Mr. Aaron Cappilla and fiancé, Hannah – Regent Thomas' son Miss Cadence Cappilla – Regent Thomas' granddaughter Mr. Jason Cappilla – Regent Thomas' son Ms. Melinda Cappilla - Regent Thomas' daughter-in-law Ms. Tiffani Crosley - Associate Vice President, Business Affairs Ms. Edith DiTomasso – Community Member, friend of Regent Betancourt Mr. David Gay - Amarillo Globe News Reporter Ms. Debbie Hiltbrunner – Community Member, friend of Regent Thomas Ms. Judy Jackman – AC Retiree, Community Member Ms. Kirbi Kelley-Diaz - Community Member, friend of Regent Betancourt Ms. Cindy Lanham – Human Resources Manager Mrs. Deana Miller - Regent Miller's spouse Ms. Mercy Murguia – Community Member, friend of Regent Betancourt Ms. Kristie Owensby - Regent Betancourt's sister Mr. Scott Palser – Student Support Services Program Coordinator, MCC (virtual) Ms. Lori Petty – Director of Center for Teaching and Learning Mr. Jesse Pfrimmer – Community Member Ms. Ali Ramos – Community Member

Dr. Tim Revell – Community Member Mr. and Mrs. Steve (Debbie) Simpson – Community Members, friend of Regent Thomas Mr. Jack Thomas – Regent Thomas' spouse Ms. Sherry Thompson – Community Member, friend of Regent Thomas Ms. Renee Vincent – Dean of Campus Operations, Moore County Campus (virtual) Mr. Joe Wyatt – Communication Content Producer

# STATUS UPDATE

# The Status Update was called to order at 6:00 p.m. by Mr. Johnny Mize, Chairman of the Board of Regents. A quorum was present.

#### **RECOGNITION OF OUTGOING REGENTS**

Mr. Mize expressed appreciation on behalf of the Board for the passion, leadership, and service of Regents Henke and Miller during their tenure on the Board. Mr. Miller thanked the Board and Dr. Lowery-Hart for their vision and recalled hard decisions and successes during his time on the Board, especially noting the recent Aspen Rising Star Award. Mr. Henke was unable to attend this meeting.

#### MOORE COUNTY CAMPUS UPDATE

Ms. Vincent thanked the Regents for their continued support of the Moore County Campus and noted that they had a record high enrollment of 423 students this Spring 2021. Demographics have changed dramatically since the campus opened with a growth in Hispanic enrollment from 35% to 78%. 77% of students receive financial aid and full-time enrollment has grown to 55%.

Ms. Bates reviewed student services at MCC. The retention plan includes offering classes at all times of the day and evenings and building relationships through advising, a mentoring program, the early alert system, and midterm grade checks. Students get connected through various clubs and organizations and the Moore County Ambassadors student leadership group. Outreach activities have taken place at Sunray and Dumas high schools. The Moore County Health Foundation has raised over \$200,000 and 144 scholarships have been awarded to nursing students. The RNEC program has been a success and those students will transition to the AC nursing program. A new cohort of LVN students will begin in 2021-22.

Mr. Palser discussed the Student Support Service grant. Recent activities included a Reality Store where students could shop based on a budget with or without an education and a sustainable wage and a presentation from the Education Credit Union. Student Support Services has surpassed all of its annual goals in persistence, academic standing, graduation rates, and transfer rates.

Ms. Arias noted that there were seven graduates in Instrumentation/Electronics and six in Welding programs this Spring and highlighted the success of the students. Activities this year included Career Readiness meetings with local employers, skill building, and the Women in Industry Luncheon which introduces women to opportunities in these fields. They continue outreach to the local ISD's. Truck driving is in the process of purchasing a new truck. More than 242 people from 13 employers have received training under the Skills Development Fund grant. Summer offerings include Kids College, AEL, ESL, and GED classes, and contract trainings.

Ms. Vincent congratulated the college on the Aspen Rising Star Award. She also briefly discussed the agreement with JBS which will provide training for workers in these plants. They hope to reach 10% of their employees the first year and grow the program from there.

#### **REGENTS' REPORTS, COMMITTEES, AND COMMENTS REGARDING AC AFFILIATES Executive Committee** – report by Mize, Carlisle, Miller

Mr. Mize reported that this committee met on Friday. He would like to move the September meeting to the 21<sup>st</sup> rather than the 28<sup>th</sup>. Ms. Brenneman will check with the Regents on their availability.

#### AC Foundation - report by Barrett, Henke, Mize

Mr. Mize attended the Foundation meeting and reported that the main discussion centered around the Comprehensive Campaign.

#### Amarillo Museum of Art (AMoA) - report by Fortunato

No report.

#### Panhandle PBS – report by Miller, Barrett

There was no report but Mr. Ball provided Regents with a copy of the annual PPBS report.

#### Tax Increment Reinvestment Zone (TIRZ) - report by Woodburn

Dr. Woodburn stated that this board met virtually and reviewed the annual audit, budget, and quarterly report and discussed the graduate's photos on poles in the downtown area

#### Tax Increment Reinvestment Zone 2 (TIRZ 2) - report by Sharp

Mr. Sharp explained that this board met to review the annual audit, budget, and quarterly report as did TIRZ 1. Ms. Mercy Murguia asked to speak as she is also on this board and stated that they are considering partnering with a third party for strategic planning for a soccer stadium in East Amarillo.

<u>Amarillo Foundation for Education and Business</u> – report by Proffer, Mize, Carlisle, Crow No report.

<u>Standing Policies & Procedures Committee</u> – report by Carlisle-Chair, Fortunato, Woodburn Ms. Carlisle noted that a new policy for flexible and alternate work arrangements is on the regular agenda for Board discussion and approval following this Status Update.

## Finance Committee (AC Investment, Potential Lease & Sales Opportunities) – report by Henke-Chair, Proffer, Mize

No report.

#### Legislative Affairs Committee – report by Barrett-Chair, Carlisle, Jennings, Miller

Mrs. Carlisle stated that the budget conference committee met last week and removed hold harmless for community colleges. They based this decision on the fact that community colleges are receiving CARE and ARP funds. The TRUE Act bill and the Special Commission for Community College Finance have gone through to the Governor's desk and she expects he will sign these. The session is not over, but there is no expectation that the funding will change. AC could lose \$2.6 to \$3M for the next biennium. Federal dollars may be used to make up some of the loss but must be focused on COVID expenses and students. The Special Commission should be in place by Fall.

# **Community College Association of Texas Trustees (CCATT)** – report by Barrett, Carlisle Included in the Legislative Affairs report above.

#### Nominating Committee - report by Fortunato-Chair, Proffer, Woodburn

Ms. Fortunato reported that this committee met and has a recommendation for the election of officers on the regular meeting agenda.

### ONLINE TASK FORCE UPDATE

Ms. Burton and Ms. Petty explained that a group of faculty has spent a year researching online programs. They met with the head of online programs for Austin Community College which offers all programs in both online and face-to-face methods. They discovered most programs have their own online division with its own leader and provide competency-based education. Ongoing instructional support will be needed as programs are built out. Programs with degrees in high demand fields will be targeted first and the plan is to begin with three communities in Fall 2023.

Expected cost for the first year is \$100,000 which includes hiring a consultant. Costs for the second year and following are approximately \$400,000/year. Some of this is already budgeted using grants. Currently, AC has two instructional designers and another will be hired. A technology expert is still needed.

Programs will be built to attract students from outside the area as well as locally and will be asynchronous. Space for the classes is an issue and a platform other than Blackboard could be considered. There are a few programs in the pipeline but will be on hold until a consultant is on board. Service area is not an issue legally but could be politically

#### **NO EXCUSES 2025**

The 100-student video: 7 students transferred; 17 graduated; 57 returned. The final transfer number will not be known until October.

Dr. Lowery-Hart noted that the Amarillo College Board is a finalist for the AACC Exemplary CEO/Board Award. He invited the Board to a virtual award ceremony on Thursday.

Dr. Lowery-Hart also noted that Amarillo College was named a top five school for Aspen receiving the Rising Star Award. He publicly recognized and thanked those who worked to make this happen including the President's leadership team.

#### The status update meeting adjourned at 6:57 p.m.

#### **REGULAR BOARD MEETING**

The Regular Meeting was called to order at 7:07 p.m. by Mr. Johnny Mize, Chairman of the Board of Regents. Mr. Mize welcomed those in attendance. A quorum was still present.

#### PUBLIC COMMENTS

Dr. Tim Revell asked to give an update on his request last year for the creation of a conservative group on campus with a sponsor from Amarillo College. The college was unable to find someone to sponsor this group, so he explained that there is now a group of students sponsored by him and Turning Point. They meet off-campus in conjunction with a group from WTAMU. One young man in the group ran for office and several have helped other candidates. He thinks this group will be active.

Mr. Jesse Pfrimmer asked the Board why there is no longer an opening prayer and the pledge of allegiance on the agenda for the Board meetings. He encouraged everyone to attend the memorial service on Memorial Day at 11:00 a.m. at the Ware Memorial.

Ms. Kristie Ann Owensby stated that she is John Betancourt's sister and thanked everyone for what they do for Amarillo College and the community.

#### MINUTES APPROVED

Minutes of the regular meeting of April 27, 2021 and special meeting of May 11, 2021 had been provided to the Regents.

Mrs. Carlisle moved, seconded by Mr. Miller, to approve the minutes of the regular meeting of April 27, 2021 and special meeting of May 11, 2021. The motion carried unanimously.

#### **CONSENT AGENDA APPROVED**

The following items were presented for Board approval.

A. APPOINTMENTS Faculty – None Administrators – None

#### **B. BUDGET AMENDMENTS**

The Budget Amendments for approval by the Board are attached at page 223.

Mr. Miller moved, seconded by Dr. Woodburn, to approve the Consent Agenda. The motion carried unanimously.

#### OATHS OF OFFICE FOR NEWLY ELECTED REGENTS

Mr. Betancourt and Ms. Thomas introduced and recognized their family and friends in attendance.

Ms. Joy Brenneman administered the oath of office to the newly elected regents, Anette Carlisle, John Betancourt, and Peggy Thomas, for three six-year terms and declared them duly sworn in to serve on the Amarillo Junior College District Board of Regents. The six-year terms of office will end in May 2027. All were welcomed and congratulated.

#### BOARD NOMINATING COMMITTEE REPORT; ELECTION OF OFFICERS APPROVED

Ms. Fortunato presented the following slate of officers for 2021-2022 for consideration:

Chairman – Johnny Mize Vice Chairman – Anette Carlisle Secretary – Jay Barrett

# Since the motion came from committee, no second was required. After discussion, the motion carried unanimously.

#### FACULTY PROMOTION IN RANK RECOMMENDATIONS APPROVED

The following faculty members were recommended for promotion in rank by their supervisor, the Rank and Tenure Committee, the appropriate administrative channels, and the President. They met all criteria for promotion in rank as stated in the Amarillo College Faculty Handbook.

Dr. Clunis presented this request for promotion in rank and stated that if approved, the effective date will be September 1, 2021. She noted that this is a rigorous process and is pleased with the uptick in the number of faculty who are pursuing promotion which is tied to compensation and can increase

annual compensation. She also explained that receiving tenure does not come with compensation but does provide faculty with additional rights and privileges.

| Instructor to A      | Assistant Professor           |
|----------------------|-------------------------------|
| Dolores Arambula     | ESL-Hereford                  |
| Ashley Coffman       | Biology-Hereford              |
| Luci Creery          | English                       |
| Catherine Frazier    | English                       |
| Assistant Professo   | r to Associate Professor      |
| Amanda Lester-Chisum | Dental Hygiene                |
| Pamela Ortega        | English-Moore County          |
| Jamie Smith          | Radiography                   |
| Carol Summers        | English                       |
| Associate Pro        | <u>fessor to Professor</u>    |
| Karen White          | Math, Sciences, & Engineering |

Mrs. Carlisle moved, seconded by Mr. Betancourt, to approve the promotion in rank of the above-listed faculty effective September 1, 2021. The motion carried unanimously.

#### EXTENSION OF COLLEGE BANK DEPOSITORY CONTRACT APPROVED

The current bank depository contract with Amarillo National Bank is for a two-year term, from September 1, 2019 through August 31, 2021. It was recommended that the current contract be extended for an additional two-year term beginning September 1, 2021. Section 45.205 of the Education Code states that a District and its depository bank may agree to extend their contract for two additional two-year terms. A letter from Amarillo National Bank is attached at page 224.

Mr. Sharp explained that this contract with ANB expires on August 31, 2021 but includes a clause to extend it for an additional two years until September 2023. Approval will extend this contract.

Dr. Proffer moved, seconded by Ms. Thomas, to approve the extension of the College bank depository contract for a two-year term. The motion carried unanimously.

#### BOARD DIA FLEXIBLE AND ALTERNATE WORK ARRANGEMENTS-STAFF POLICY APPROVED

This item was placed on the agenda in order for the regents to consider a new Board of Regents policy DIA Flexible and Alternate Work Arrangements-Staff. A copy of the policy was included in Board materials.

Ms. Jones explained that historically Amarillo College has had some flexibility in work schedules but during COVID discovered that some employees were more productive while working from home while others were not. The policy being presented formalizes a flexible work policy and defines flexible work options. It also puts in place policies for telework/long-term remote work. After obtaining input from supervisors and using a criteria rubric, eligible jobs have been identified. The timeline for implementation after approval is to finalize positions during the summer, get training in place for managers, and roll out on September 1. Departments can then determine which employees might move to remote work. Generally, jobs will not be 100% remote and employees would come to campus as necessary or required. However, there is a provision for 100% telework if a particular job or skill set cannot be found locally. Eventually, use of remote work options can save on space and utilities and help with retention of current employees.

On behalf of the Board Policy Committee, Mrs. Carlisle recommended that Amarillo College approve the new policy DIA-Flexible and Alternate Work Arrangements-Staff and adopt it as part of the Board of Regents Policy Manual to be effective on September 1, 2021. No second was required. After discussion, the motion carried unanimously.

#### CONTRACT WITH HANOVER RESEARCH APPROVED

This item was placed on the agenda in order for the Board of Regents to consider a request to contract with Hanover Research for grant development, writing, and training services. The 3-year contract for \$92,000 per year will be in place of refilling the Director of Grants position currently open. Amarillo College is not required to engage in a bidding process for this contract because it has elected to enter into using the group purchasing procurement method authorized for institutions of higher education (ref. Education Code Sections 51.9335, 73.115 and 74.008).

Ms. Crowley stated that the college is requesting approval to enter into this contract with a grant writing consultant. WTAMU uses Hanover and has had good success with them. Hanover will write, submit, and implement grants. After a failed job search to replace the Director of Grants positions, it has been determined that using a consultant is a better option. Amarillo College has been successful with DOE grants, but not as much with NSF and DOL grants which are one of Hanover's strengths. Cost of the contract is \$92,000/year. Ms. Fortunato noted that the proposed contract contains an automatic renewal if not cancelled within 60 days and does not include a prorated refund if canceled prior to the end of the year.

Ms. Fortunato moved, seconded by Ms. Jennings, to approve the proposed contract with Hanover and instruct Mr. White to address the two issues above with Hanover Research. The motion was not contingent on Hannover's agreement to modify these two sections of the proposed contract. Mr. White agreed to inform the Board of the outcome of his discussion. The motion carried unanimously.

#### APPOINTMENT OF DENESE SKINNER TO PANHANDLE COMMUNITY SERVICES BOARD OF DIRECTORS APPROVED

This item is placed on the agenda in order for the Board of Regents to appoint a representative to the Board of Directors of Panhandle Community Services.

Ms. Skinner explained that representatives to the PCC Board must be elected or appointed by the organization whom they represent. Panhandle Community Services represents the top 26 Panhandle counties and pulls together funding to provide housing, help with utility payments, weatherize homes, manage a veteran homeless initiative, and support food banks. It is a team of individuals dedicated to helping community members to a living wage job using the resources available.

# Mrs. Carlisle moved, seconded by Dr. Proffer, to approve the appointment of Denese Skinner to the Panhandle Community Services Board of Directors as AC representative. The motion carried unanimously.

#### 2022 PRELIMINARY BUDGET OVERVIEW

Dr. Russell Lowery-Hart and Chris Sharp presented the 2022 preliminary budget overview.

Dr. Lowery-Hart noted that this information is presented in preparation for the Board/Cabinet Budget Retreat in July. State appropriations are still unknown, so Mr. Sharp will present the most conservative budget possible. Federal funds may be utilized to ensure that the budget is effective and balanced.

Mr. Sharp stated that this a high view of the proposed budget and that he would provide the Board with a copy of the AC almanac page. Beginning in January, departments were asked to submit

budgets with 5% reductions in all categories except personnel with an expected savings of about \$1M. In April, with a reduction in anticipated state appropriations and tuition and fees, budget requests were \$6M over budget. After making additional adjustments to state appropriations and additional reductions of 6.5% in some categories, the deficit was \$2M. CARES funds will be used to balance the budget if necessary once final numbers are known.

Tax revenues are up because property tax valuations are higher. Amarillo College has not raised taxes in 6 years and this budget does not include a tax increase. Projected revenue is \$74M. The current budget does include a proposed 3% raise at a cost of \$1.3M. Personnel makes up 85% of the budget. Fringe benefits have been changed to reflect actual costs which is a change from past budgets. Supplies and travel increased slightly. Capital expenses have increased due to construction costs and bond projects. The contingency budget is for unexpected expenses but also includes CARES funds. \$140,000 was cut from the Other expense category. The funds balance is the amount of CARES money needed to balance the budget.

The A&I Projects list includes facility maintenance, needed upkeep and repairs, and planned projects.

Capital Equipment (over \$5,000) includes institutional, HR, and IT annual maintenance agreements, new technology equipment, mowers, auto leases, and campus improvements. For Academics, Dr. Clunis oversees the faculty requests for technology, equipment, police academy vehicles, truck leases, and library materials

Mr. Sharp is preparing a rolling stock fund proposal for Board approval at a later date. A rolling stock fund will be used to purchase anything with wheels and payment would be made back into the fund with interest to replenish the fund for future purchases.

The auxiliary expense category, at \$7.5M, includes athletics and personnel for those programs.

The certified tax values will be received in July and a balanced budget will be presented in August. Approval of the budget and tax rate takes place at the meeting in late August.

#### No action was required on this item.

#### FINANCIAL REPORTS APPROVED

The financial reports for April 20, 3031 are attached at pages 225 through 233.

Ms. Crosley pointed out the following information in the financial report

- Current Assets were \$20M in 2020 compared to \$31M in 2021 (includes CARES fund money)
- Current Liabilities were about the same from 2020 to 2021 at \$177M and \$179M
- Federal grants and contracts revenue from \$1M to \$17M includes CARES institutional funds and CARES funds paid out to students
- Other large discrepancies from 2020-2021 are all related to CARES funds received or paid out.

CARES funds paid to students went through financial aid. The larger amount went through the selfassessment process and disbursements were determined based on need. A similar process will be used for the American Rescue Plan (ARP) funds.

Mrs. Carlisle moved, seconded by Mr. Betancourt, to approve the Financial Reports. The motion carried unanimously.

# **CLOSED MEETING**

There was no closed meeting.

#### ADJOURNMENT

There being no further items for discussion the meeting adjourned at 8:15 p.m.

Jay Barrett, Secretary

#### AMARILLO COLLEGE BUDGET AMENDMENTS May 24, 2021

#### 1. Moore County Campus-transfer of funds to cover expenses of used semi-truck. Increase Professional Truck Operations Continuing Education -Capital Equipment Pool \$29,900.00 Decrease Institution Operations – Contingency Pool (\$16,289.00) Decrease Institution Operations - Travel Pool (\$ 8,000.00) Decrease Professional Truck Operations Continuing Education -Faculty Overload Pool (\$ 5,611.00) 2. Executive Vice President-transfer of funds to cover expenses of legal fees.

| Increase Legal Fees – Other Pool   | \$15,000.00   |
|------------------------------------|---------------|
| Decrease Executive VP – Other Pool | (\$15,000.00) |



May 10, 2021

Vice President of Business Affairs Amarillo Junior College District P.O. Box 447 Amarillo, TX 79178

Amarillo Junior College District and Amarillo National Bank hereby agree to extend the depository contract for an additional 2 years, beginning September 1, 2021 through August 31, 2023.

The terms of the contract will be the same as those in the original contract dated September 1, 2017 through August 31, 2019.

Amarillo National Bank

Darren Jenks

Senior Vice President

Amarillo Junior College District

Chris Sharp Vice President of Business Affairs

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## APRIL 30, 2021 FINANCIALS

|  |                |                | AMARI           | ILLO COLLEGE    |                |                |                |                |                |
|--|----------------|----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
|  |                | INTE           | RNAL UNAUDITED  | STATEMENT OF NE | T POSITION     |                |                |                |                |
|  |                |                | FISCAL YEAR 202 | 1 THROUGH APRIL | 2021           |                |                |                |                |
|  |                |                |                 |                 |                |                |                |                |                |
|  | Apr-20         | Sep-20         | Oct-20          | Nov-20          | Dec-20         | Jan-21         | Feb-21         | Mar-21         | Apr-21         |
|  |                |                |                 |                 |                |                |                |                |                |
| ASSE                                       | TS             |                |                 |                 |                |                |                |                |                |
| CURRENT ASSETS                             |                |                |                 |                 |                |                |                |                |                |
| Cash & Equivalents                         | \$ 20,754,058  | \$ 12,431,406  | \$ 8,997,835    | \$ 9,782,425    | \$ 17,055,510  | \$ 21,546,136  | \$ 22,961,732  | \$ 33,445,293  | \$ 30,898,494  |
| Short-Term Investments                     | \$ 14,010,784  | \$ 14,186,712  | \$ 14,205,756   | \$ 14,205,756   | \$ 14,205,756  | \$ 14,241,237  | \$ 14,295,234  | \$ 14,295,234  | \$ 14,295,234  |
| Receivables                                | \$ 8,215,281   | \$ 36,682,153  | \$ 35,388,653   | \$ 36,104,503   | \$ 23,523,540  | \$ 14,008,778  | \$ 6,158,447   | \$ 4,818,230   | \$ 8,041,148   |
| Inventory                                  | \$ 1,312,014   | \$ 1,444,249   | \$ 1,418,861    | \$ 1,489,491    | \$ 1,991,255   | \$ 1,496,097   | \$ 1,477,618   | \$ 1,460,615   | \$ 1,368,409   |
| Prepaid Expenses and Other Assets          | \$ 83,179      | \$ 502,358     | \$ 97,616       | \$ 27,300       | \$ 96,049      | \$ 77,546      | \$ 48,899      | \$ 46,443      | \$ 148,732     |
| Total Current Assets                       | \$ 44,375,316  | \$ 65,246,878  | \$ 60,108,722   | \$ 61,609,475   | \$ 56,872,110  | \$ 51,369,794  | \$ 44,941,930  | \$ 54,065,815  | \$ 54,752,017  |
| NON CURRENT ASSETS                         |                |                |                 |                 |                |                |                |                |                |
| Restricted Cash and Cash Equivalents       | \$ 29,737,304  | \$ 34,914,690  | \$ 34,617,454   | \$ 29,201,964   | \$ 30,433,642  | \$ 29,981,879  | \$ 28,677,125  | \$ 28,020,296  | \$ 27,832,255  |
| Restricted Investments                     | \$ 16,339,249  | \$ 10,523,847  | \$ 15,904,269   | \$ 16,686,631   | \$ 19,219,616  | \$ 22,235,698  | \$ 18,205,115  | \$ 18,649,106  | \$ 19,504,689  |
| Endowments                                 | \$ 2,500,000   | \$ 2,500,000   | \$ 2,570,330    | \$ 2,500,000    | \$ 2,500,000   | \$ 2,500,000   | \$ 2,500,000   | \$ 2,500,000   | \$ 2,500,000   |
| Long Term Grant Receivable                 | \$ -           | \$-            | \$ -            | \$ -            | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           |
| Construction in Progress                   | \$ -           | \$ -           | \$ -            | \$ -            | \$ -           | \$ -           | \$ -           | \$ -           | \$.            |
| Property & Equipment                       | \$ 121,276,502 | \$ 120,017,633 | \$ 120,017,633  | \$ 119,010,122  | \$ 118,612,478 | \$ 118,194,569 | \$ 118,044,493 | \$ 117,636,206 | \$ 117,293,281 |
| Total Non Current Assets                   | \$ 169,853,056 | \$ 167,956,170 | \$ 173,109,685  | \$ 167,398,717  | \$ 170,765,736 | \$ 172,912,146 | \$ 167,426,734 | \$ 166,805,608 | \$ 167,130,224 |
| TOTAL ASSETS                               | \$ 214,228,372 | \$ 233,203,048 | \$ 233,218,407  | \$ 229,008,192  | \$ 227,637,846 | \$ 224,281,939 | \$ 212,368,663 | \$ 220,871,422 | \$ 221,882,241 |
| DEFERRED OUTFLOWS OF RESOURCES             |                |                |                 |                 |                |                |                |                |                |
| Deferred Outflows on Net Pension Liability | \$ 9,076,985   | \$ 7,711,161   | \$ 7,711,161    | \$ 7,711,161    | \$ 7,711,161   | \$ 7,711,161   | \$ 7,711,161   | \$ 7,711,161   | \$ 7,711,161   |
| Deferred Outflows related to OPEB          | \$ 1,964,753   | \$ 7,310,149   | \$ 7,310,149    | \$ 7,310,149    | \$ 7,310,149   | \$ 7,310,149   | \$ 7,310,149   | \$ 7,310,149   | \$ 7,310,149   |
| Deferred Charge on Refunding               | \$ 2,232,041   | \$ 1,486,079   | \$ 1,486,079    | \$ 1,486,079    | \$ 1,486,079   | \$ 1,486,079   | \$ 1,486,079   | \$ 1,486,079   | \$ 1,486,079   |
| TOTAL DEFERRED OUTFLOWS                    | \$ 13,273,779  | \$ 16,507,389  | \$ 16,507,389   | \$ 16,507,389   | \$ 16,507,389  | \$ 16,507,389  | \$ 16,507,389  | \$ 16,507,389  | \$ 16,507,389  |
|  | \$ 227,502,151 | \$ 249,710,438 | \$ 249,725,796  | \$ 245,515,582  | \$ 244.145.235 | \$ 240,789,328 | \$ 228,876,052 | \$ 237,378,811 | \$ 238,389,630 |

|  |         |              |    | INTERNA      | L UNAUDITED STAT |    | COLLEGE<br>NT OF NFT PO | SITIC | ON (Page 2)  |                                       |              |          |              |                                       |              |           |              |
|--|---------|--------------|----|--------------|------------------|----|-------------------------|-------|--------------|---------------------------------------|--------------|----------|--------------|---------------------------------------|--------------|-----------|--------------|
|  |         |              |    | intr Entry   | FISCAL YEAR 2021 |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
|  |         | Apr-20       |    | Sep-20       | Oct-20           |    | Nov-20                  |       | Dec-20       |                                       | Jan-21       |          | Feb-21       |                                       | Mar-21       |           | Apr-21       |
|  |         |              |    |              |                  |    |                         |       |              | _                                     |              |          |              |                                       |              | _         |              |
| LIABILITIES AND N                        | NET POS | SITION       |    |              |                  | _  |                         | _     |              | _                                     |              | _        |              | _                                     |              | _         |              |
| CURRENT LIABILITIES                      |         |              |    |              |                  |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
| Payables                                 | \$      | 1,058,808    | \$ | 2,093,113    | \$ 1,913,900     | \$ | 1,530,994               | \$    | 1,632,154    | \$                                    | 2,449,621    | \$       | 2,262,985    | \$                                    | 2,877,555    | \$        | 2,158,420    |
| Accrued Compensable Absences - Current   | \$      | 442,794      | \$ | 473,834      | \$ 473,834       | \$ | 473,834                 | \$    | 473,834      | \$                                    | 473,834      | \$       | 473,834      | \$                                    | 473,834      | \$        | 473,834      |
| Funds Held for Others                    | \$      | 5,461,120    | \$ | 5,352,480    | \$ 5,748,650     | \$ | 6,096,367               | \$    | 6,219,678    | \$                                    | 6,162,661    | \$       | 6,209,364    | \$                                    | 6,250,806    | \$        | 6,394,457    |
| Unearned Revenues                        | \$      | 9,955,268    | \$ | 22,992,776   | \$ 21,313,275    | \$ | 19,220,156              | \$    | 17,128,056   | \$                                    | 15,036,654   | \$       | 12,946,034   | \$                                    | 10,852,905   | \$        | 11,503,021   |
| Bonds Payable - Current Portion          | \$      | 3,125,000    | \$ | 5,815,000    | \$ 5,815,000     | \$ | 5,815,000               | \$    | 5,815,000    | \$                                    | 5,815,000    | \$       | 5,470,000    | \$                                    | 5,515,000    | \$        | 5,515,000    |
| Notes Payable - Current Portion          | \$      | -            | \$ | 402,129      | \$ 402,129       | \$ | 402,129                 | \$    | 402,129      | \$                                    | -            | \$       | -            | \$                                    | -            | \$        | -            |
| Capital Lease Payable                    | \$      | 76,567       | Ś  | 124,974      | \$ 115,138       | Ś  | 105,303                 | \$    | 95,468       | Ś                                     | 85,547       | Ś        | 75,625       | Ś                                     | 65,704       | Ś         | 55,783       |
| Retainage Payable                        | \$      | -            | \$ | 2,374        | \$ 2,374         | Ś  | 5,116                   | \$    | 5,116        | \$                                    | 5,116        | \$       | 5,116        | \$                                    | 7,200        | \$        | 9,284        |
| Total Current Liabilities                | \$      | 20,119,557   | \$ | 37,256,681   | \$ 35,784,301    | \$ | 33,648,900              | \$    | 31,771,436   | \$                                    |              | \$       | 27,442,959   | \$                                    | 26,043,005   | \$        | 26,109,799   |
| NON CURRENT LIABILITIES                  |         |              | _  |              |                  | _  |                         | _     |              | _                                     |              |          |              | _                                     |              |           |              |
| Accrued Compensable Absences - Long Term | Ś       | 853,386      | \$ | 967,756      | \$ 967,756       | \$ | 967,756                 | \$    | 967,756      | \$                                    | 967,756      | \$       | 967,756      | \$                                    | 967,756      | \$        | 967,756      |
| Deposits Payable                         | Ś       | 150,806      | \$ | 156,097      | \$ 161,537       | \$ | 162,312                 | \$    | 160,037      | Ś                                     | 160,692      | \$       | 163,492      | \$                                    | 165,877      | \$        | 167,477      |
| Bonds Payable                            | \$      | 73,190,000   | \$ | 70,500,000   | \$ 70,500,000    | \$ | 70,500,000              | \$    | 70,500,000   | \$                                    | 70,500,000   | \$       | 65,250,000   | \$                                    | 65,040,000   | \$        | 65,040,000   |
| Notes Payable                            | \$      | 402,129      | \$ | -            | \$ -             | Ś  | -                       | \$    | -            | \$                                    | -            | \$       | -            | \$                                    | -            | \$        | -            |
| Capital Lease Payable - LT               | Ś       | 351.240      | Ś  | 254.131      | \$ 254,131       | Ś  | 254.131                 | \$    | 254.131      | Ś                                     | 254,131      | Ś        | 254,131      | Ś                                     | 254.131      | Ś         | 254,131      |
| Unamortized Debt Premium                 | Ś       | 10,155,508   | \$ | 14,930,490   | \$ 14,195,471    | Ś  | - / -                   | \$    | - / -        | \$                                    | ,            | Ś        |              | Ś                                     | 10,940,005   | \$        | 10,204,985   |
| Net Pension Liability                    | Ś       | 18,764,815   | \$ | 17,223,734   | \$ 17,223,734    | \$ | 17,223,734              | \$    |              |                                       | 17,223,734   | Ś        | , ,          | \$                                    |              | \$        |              |
| Net OPEB Liability                       | Ś       | 53,163,257   | \$ | 59,085,863   | \$ 59,085,863    | Ś  | 59,085,863              | \$    |              | · ·                                   | 59,085,863   | Ś        |              | \$                                    |              | \$        |              |
| Total Non Current Liabilities            | \$      | 157,031,141  | \$ | 163,118,071  | \$ 162,388,491   |    | 161,654,247             |       | 160,916,952  |                                       | 160,182,587  |          | 154,200,368  | _                                     | 153,677,365  | _ <u></u> | 152,943,946  |
| TOTAL LIABILITIES                        | \$      | 177,150,698  | \$ | 200,374,752  | \$ 198,172,792   | ¢  | 195,303,147             | \$    | 192,688,388  | ć                                     | 190,211,020  | \$       | 181,643,327  | ¢                                     | 179,720,370  | ¢         | 179,053,745  |
|  | 7       | 177,130,030  | 7  | 200,574,752  | \$ 150,172,752   | Ŷ  | 155,505,147             | Ŷ     | 152,000,500  | , , , , , , , , , , , , , , , , , , , | 190,211,020  | <b>,</b> | 101,043,327  | , , , , , , , , , , , , , , , , , , , | 175,720,570  | 7         | 1, 3,033,743 |
| Deferred Inflows                         |         |              |    |              |                  |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
| Deferred Inflows of Resources            | \$      | 3,237,755    | \$ | 4,783,368    | \$ 4,783,368     | \$ | 4,783,368               | \$    | 4,783,368    | \$                                    | 4,783,368    | \$       | 4,783,368    | \$                                    | 4,783,368    | \$        | 4,783,368    |
| Deferred Inflows related to OPEB         | \$      | 31,007,605   | \$ | 25,821,316   | \$ 25,821,316    | \$ | 25,821,316              | \$    | 25,821,316   | \$                                    | 25,821,316   | \$       | 25,821,316   | \$                                    | 25,821,316   | \$        | 25,821,316   |
| TOTAL DEFERRED INFLOWS                   | \$      | 34,245,360   | \$ | 30,604,684   | \$ 30,604,684    | \$ | 30,604,684              | \$    | 30,604,684   | \$                                    | 30,604,684   | \$       | 30,604,684   | \$                                    | 30,604,684   | \$        | 30,604,684   |
| NET POSITION                             |         |              | _  |              |                  |    |                         | _     |              |                                       |              |          |              |                                       |              |           |              |
| Capital Assets                           |         |              |    |              |                  |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
| Net Investment in Capital Assets         | \$      | 70,655,137   | \$ | 71,605,122   | \$ 71,627,068    | \$ | 70,618,980              | \$    | 70,221,186   | \$                                    | 69,824,380   | \$       | 75,272,299   | \$                                    | 75,083,857   | \$        | 74,740,516   |
| Restricted                               |         |              |    |              |                  |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
| Non Expendable: Endowment - True         | \$      | 2,500,000    | \$ | 2,500,000    | \$ 2,500,000     | \$ | 2,500,000               | \$    | 2,500,000    | \$                                    | 2,500,000    | \$       | 2,500,000    | \$                                    | 2,500,000    | \$        | 2,500,000    |
| Expendable: Capital Projects             | \$      | 535,909      | \$ | (134,638)    | \$ (619,096)     | \$ | (616,183)               | \$    | (997,997)    | \$                                    | (1,038,730)  | \$       | (1,237,245)  | \$                                    | (1,786,821)  | \$        | (2,037,362   |
| Expendable: Debt Service                 | \$      | 1,650,258    | \$ | 3,719,272    | \$ 4,165,064     | \$ | 4,892,007               | \$    | 5,628,231    | \$                                    | 6,363,872    | \$       | 186,963      | \$                                    | 401,918      | \$        | 1,144,722    |
| Other, Primary Donor Restrictions        | \$      | 8,013,208    | \$ | 6,331,377    | \$ 10,486,376    | \$ | 7,493,427               | \$    | 8,148,747    | \$                                    | 7,523,765    | \$       | 6,733,807    | \$                                    | 8,050,564    | \$        | 9,495,440    |
| Unrestricted                             |         |              |    |              |                  |    |                         |       |              |                                       |              |          |              |                                       |              |           |              |
| Unrestricted                             | \$      | (67,248,420) | \$ | (65,290,130) | \$ (67,211,092)  | \$ | (65,280,480)            | \$    | (64,648,004) | \$                                    | (65,199,663) | \$       | (66,827,784) | \$                                    | (57,195,762) | \$        | (57,112,115  |
| TOTAL NET POSITION                       | \$      | 16,106,093   | Ś  | 18,731,002   | \$ 20,948,320    | Ś  | 19,607,751              | Ś     | 20,852,163   | \$                                    | 19,973,624   | Ś        | 16,628,041   | Ś                                     | 27,053,757   | Ś         | 28,731,201   |

|  |       |               |    | INTERNAL U  | NAU |            |     |             |     | S, EXPENSES |       |           |    | ET POSITION |    |             |    |            |    |           |     |               |
|--|-------|---------------|----|-------------|-----|------------|-----|-------------|-----|-------------|-------|-----------|----|-------------|----|-------------|----|------------|----|-----------|-----|---------------|
|  |       |               |    |             |     | F          | SCA | L YEAR 2021 | THE | ROUGH APRIL | . 202 | 1         |    |             |    |             |    |            |    |           |     |               |
|  | Ci.   | scal 2020 YTD | _  | 2020        | -   | 2021       | -   | 2021        | -   | 2021        | -     | 2021      | -  | 2021        | -  | 2021        | -  | 2021       |    | 2021      | _   | 2021          |
|  | - FI. | Apr-20        | -  | Fiscal 2020 |     | Sep-20     | -   | Oct-20      |     | Nov-20      |       | Dec-20    | -  | Jan-21      | -  | Feb-21      | -  | Mar-21     | -  | Apr-21    | Fis | scal 2021 YTD |
| OPERATING REVENUES                           |       |               |    |             |     |            |     |             |     |             |       |           |    |             |    |             |    |            |    |           |     |               |
| Tuition and Fees                             | \$    | 20,156,413    | \$ | 13,054,085  | \$  | 9,043,608  | \$  | 301,607     | \$  | 3,463,583   | \$    | 2,527,576 | \$ | 1,774,578   | \$ | 243,295     | \$ | 169,914    | \$ | 1,960,360 | \$  | 19,484,520    |
| Federal Grants and Contracts                 | \$    | 1,031,544     | \$ | 3,996,431   | \$  | 148,582    | \$  | 196,957     | \$  | 2,004,544   | \$    | 563,735   | \$ | 137,776     | \$ | 138,333     | \$ | 12,908,736 | \$ | 1,619,177 | \$  | 17,717,839    |
| State Grants and Contracts                   | \$    | 2,554,454     | \$ | 1,097,550   | \$  | 1,032,456  | \$  | (169,549)   | \$  | 231,892     | \$    | 112,858   | \$ | 36,145      | \$ | 590,202     | \$ | 149,432    | \$ | 181,544   | \$  | 2,164,981     |
| Local Grants and Contracts                   | \$    | 1,310,553     | \$ | 1,988,629   | \$  | 123,047    | \$  | 160,943     | \$  | 161,523     | \$    | 164,379   | \$ | 163,204     | \$ | 163,696     | \$ | 161,240    | \$ | 162,050   | \$  | 1,260,083     |
| Nongovernmental grants and contracts         | \$    | 2,262,117     | \$ | 1,706,466   | \$  | 711,448    | \$  | 39,396      | \$  | 46,806      | \$    | 44,875    | \$ | 71,887      | \$ | 712,850     | \$ | 377,497    | \$ | 230,319   | \$  | 2,235,079     |
| Sales and Services of Educational Activities | \$    | 93,931        | \$ | 148,985     | \$  | 18,001     | \$  | 6,216       | \$  | 9,459       | \$    | 8,469     | \$ | 14,374      | \$ | 6,511       | \$ | 23,276     | \$ | 10,344    | \$  | 96,649        |
| Auxiliary Enterprises (net of discounts)     | \$    | 3,922,650     | \$ | 5,035,532   | \$  | 406,115    | \$  | 442,762     | \$  | 341,263     | \$    | 301,395   | \$ | 1,465,755   | \$ | 110,094     | \$ | 472,009    | \$ | 325,052   | \$  | 3,864,446     |
| Other Operating Revenues                     | \$    | 1,087,707     | \$ | 1,049,213   | \$  | 206,885    | \$  | 100,360     | \$  | 51,400      | \$    | 344,534   | \$ | 64,206      | \$ | 51,570      | \$ | 99,518     | \$ | 272,444   | \$  | 1,190,917     |
| Total Operating Revenues                     | \$    | 32,419,368    | \$ | 28,076,890  | \$  | 11,690,141 | \$  | 1,078,693   | \$  | 6,310,471   | \$    | 4,067,821 | \$ | 3,727,924   | \$ | 2,016,551   | \$ | 14,361,623 | \$ | 4,761,291 | \$  | 48,014,514    |
| NON OPERATING REVENUES                       | _     |               | -  |             | -   |            | -   |             |     |             |       |           |    |             | -  |             | +  |            | -  |           |     |               |
| State Appropriations                         | \$    | 9,929,009     | \$ | 20,653,338  | \$  | 1,237,284  | \$  | 1,237,284   | \$  | 1,237,284   | \$    | 1,237,284 | \$ | 1,237,284   | \$ | 1,237,284   | \$ | 1,237,284  | \$ | 1,237,284 | \$  | 9,898,272     |
| Taxes for maintenance and operations         | \$    | 14,271,752    | \$ | 21,483,476  | \$  | 1,935,227  | \$  | 1,174,553   | \$  | 1,908,080   | \$    | 1,943,203 | \$ | 1,946,437   | \$ | 1,960,625   | \$ | 1,955,824  | \$ | 1,659,557 | \$  | 14,483,506    |
| Taxes for general obligation bonds           | \$    | 5,508,235     | \$ | 8,253,270   | \$  | 737,408    | \$  | 446,525     | \$  | 726,660     | \$    | 735,895   | \$ | 735,431     | \$ | 742,257     | \$ | 744,558    | \$ | 742,478   | \$  | 5,611,210     |
| Federal revenue, non-operating               | \$    | 8,050,991     | \$ | 16,614,191  | \$  | -          | \$  | 430,445     | \$  | 350,906     | \$    | (162,965) | \$ | 6,561,826   | \$ | 353,272     | \$ | 156,365    | \$ | 121,842   | \$  | 7,811,691     |
| Gifts  | \$    | 12,950        | \$ | 12,950      | \$  | 250,000    | \$  | -           | \$  | 46,405      | \$    | 8,381     | \$ | 25,000      | \$ | 8,600       | \$ | -          | \$ | 26,217    | \$  | 364,603       |
| Investment Income                            | \$    | 459,940       | \$ | 1,407,425   | \$  | (145,702)  | \$  | (64,334)    | \$  | 510,127     | \$    | 189,014   | \$ | (11,897)    | \$ | 95,583      | \$ | 211,528    | \$ | 249,252   | \$  | 1,033,569     |
| Interest on Capital Debt                     | \$    | (13,909)      | \$ | (3,051,719) | \$  | (60,000)   | \$  | (1,000)     | \$  | -           | \$    | -         | \$ | (295)       | \$ | (1,324,388) | \$ | (588,686)  | \$ | 251       | \$  | (1,974,118    |
| Loss on Disposal of Fixed Assets             | \$    | (1,573,349)   | \$ | 79,298      | \$  | 5,850      | \$  | 21,947      | \$  | (12,869)    | \$    | (9,676)   | \$ | 21,103      | \$ | 2,995       | \$ | (154)      | \$ | (57,993)  | \$  | (28,797       |
| Total Non Operating Revenues                 | \$    | 36,645,619    | \$ | 65,452,230  | \$  | 3,960,067  | \$  | 3,245,419   | \$  | 4,766,592   | \$    | 3,941,136 | \$ | 10,514,888  | \$ | 3,076,228   | \$ | 3,716,718  | \$ | 3,978,887 | \$  | 37,199,935    |
| Extraordinary Item (Insurance Proceeds)      | \$    | -             | \$ | 355,199     | \$  | -          | \$  | -           | \$  | -           | \$    | -         | \$ | -           | \$ | -           | \$ | -          | \$ | -         | \$  | -             |
| Prior Period Adjustment                      | \$    | -             | \$ | -           | \$  | -          | \$  | -           | \$  | -           | \$    | -         | \$ | -           | \$ | -           | \$ | -          | \$ | -         | \$  | -             |
| TOTAL REVENUE                                | \$    | 69,064,988    | Ś  | 93,884,319  | Ś   | 15,650,208 | Ś   | 4,324,112   | Ś   | 11,077,063  | Ś     | 8,008,957 | Ś  | 14,242,812  | Ś  | 5,092,779   | Ś  | 18,078,341 | \$ | 8,740,178 | Ś   | 85,214,450    |

| I UTAL EXPENSE                      | ə 61,554,483    | Ş  | 90,045,502   | Ş    | 8,815,606  | Ş        | 1,211,134   | >      | 7,380,102   | Ş     | 6,773,190    | Ş  | 14,800,352 | Ş        | 0,430,301 | Ş  | 7,051,025 | Ş  | 7,002,734 | Ş   | 08,265,704   |
|-------------------------------------|-----------------|----|--------------|------|------------|----------|-------------|--------|-------------|-------|--------------|----|------------|----------|-----------|----|-----------|----|-----------|-----|--------------|
| TOTAL EXPENSE                       | \$ 61,554,483   | *  | 90,045,502   | ć    | 8,815,606  | ć        | 7,277,734   | Ś      | 7,380,102   | ć     | 6,773,190    | ć  | 14,866,352 | Ś        | 8,438,361 | ć  | 7,651,625 | ć  | 7,062,734 | \$  | 68,265,704   |
| Interfund Transfers                 | \$ 120,189      | \$ | 336,273.3    | \$   | (17,380)   | \$       | (18,674)    | \$     | (17,818)    | \$    | 214,030      | \$ | (266,793)  | \$       | (16,250)  | \$ | (17,890)  | \$ | 186,419   | \$  | 45,644       |
| Disposal Gain (Loss)                | \$ -            | \$ | -            | \$   | -          | \$       | -           | \$     | -           | \$    | -            | \$ | -          | \$       | -         | \$ | -         | \$ | -         | \$  | -            |
| Other Sources                       |                 |    |              | _    |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
| Vehicles                            | \$ -            | \$ | -            | _    | 0          | \$       | -           | \$     | -           | \$    | -            | \$ | -          | \$       | -         | \$ | -         | \$ | -         | \$  | -            |
| Television Station Equipment        | \$ 2,313        | \$ | 5,609        | \$   | -          | \$       | -           | \$     | -           | \$    | -            | \$ | -          | \$       | -         | \$ | -         | \$ | -         | \$  | -            |
| Office Equipment & Furnishing       | \$ 24,391       | \$ | 48,129       | \$   | -          | \$       | 1,308       | \$     | -           | \$    | -            | \$ | -          | \$       | 4,176     | \$ | 510       | \$ | -         | \$  | 5,994        |
| Maintenance & Grounds               | \$ 12,468       | \$ | 25,862       | \$   | -          | \$       | -           | \$     | 2,893       | \$    | 9,590        | \$ | -          | \$       | 1,499     | \$ | -         | \$ | -         | \$  | 13,981       |
| Computer Related                    | \$ 168,197      | \$ | 625,956      | \$   | 599        | \$       | 27,173      | \$     | 17,107      | \$    | 25,655       | \$ | 65,128     | \$       | 11,962    | \$ | 11,138    | \$ | -         | \$  | 158,763      |
| Classroom Equipment                 | \$ 65,565       | \$ | ,            | \$   | 1,570      | \$       | -           | \$     | 7,739       | \$    | 4,522        | \$ | 34,110     | \$       | 24,033    | \$ | 8,381     | \$ | 75,955    | \$  | 156,310      |
| Audio/Visual Equipment              | \$ -            | \$ | 8,250        | \$   | -          | \$       | -           | \$     | 2,499       | \$    | -            | \$ | 2,160      | \$       | (1,316)   | \$ | -         | \$ | 52,891    | \$  | 56,234       |
| Buildings                           | Ŷ               |    |              |      |            |          | -           | Ŧ      |             | Ŧ     | -            |    | -          |          | -         |    |           | \$ | -         | \$  |              |
| Land and Improvements               | •               |    | -            | \$   | -          | \$<br>\$ |             | \$     | -           | \$    |              | \$ | -          | \$       | -         | \$ | -         |    | -         |     | -            |
| • •                                 | \$ -            | Ś  | -            | Ś    | -          | Ś        | -           | Ś      |             | Ś     | _            | Ś  |            | Ś        |           | Ś  | -         | Ş  | -         | Ś   | -            |
| Capital Expenses - Less than \$1000 | ç , (3,313      | ç  | 1,312,073    | Ŷ    | 03,570     | Ļ        | 110,233     | ,<br>, | 70,100      | ç     | 00,277       | Ļ  | 70,413     | <b>,</b> | 242,304   | Ļ  | 101,711   | Ś  | 77,020    | Ş   | 050,504      |
| Other Miscellaneous Disbursments    | \$ 765,515      | \$ |              | \$   | 83,976     | \$       | 110,233     | Ś      | 78,168      | Ś     | 86,277       | Ś  | 70,415     | \$       | 242,364   | \$ | 101,711   | Ś  | 77,820    | \$  | 850,964      |
| Institutional Support               | \$ 194,609      | \$ |              | \$   | 3,968      | \$       | 25,389      | Ś      | 56,693      | Ś     | 32,797       | \$ | 22,108     | \$       | 45,389    | \$ | 20,570    | Ś  | 34,988    | \$  | 241,901      |
| Property Taxes                      | \$ 145,552      | Ś  | 145,552      | Ś    | -          | Ś        |             | Ś      |             | Ś     |              | \$ | 226,358    | \$       | - 5,504   | Ś  | - 3,402   | Ś  |           | \$  | 226,358      |
| Memberships                         | \$ 124,508      | Ś  | 178,144      | Ś    | 57,960     | Ś        | 42,287      | Ś      | 7,704       | Ś     | 4,489        | Ś  | 4,151      | Ś        | 9,504     | Ś  | 9,462     | Ś  | 9,215     | \$  | 144,772      |
| Depreciation                        | \$ 3,633,407    | Ś  | 5,422,327    | Ś    | -          | Ś        | -           | \$     | 1,326,926   | Ś     | 441,923      | \$ | 441,227    | Ś        | 442,909   | Ś  | 441,568   | Ś  | 442,524   | \$  | 3,537,077    |
| Interest Expense                    | \$ 14,446       | Ś  | 25,057       | Ś    | 1.399      | Ś        | 1.399       | Ś      | 1,399       | Ś     | 1,399        | Ś  | 6.863      | Ś        | 1,399     | Ś  | 1.399     | Ś  | 1.399     | Ś   | 16,655       |
| Lease/Rentals                       | \$ 186,361      | \$ | ,            | \$   | 26,379     | \$       | 21,380      | Ś      | 20,280      | \$    | 25,124       | \$ | 6,912      | \$       | 34,028    | \$ | 22,952    | \$ | 31,960    | \$  | 189,014      |
| Advertising                         | \$ 272,882      | Ś  | 415,289      | Ś    | 30,906     | Ś        | 33,708      | Ś      | 24,807      | Ś     | 25,265       | \$ | 30,848     | \$       | 72,863    | Ś  | 47,600    | \$ | 33,396    | \$  | 299,393      |
| Scholarships & Fin Aid              | \$ 9,168,382    | \$ |              | \$   | 158,116    | \$       | 964,404     | \$     | 2,190,710   | \$    | 224,025      | \$ | 7,106,917  | \$       | 2,028,909 | \$ | 1,287,804 | \$ | 436,069   | \$  | 14,396,954   |
| Utilities                           | \$ 863,029      | \$ |              | \$   | 31,277     | \$       | 157,110     | \$     | 133,839     | \$    | 90,450       | \$ | 198,961    | \$       | 143,535   | \$ | 116,745   | \$ | 189,970   | \$  | 1,061,886    |
| Maintenance & Repairs               | \$ 2,309,608    | \$ | 2,727,028    | \$   | 2,893,848  | \$       | 387,057     | \$     | (1,611,231) | \$    | 60,904       | \$ | 256,002    | \$       | 81,673    | \$ | 56,898    | \$ | 79,287    | \$  | 2,204,437    |
| Liability Insurance                 | \$ 101,771      | \$ |              | \$   | 81,708     | \$       | 2,115       | \$     | 180         | \$    | -            | \$ | -          | \$       | 153       | \$ | -         | \$ | -         | \$  | 84,156       |
| Property Insurance                  | \$ 700,101      | \$ | 701,115      | \$   | 808,385    | \$       | (1,452)     | \$     | -           | \$    | 611          | \$ | 915        | \$       | -         | \$ | -         | \$ | -         | \$  | 808,459      |
| Travel                              | \$ 605,376      | \$ | 602,994      | \$   | 2,576      | \$       | 20,527      | \$     | 14,634      | \$    | 15,635       | \$ | 10,188     | \$       | 14,791    | \$ | 13,435    | \$ | 31,166    | \$  | 122,951      |
| Supplies                            | \$ 1,724,759    | \$ | 2,731,192    | \$   | 129,999    | \$       | 220,161     | \$     | 233,909     | \$    | 155,976      | \$ | 203,967    | \$       | 178,273   | \$ | 250,442   | \$ | 273,812   | \$  | 1,646,540    |
| Professional Fees                   | \$ 3,054,799    | \$ | 4,624,189    | \$   | 342,374    | \$       | 733,825     | \$     | 455,393     | \$    | 542,930      | \$ | 247,469    | \$       | 566,392   | \$ | 946,893   | \$ | 636,689   | \$  | 4,471,967    |
| Dept Operating Expenses             |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
| Employee Benefits                   | \$ 7,939,834    | \$ | 13,967,421   | \$   | 1,110,545  | \$       | 971,585     | \$     | 981,668     | \$    | 1,018,735    | \$ | 1,085,542  | \$       | 1,065,798 | \$ | 893,858   | \$ | 968,024   | \$  | 8,095,753    |
| Employee Aid                        | \$ -            | \$ | 31,938       | \$   | -          | \$       | -           | \$     | -           | \$    | -            | \$ | -          | \$       | -         | \$ | -         | \$ | -         | \$  | -            |
| Temporary (Contract) Labor          | \$ 211,956      |    | 356,853      | \$   | 27,794     | \$       | 20,116      | \$     | 38,506      | \$    | 18,694       | \$ | 55,358     | \$       | 33,378    | \$ | 73,726    | \$ | 67,945    | \$  | 335,515      |
| Student Salary                      | \$ 511,119      | \$ | 727,559      | \$   | 42,147     | \$       | 65,391      | \$     | 54,841      | \$    | 71,529       | \$ | 25,103     | \$       | 43,980    | \$ | 51,832    | \$ | 57,483    | \$  | 412,306      |
| Faculty                             | \$ 11,619,839   | \$ | 18,158,209   | \$   | 1,427,542  | \$       | 1,560,550   | \$     | 1,446,617   | \$    | 1,504,110    | \$ | 1,064,612  | \$       | 1,399,277 | \$ | 1,394,052 | \$ | 1,455,673 | \$  | 11,252,433   |
| Classified                          | \$ 11,020,606   | \$ | 16,877,437   | \$   | 1,104,091  | \$       | 1,341,536   | \$     | 1,339,466   | \$    | 1,662,880    | \$ | 1,330,867  | \$       | 1,359,489 | \$ | 1,306,015 | \$ | 1,308,203 | \$  | 10,752,547   |
| Administrators                      | \$ 4,728,348    | \$ | 6,804,941    | \$   | 482,809    | \$       | 480,847     | \$     | 480,600     | \$    | 490,614      | \$ | 1,952,892  | \$       | 540,849   | \$ | 491,839   | \$ | 468,211   | \$  | 5,388,660    |
| Salary, Wages & Benefits            |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
| Cost of Sales                       | \$ 1,264,555    | \$ | 2,219,197    | \$   | (16,980)   | \$       | 109,760     | \$     | 92,575      | \$    | 45,025       | \$ | 684,073    | \$       | 109,306   | \$ | 120,685   | \$ | 143,636   | \$  | 1,288,079    |
| OPERATING EXPENSES                  |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
|                                     |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    | -         |    | •         | -   |              |
|                                     | Apr-20          |    | Fiscal 2020  |      | Sep-20     |          | Oct-20      |        | Nov-20      |       | Dec-20       |    | Jan-21     |          | Feb-21    |    | Mar-21    |    | Apr-21    | Fis | cal 2021 YTD |
|                                     | Fiscal 2020 YTD |    | 2020         |      | 2021       |          | 2021        |        | 2021        |       | 2021         |    | 2021       |          | 2021      |    | 2021      |    | 2021      |     | 2021         |
|                                     |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
|                                     |                 |    |              |      | F          | ISCA     | L YEAR 2021 | THR    | OUGH APRIL  | . 202 | 21           |    |            |          |           |    |           |    |           |     |              |
|                                     |                 |    |              |      |            |          |             |        |             |       |              |    |            |          |           |    |           |    |           |     |              |
|                                     |                 | IN | ITERNAL UNAL | דוטנ | ED STATEME | NT (     | JF REVENUES | s, ex  | PENSES AND  | CH/   | ANGES IN NET | PO | INDIA (Pag | e 2)     |           |    |           |    |           |     |              |

|   |                |       |             |       |            |       |             |        | OLLEGE           |      |             |      |             |       |         |    |        |    |         |      |              |
|---|----------------|-------|-------------|-------|------------|-------|-------------|--------|------------------|------|-------------|------|-------------|-------|---------|----|--------|----|---------|------|--------------|
|   |                | - 1   | NTERNAL UNA | JDITE | O STATEME  | NT C  | F REVENUE   | S, EX  | PENSES AND       | CHA  | NGES IN NE  | T PO | SITION (Pag | ge 3) |         |    |        |    |         |      |              |
|   |                |       |             |       | F          | ISCA  | L YEAR 2021 | THR    | OUGH APRII       | 2021 | 1           |      |             |       |         |    |        |    |         |      |              |
|   |                | _     |             |       |            | _     |             |        |                  | _    |             | _    |             |       |         | _  |        |    |         | _    |              |
|   | Fiscal 2020 YT | D     | 2020        | -     | 2021       | _     | 2021        | _      | 2021             | _    | 2021        | _    | 2021        | _     | 2021    |    | 2021   |    | 2021    |      | 2021         |
|   | Apr-20         |       | Fiscal 2020 |       | ep-20      | _     | Oct-20      | _      | Nov-20           | _    | Dec-20      | _    | Jan-21      | _     | Feb-21  |    | Mar-21 | _  | Apr-21  | Fisc | cal 2021 YTD |
|   |                |       |             |       |            |       |             |        | <b>a</b> '' ''   |      | <b>.</b>    |      |             |       |         |    |        |    |         |      |              |
|   |                |       |             | r     | ion income | State | ment Expend | lature | es - Capitalized | and  | Depreciated |      |             |       |         |    |        |    |         |      |              |
| Capital Expenses - Exceeds \$5000 - Capitalized |                |       |             |       |            |       |             |        |                  |      |             |      |             |       |         |    |        |    |         |      |              |
| Land and Improvements                           | \$             | - \$  | i –         | \$    | -          | \$    | -           | \$     | -                | \$   | -           | \$   | -           | \$    | -       | \$ | 1,000  | \$ | -       | \$   | 1,000        |
| Buildings                                       | \$             | - \$  | i –         | \$    | -          | \$    | 400,000     | \$     | -                | \$   | -           | \$   | 5,000       | \$    | 160,863 | \$ | 1,000  | \$ | -       | \$   | 566,863      |
| Audio/Visual Equipment                          | \$             | - \$  | ; -         | \$    | -          | \$    | -           | \$     | -                | \$   | -           | \$   | -           | \$    | -       | \$ | -      | \$ | -       | \$   | -            |
| Classroom Equipment                             | \$ 129,90      | )8 \$ | 129,908     | \$    | 7,100      | \$    | 125,616     | \$     | 115,996          | \$   | 43,760      | \$   | 7,551       | \$    | 11,498  | \$ | -      | \$ | 51,020  | \$   | 362,542      |
| Computer Related                                | \$ 25,5        | 70 \$ | 25,570      | \$    | 5,696      | \$    | -           | \$     | -                | \$   | -           | \$   | 12,987      | \$    | -       | \$ | 31,316 | \$ | -       | \$   | 49,999       |
| Library Books                                   | \$ 12,58       | 34 \$ | 12,584      | \$    | -          | \$    | 2,837       | \$     | 1,150            | \$   | 1,399       | \$   | 2,780       | \$    | -       | \$ | 964    | \$ | 1,479   | \$   | 10,609       |
| Maintenance & Grounds                           | \$ 42,3        | l6 \$ | 42,316      | \$    | 7,800      | \$    | -           | \$     | -                | \$   | -           | \$   | -           | \$    | 8,451   | \$ | -      | \$ | -       | \$   | 16,251       |
| Office Equipment & Furnishing                   | \$ 39,50       | 9 \$  | 39,509      | \$    | -          | \$    | -           | \$     | -                | \$   | -           | \$   | -           | \$    | -       | \$ | -      | \$ | -       | \$   | -            |
| Television Station Equipment                    | \$             | - \$  | ;           | \$    | -          | \$    | -           | \$     | 21,156           | \$   | -           | \$   | -           | \$    | 112,021 | \$ | -      | \$ | 104,677 | \$   | 237,854      |
| Vehicles  | \$ 381,78      | 33 \$ | 381,783     | \$    | -          | \$    | -           | \$     | 13,000           | \$   | -           | \$   | -           | \$    | -       | \$ | -      | \$ | (0)     | \$   | 13,000       |
| Donations                                       | \$ 10,00       | )0 \$ | 10,000      | \$    | -          | \$    | -           | \$     | 40,000.0         | \$   | -           | \$   | -           | \$    | -       | \$ | -      | \$ | -       | \$   | 40,000       |
| TOTAL CAPITALIZED EXPENDITURES                  | \$ 641,67      | 0 9   | 641,670     | Ś     | 20,596     | Ś     | 528,454     | Ś      | 191,302          | Ś    | 45,159      | Ś    | 28,318      | Ś     | 292,833 | Ś  | 34,280 | Ś  | 157,176 | Ś    | 1,298,118    |

|         |  |                 | AM        | ARILLO CO        | LLEGE       |           |           |           |               |          |       |            |
|---------|--|-----------------|-----------|------------------|-------------|-----------|-----------|-----------|---------------|----------|-------|------------|
|         |  |                 | Alteratio | ons and Imp      | provement   | S         |           |           |               |          |       |            |
|         |  |                 |           | ects for Fisc    |             |           |           |           |               |          |       |            |
|         |  |                 |           | of April 30,     |             |           |           |           |               |          |       |            |
|         |  |                 | u3        | or April 30,     | 2021        |           |           |           |               |          |       |            |
|         |  |                 | A         | ARILLO - ALL CAI | MPUSES      |           |           |           |               |          |       |            |
|         | PR                                       | DJECT BUDGETING |           |                  |             |           |           | SOL       | JRCE OF FUNDS |          |       |            |
|         |  |                 |           |                  |             | OVER/     | TOTAL     | CURRENT   |               | GIFT/    |       |            |
| PROJECT | DESCRIPTION                              | BUDGETED        | EXPENSED  | ENCUMBERED       | STATUS      | SHORT     | COST      | BUDGET    | RESERVE       | DONATION | OTHER | DIFFERENCE |
| 1       | AMAG Upgrades to All Campuses            | 88,000.00       | 81,406.68 | 2,499.26         | In Progress | 4,094.06  | 83,905.94 | 31,991.88 | 56,008.12     | -        | -     | -          |
|         |  | 88,000.00       | 81,406.68 | 2,499.26         |             | 4,094.06  | 83,905.94 | 31,991.88 | 56,008.12     | -        | -     | -          |
|         |  |                 | Al        | MARILLO - EAST C | AMPUS       |           |           |           |               |          |       |            |
|         | PRI                                      | DJECT BUDGETING |           |                  |             |           |           |           | JRCE OF FUNDS |          |       |            |
|         |  |                 |           |                  |             | OVER/     | TOTAL     | CURRENT   |               | GIFT/    |       |            |
| PROJECT | DESCRIPTION                              | BUDGETED        | EXPENSED  | ENCUMBERED       | STATUS      | SHORT     | COST      | BUDGET    | RESERVE       | DONATION | OTHER | DIFFERENCE |
| 2       | EC Grounds Shop                          | 41,000.00       | 17,925.00 | 15,175.00        | In Progress | 7,900.00  | 33,100.00 | 13,259.81 | 27,740.19     | -        | -     | -          |
|         |  | 41,000.00       | 17,925.00 | 15,175.00        |             | 7,900.00  | 33,100.00 | 13,259.81 | 27,740.19     | -        | -     | -          |
|         |  |                 | A         | MARILLO - WEST ( | CAMPUS      |           |           |           |               |          |       |            |
|         | PR                                       | DJECT BUDGETING |           |                  |             |           |           |           | JRCE OF FUNDS |          |       |            |
|         |  |                 |           |                  |             | OVER/     | TOTAL     | CURRENT   |               | GIFT/    |       |            |
| PROJECT | DESCRIPTION                              | BUDGETED        | EXPENSED  | ENCUMBERED       | STATUS      | SHORT     | COST      | BUDGET    | RESERVE       | DONATION | OTHER | DIFFERENCE |
| 3       | New Store Front Upgrades to All Campuses | 40,000.00       | 10,505.31 | -                | In Progress | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60     | -        | -     | -          |
|         |  | 40,000.00       | 10,505.31 | -                |             | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60     | -        | -     | -          |

|         |  |                | AM         | ARILLO CO       | LLEGE         |                |               |                   |               |                   |       |            |
|---------|--|----------------|------------|-----------------|---------------|----------------|---------------|-------------------|---------------|-------------------|-------|------------|
|         |  | Alte           | erations a | nd Improve      | ements (Pa    | age 2)         |               |                   |               |                   |       |            |
|         |  |                |            | ects for Fiso   |               |                |               |                   |               |                   |       |            |
|         |  |                |            | of April 30     |               |                |               |                   |               |                   |       |            |
|         |  |                | 45         | or riprii 50,   | , 2021        |                |               |                   |               |                   |       |            |
|         |  |                | AMARILLO   | - WASHINGTON S  | STREET CAMPUS | S              |               |                   |               |                   |       |            |
|         | PRO  | JECT BUDGETING |            |                 |               |                |               |                   | URCE OF FUNDS |                   |       |            |
|         |  |                |            |                 |               | OVER/          | TOTAL         | CURRENT           |               | GIFT/             |       |            |
| PROJECT | DESCRIPTION  | BUDGETED       | EXPENSED   | ENCUMBERED      | STATUS        | SHORT          | COST          | BUDGET            | RESERVE       | DONATION          | OTHER | DIFFERENCE |
| 1       | Warren Hall Elevator Upgrade                       | 94,000.00      | -          | -               | Not Started   | 94,000.00      | -             | 30,400.54         | 63,599.46     | -                 | _     |            |
|         | Music Building Elevator Upgrade                    | 111,000.00     | -          | -               | Not Started   | 111,000.00     | -             | 35,898.51         | 75,101.49     | -                 | -     | -          |
| 5       |  | 205,000.00     | -          | -               | Not Started   | 205,000.00     | -             | 66,299.05         | 138,700.95    | -                 | -     | -          |
|         |  | 200,000.000    |            |                 |               | 200/000100     |               | 00,255.00         | 100,700,00    |                   |       |            |
|         |  |                |            |                 |               |                |               |                   |               |                   |       |            |
|         |  |                |            | AMARILLO - AUXI | LIARY         |                |               |                   |               |                   |       |            |
|         | PRO  | JECT BUDGETING | 1          | 1               | 1             | 0/50/          | TOTAL         |                   | URCE OF FUNDS | OFT (             |       |            |
| PROJECT | DESCRIPTION  | BUDGETED       | EXPENSED   | ENCUMBERED      | STATUS        | OVER/<br>SHORT | TOTAL<br>COST | CURRENT<br>BUDGET | RESERVE       | GIFT/<br>DONATION | OTHER | DIFFERENCE |
| PROJECT | DESCRIPTION  | DUDGETED       | EXPENSED   | ENCOMIDERED     | STATUS        | SHUKI          | COST          | DUDGET            | RESERVE       | DONATION          | UTHER | DIFFERENCE |
| 6       | HVAC and Flooring for Church                       | 60,000.00      | 39,546.30  | -               | In Progress   | 20,453.70      | 39,546.30     | 60,000.00         | -             | -                 |       | -          |
|         | Roof Replacement East Campus Housing               | 120,000.00     | -          | -               | Not Started   | 120,000.00     | -             | 120,000.00        | -             | -                 |       | -          |
|         |  | 180,000.00     | 39,546.30  | -               |               | 140,453.70     | 39,546.30     | 180,000.00        | -             | -                 | -     | -          |
|         |  |                |            |                 |               |                |               |                   |               |                   |       |            |
|         |  |                | AMADILLO   | ALL CAMPUS ON   |               |                |               |                   |               |                   |       |            |
|         | PRO  | JECT BUDGETING | AMARILLO - | ALL CAMPUS UN   | GOING PROJECT | 15             |               | SO                | URCE OF FUNDS |                   |       |            |
|         | FRO  | DECT DODGETING |            |                 |               | OVER/          | TOTAL         | CURRENT           | ORCE OF TONDS | GIFT/             |       |            |
| PROJECT | DESCRIPTION  | BUDGETED       | EXPENSED   | ENCUMBERED      | STATUS        | SHORT          | COST          | BUDGET            | RESERVE       | DONATION          | OTHER | DIFFERENCE |
|         |  |                |            |                 |               |                |               |                   |               |                   |       |            |
|         | Other Unplanned Projects                           | 45,000.00      | 43,984.71  | 14,354.34       | Ongoing       | (13,339.05)    | 58,339.05     | 14,255.75         | 30,744.25     | -                 | -     | -          |
|         | Campus Wide - Replace Furniture                    | -              | -          | -               | Ongoing       | -              | -             | -                 | -             | -                 | -     | -          |
|         | Campus Wide - Roofing                              | 23,000.00      | 22,400.00  |                 | Ongoing       | 600.00         | 22,400.00     | 7,438.43          | 15,561.57     | -                 | -     | -          |
|         | Campus Wide - Building Drainage Corrections        | 30,000.00      | -          | -               | Ongoing       | 30,000.00      | -             | 9,702.30          | 20,297.70     | -                 | -     | -          |
|         | Campus Wide - LED Lighting Upgrades                | 65,000.00      | 56,151.47  | -               | Ongoing       | 8,848.53       | 56,151.47     | 21,021.65         | 43,978.35     | -                 | -     | -          |
|         | Campus Wide - Paint and Small Repairs              | 60,000.00      | 34,549.79  | -               | Ongoing       | 25,450.21      | 34,549.79     | 19,404.60         | 40,595.40     | -                 | -     | -          |
|         | Campus Wide - Parking Lot Repairs                  | 62,000.00      | -          | -               | Ongoing       | 62,000.00      | -             | 20,051.42         | 41,948.58     | -                 | -     | -          |
|         | Campus Wide - Carpet and Flooring Replacement      | 40,000.00      | 19,661.80  | -               | Ongoing       | 20,338.20      | 19,661.80     | 12,936.40         | 27,063.60     | -                 | -     | -          |
|         | Campus Wide - ADA Corrections                      | 10,000.00      | 568.00     | -               | Ongoing       | 9,432.00       | 568.00        | 3,234.10          | 6,765.90      | -                 | -     | -          |
|         | Campus Wide - COVID-19                             | 30,000.00      | 26,202.13  | -               | Ongoing       | 3,797.87       | 26,202.13     | 6,468.21          | 23,531.79     | -                 | -     | -          |
| 18      | Prior Year Campus Wide Parking Lot Repairs Project | 171,881.00     | 138,205.00 |                 | In Progress   | -              | 171,881.00    |                   | 171,881.00    |                   |       |            |
|         |  | 536,881.00     | 341,722.90 | 48,030.34       |               | 147,127.76     | 389,753.24    | 114,512.86        | 422,368.14    | -                 | -     | -          |
|         |  | DUDCETED       |            |                 |               | CUODT          | T202          | DUDCET            |               | DONIATION         | OTHER | DIFFERENCE |
|         |  | BUDGETED       | EXPENSED   | ENCUMBERED      |               | SHORT          | COST          | BUDGET            | RESERVE       | DONATION          | OTHER | DIFFERENCE |
|         |  | 1,090,881.00   | 491,106.19 | 65,704.60       |               | 534,070.21     | 556,810.79    | 419,000.00        | 671,881.00    | -                 | -     | -          |

|                                     | A                      | MARILLO COL            | LEGE           |                  |            |                    |            |
|-------------------------------------|------------------------|------------------------|----------------|------------------|------------|--------------------|------------|
|                                     | Dro                    | liminary Tax So        | hodulo         |                  |            |                    |            |
|                                     |                        |                        |                |                  |            |                    |            |
|                                     | č                      | as of Apr 30, 2        | .021           |                  |            |                    |            |
|                                     |                        |                        |                |                  |            |                    |            |
|                                     |                        | FY 20                  | 21             |                  |            | FY 2020            |            |
|                                     | Potter                 | Randall                | Branch         |                  |            |                    |            |
|                                     | County                 | County                 | Campuses       | Total            |            | Total              |            |
| Net Taxable Values                  | \$6,591,376,151        | \$7,654,049,295        |                | \$14,245,425,446 |            | \$13,745,154,746   |            |
|                                     | 40,331,370,131         | \$7,051,015,255        |                | φ11,213,123,110  |            | φ13,7 13,13 1,7 10 |            |
| Tax Rate                            | \$0.22790              | \$0.22790              |                |                  |            | \$0.22790          |            |
| Assessment:                         |                        |                        |                |                  |            |                    |            |
| Bond Sinking Fund - \$ .06291       | \$4,005,141            | \$4,815,125            |                | \$8,820,267      |            | \$8,235,593        |            |
| Maintenance and Operation - \$ .164 | 99 \$10,504,026        | \$12,628,453           |                | \$23,132,478     |            | \$21,599,187       |            |
| Branch Campus Maintenance Tax       |                        |                        | \$1,939,767    | \$1,939,767      |            | \$1,982,608        |            |
| Total Assessment                    | \$14,509,167           | \$17,443,578           | \$1,939,767    | \$33,892,511     |            | \$31,817,388       |            |
| Deposits of Current Taxes           | 14,027,947.03          | \$17,148,836           | \$1,887,408    | \$33,064,192     |            | \$31,534,159       |            |
| Current Collection Rate             | 96.68%                 | 98.31%                 | 97.30%         | 97.56%           |            | 99.11%             |            |
|                                     |                        |                        |                |                  |            |                    |            |
| Deposits of Delinquent Taxes        | \$168,033              | \$59,391               | \$39,820       | \$267,243        |            | \$263,383          |            |
| Penalties & Interest                | \$123,208              | \$54,605               | \$11,269       | \$189,082        |            | \$274,904          |            |
|                                     |                        |                        |                |                  | collection |                    | collection |
|                                     |                        |                        |                |                  | rate       |                    | rate       |
|                                     | Budgeted - Bonds       |                        |                | \$8,341,350      | 94.57%     | \$8,345,887        | 101.34%    |
|                                     | Budgeted - Maintena    |                        |                | \$22,386,310     | 96.77%     | \$21,641,701       |            |
|                                     | Budgeted - Moore Co    |                        |                | \$1,091,001      | 56.24%     | \$1,082,645        |            |
|                                     | Budgeted - Deaf Smit   | th County              |                | \$865,009        | 44.59%     | \$818,556          |            |
|                                     | Total Budget           |                        |                | \$32,683,670     | 96.43%     | \$31,888,789       | 100.22%    |
|                                     | Total Collected - Curr | rent + Delinquent + Pe | nalty/Interest | \$33,520,517     | -          | \$32,072,446       |            |
|                                     | Over (Under) Budget    |                        |                | \$836,847        |            | \$183,657          |            |

| Amari   | llo College                  |               |                |            |   |
|---------|------------------------------|---------------|----------------|------------|---|
| Reserv  | ve Analysis FY 2021          |               |                |            |   |
|         | 4/30/21                      |               |                |            |   |
|         | .,,                          | Balance as of | Current Fiscal | Ending     |   |
| ncumb   | pered Prior to 8/31/20       | 08/31/2020    | Year Activity  | Balance    | Explanation   |
|         | rlapping Purchase Orders     | 151,523       | (142,674)      | 8,849      | Materials and services requested in prior year and charged against prior year |
|         |                              | ,             | (,,            | -,         | budget but received and paid for in the current year                          |
|         | Subtotal                     | 151,523       | (142,674)      | 8,849      |   |
|         |                              |               | ( /- /         |            |   |
| loard R | Restricted                   |               |                |            |   |
| Eau     | ipment Reserve               | 1,000,000     |                | 1,000,000  | Set-up for equipment purchases required but not budgeted                      |
|         | ility Reserve                | 2,160,034     | (325,898)      | 1,834,136  | Set-up for facility purchases required but not budgeted                       |
|         | Central                      | 194,773       | (,550)         | 194,773    |   |
|         | t Campus A&I Designated      | 1,164,400     | (19,840)       | 1,144,560  |   |
| SGA     |                              | 339,899       | ( ,,,,,,,,     | 339,899    | Student government prior years revenues over expenses fund balance            |
|         | Jrance                       | 200,000       |                | 200,000    |   |
|         | pre County Campus Designated | 496,784       |                | 496,784    |   |
|         | eford Campus Designated      | 2,163,535     | (68,536)       | 2,094,999  | Hereford Campus prior years revenues over expenses fund balance               |
|         | t Campus Land Proceeds       | 376,268       | (,,            | 376,268    |   |
|         | t Campus Designated          | 1,837,931     |                | 1,837,931  |   |
|         |                              |               |                |            | at TSTC (EC)  |
|         | Subtotal                     | 9,933,624     | (414,274)      | 9,519,350  |   |
| Inrestr | icted Reserve                |               |                |            |   |
| Und     | lesignated Local Maintenance | 7,321,484     |                | 7,321,484  | Local Maintenance prior years revenues over expenses fund balance             |
|         | ovation Outpost              | .,,           | (250,000)      | (250,000)  |   |
| Und     | lesignated Auxiliary         | 3,074,068     | ( , ,          | 3,074,068  | Auxiliary prior years revenues over expenses fund balance                     |
|         | Subtotal                     | 10,395,552    | (250,000)      | 10,145,552 |   |
| otal    |                              | 20,480,699    | (806,949)      | 19,673,750 |   |
|         |                              |               | , , ,          |            |   |
| iscal Y | ear 2020                     | 23,780,057    | (3,299,358)    | 20,480,699 |   |
| iscal Y | ear 2019                     | 26,516,562    | (2,736,504)    | 23,780,057 | -   |
| iscal Y | ear 2018                     | 24,096,277    | 2,420,285      | 26,516,562 |   |
| iscal Y | ear 2017                     | 22,979,978    | 1,116,299      | 24,096,277 |   |
| iscal Y | ear 2016                     | 26,185,015    | (3,205,037)    | 22,979,978 |   |
|         | ear 2015                     | 27,440,976    | (1,255,961)    | 26,185,015 |   |