AMARILLO COLLEGE BOARD OF REGENTS MINUTES OF STATUS UPDATE AND REGULAR BOARD MEETING August 24, 2021

REGENTS PRESENT: Mr. Johnny Mize, Chair; Mrs. Anette Carlisle, Vice-Chair; Mr. John Betancourt; Ms. Michele Fortunato; Dr. Paul Proffer; Ms. Peggy Thomas; Dr. David Woodburn

REGENTS ABSENT: Mr. Jay Barrett, Secretary; Ms. Sally Jennings;

CAMPUS REPRESENTATIVES PRESENT: Ms. Sara Pesina, Representative for the Hereford Hinkson Memorial Campus

CAMPUS REPRESENTATIVES ABSENT: Ms. Ronda Crow, Representative for the Moore County Campus

OTHERS PRESENT: Mr. Bob Austin, Vice President of Enrollment Management; Mr. Kevin Ball, Vice President of Communications and Marketing; Dr. Tamara Clunis, Vice President of Academic Affairs; Ms. Cara Crowley, Vice President of Strategic Initiatives; Ms. Cheryl Jones, Vice President of Human Resources; Dr. Russell Lowery-Hart, President; Mr. Chris Sharp, Vice President of Business Affairs; Mr. Joe Bill Sherrod, Vice President of Institutional Advancement; and Ms. Denese Skinner, Vice President of Student Affairs; Mr. Mark White, Executive Vice President and Director of Athletics

Mr. Don Abel – Faculty Senate President

Mr. Kyle Arrant - Director of Station Operations, KACV

Chief Scott Acker - Amarillo Police Department

Ms. Joy Brenneman – Exec. Asst., President's Office/Asst. Sec. to the Board of Regents

Ms. Taylor Bingham - Career & Employment Services Coordinator

Ms. Tiffani Crosley – Associate Vice President, Business Affairs

Mr. David Gay - Amarillo Globe News

Mr. Shane Hepler - Chief Information Officer

Corporal Derek Judd – Amarillo Police Department

Ms. Ciara Kessler - Student

Ms. Brianna Maestas - Amarillo Globe News

Mr. Santiago Ossa – Student

Ms. Mary Perez - Student

Ms. Alexia Perez Navarrete - Student

Ms. Lori Petty - Director, Center for Teaching & Learning

Mr. Jesse Pfrimmer – Community Member

Ms. Martha Sell – Community Member

Ms. Carol Stewart – Community Member

Mr. Joe Wyatt - Communication Content Producer

STATUS UPDATE

The Status Update was called to order at 5:48 p.m. by Mr. Johnny Mize, Chairman of the Board of Regents. He welcomed those in attendance. A quorum was present.

PRAYER

Ms. Skinner introduced Santiago Ossa. Mr. Ossa is from Columbia and immigrated with his mom and stepdad to the United States from Columbia. He is 25 years old, lives in Canyon, and works at

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Walmart. He is in the ESL program and noted that Amarillo College has provided him with many opportunities to continue to learn English and further his education.

REGENTS' REPORTS, COMMITTEES, AND COMMENTS REGARDING AC AFFILIATES Executive Committee – report by Mize, Carlisle, Barrett

Dr. Lowery-Hart reported that enrollment was up 5.8%. He announced that there would be a press conference on Thursday, August 26, to announce the new career accelerator programs. These will be paid for with funds from the Mackenzie Scott gift.

<u>AC Foundation</u> – report by Barrett, Jennings, Mize No report.

<u>Amarillo Museum of Art (AMoA)</u> – report by Fortunato No report.

Panhandle PBS - report by Betancourt, Thomas

Mr. Betancourt reported that Panhandle PBS has postponed September and October "Savor the Goods dinner fundraisers until further notice because of the resurgence of COVID 19. Planning has begun for the PPBS Fall 2021 annual fund. Mr. Ball has been elected to serve as treasurer for the Texas Public Broadcaster Association for 2021-22.

Tax Increment Reinvestment Zone (TIRZ) – report by Woodburn

Dr. Woodburn noted that a meeting was held on August 12 and the financials and 2021-2022 budget were reviewed. The board considered and approved an extension with the entity working on the bank tower due to COVID. The contract has been extended to October.

Tax Increment Reinvestment Zone 2 (TIRZ 2) – report by Sharp

Mr. Sharp stated that the board would be meeting to review the consultant's report to determine what are the best options for development in that area. Decisions will be made after that.

<u>Amarillo Foundation for Education and Business</u> – report by Proffer, Mize, Carlisle, Crow No report.

<u>Standing Policies & Procedures Committee</u> – report by Carlisle-Chair, Fortunato, Woodburn Mrs. Carlisle noted that the committee is meeting regularly to review TASB comments. Most colleges use the TASB policies and any AC policies not consistent with TASB recommendations will be brought to the Board for approval. Once completed, the policy will be online and searchable.

Finance Committee (AC Investment, Potential Lease & Sales Opportunities) – report by Fortunato-Chair, Proffer, Mize No report.

<u>Legislative Affairs Committee</u> – report by Barrett-Chair, Carlisle, Jennings

Mrs. Carlisle stated that the governor is calling a 3rd special session to determine how to spend federal funds. TACC will have a legislative agenda and will ask for fund for community colleges.

<u>Community College Association of Texas Trustees (CCATT)</u> – report by Barrett, Carlisle Mrs. Carlisle noted that there would be a free online informational discussion about Aspen on August 26. Registration is required for attendance. President Lowery-Hart and Regents Carlisle, Mize, Thomas, and Betancourt will attend the CCATT Annual Conference and Board of Trustee's Institute in Austin on September 16-18. Regent Barrett will attend virtually. Dr. Lowery-Hart will be presenting with the other top 10 Aspen schools from Texas. The formal Special Commission for community

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colleges should be appointed soon and will work to advocate for the areas west of I-35, especially as representation for these areas decreases.

<u>Nominating Committee</u> – report by Fortunato-Chair, Proffer, Woodburn No report.

TOUR OF COLLEGE UNION BUILDING

Regents, Cabinet members, and guests toured the basement and first floor of the College Union Building. The Art Department will be relocated to the basement and the AC Café and Bookstore are undergoing renovation on the first floor.

The status update meeting adjourned at 6:40 p.m.

REGULAR BOARD MEETING

The Regular Meeting was called to order at 6:43 p.m. by Mr. Johnny Mize, Board of Regents. He welcomed those in attendance. A quorum was still present.

PLEDGE OF ALLEGIANCE

PUBLIC COMMENTS

The Board received public comments.

MINUTES APPROVED

Mrs. Carlisle moved, seconded by Dr. Proffer, to approve the minutes of the special meeting of August 10, 2021. The motion carried unanimously.

CONSENT AGENDA APPROVED

The following items were presented for Board approval.

A. APPOINTMENTS

Faculty

Graves, Camille – Instructor, Licensed Vocational Nursing

Effective Date: August 16, 2021

Salary: \$44,829/year, 9 months, full-time

Qualifications: Associate's, Bachelor's & Master's Degrees – Nursing

Bio: Ms. Graves received her Associate's degree from New Mexico Jr

College, Bachelor's from West Texas A&M University, and Master's degree from Texas Tech University. She has 3 years experience as a charge nurse at Lee Regional Medical Center, one-year experience as

charge nurse at North West Texas Hospital, 9 years related

experience at BSA Hospital, and 6 years experience as an emergency center staff nurse. She has 3 years experience as a Clinical Instructor

for Amarillo College.

Replacement for: New Position

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Miles, Vanessa - Instructor, Engineering

Effective Date: August 16, 2021

Salary: \$72,898/year (\$50,114 base salary, \$22,784 industry stipend), 9

months, full-time/temporary

Qualifications: Master's Degree

Bio: Ms. Miles earned her Master's Degree in Electrical Engineering from

Purdue University and a Master's Degree in Systems Engineering from Southern Methodist University. Her experience includes 8 years as a Technical Staff Member for Sandia National Laboratories, 10 years as a Project Leader for Sandia National Laboratories, 11 years as an Engineer, and 6 months as an adjunct instructor for Amarillo

College.

Replacement for: Replacing unfilled position

Whitehead, Ruth - Instructor, Associate Degree Nursing

Effective Date: August 16, 2021

Salary: \$52,952/year, 9 months, full-time

Qualifications: Bachelor's & Master's Degrees – Nursing, Certificate Pediatric Nurse

Practitioner

Bio: Ms. Whitehead received her Bachelor's and Master's Degrees from

West Texas A&M University and her certificate as a Pediatric Nurse Practitioner from Texas Woman's University. She has 2 years related experience in general primary care for children at Planned Parenthood and WTAMU Health Partners Clinic and 2 years experience as a Home Health Care Provider at Home Health RN. She has 8 months

experience as a Teacher's Assistant in the West Texas A&M

University Nursing Department. At Amarillo College she was Director of the Nursing Division for one year and a Course Clinical Instructor for 5 years. She also has 7 years related experience as a Supervisor for

Nurse Family Partnership.

Replacement for: Dr. Elizabeth Matos

Administrators - None

B. REAPPOINTMENTS

This individual was being reappointed to the position previously held.

Davis, Brant - Instructor, Mortuary Science, 9 months full-time \$59,355.37

C. BUDGET AMENDMENTS

The Budget Amendments for approval by the Board are attached at page 276.

D. BIDS AND PROPOSALS

Electrical Work -Fiscal Year 2021-2022

Approval to provide electrical work for the 2021-2022 Budget Year was requested. Work will be provided by American Electric through the Texas Association of Community Colleges TCCCPN Contract # 022-13 American Electric. Estimated Price of work was \$49,000.00 and funds were available in the 2022 budget.

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Mechanical Work -Fiscal Year 2021-2022

Approval to provide mechanical work for the 2021-2022 Budget Year was requested. Work will be provided by Johnson Controls through the Co-op TIPS-USA Contract #18010101 and Contract # 18010102. Estimated Price of supplies was \$45,000.00 and funds were available in the 2022 budget.

Dr. Proffer moved, seconded by Mr. Betancourt, to approve the Consent Agenda. The motion carried unanimously.

PURCHASE OF CUSTODIAL SUPPLIES FOR THE 2021-2022 BUDGET YEAR APPROVED

Approval to purchase custodial supplies for the 2021-2022 Budget Year was requested. Purchases will be made with Empire Paper Company through the TexBuy Purchasing Cooperative Contract # TexBuy RFP #020-020 for Statewide Custodial Supplies. The estimated price of supplies is \$120,000.00 and funds are available in the 2022 custodial budget.

Mr. Sharp explained that this request covers upcoming budgeted custodial supplies purchased through a statewide contract. This is an annual request that requires board approval. The amount is about the same each, however, COVID did increase the need last year.

Ms. Fortunato moved, seconded by Mrs. Carlisle, to approve the purchase of custodial supplies for the 2021-2022 budget year. The motion carried unanimously.

TEXAS SCHOOL SAFETY CENTER 2018 - 2021 JUNIOR COLLEGE AUDIT REPORT PRESENTED

The Texas Education Code (TEC 37.108(b) requires each junior college district to conduct a safety and security audit at least once every three years and the 2018-2021 audit cycle ends August 31, 2021. The college shall complete safety and security audits of all district facilities by that date. TEC 37.108(c) requires public junior college districts to report the results of their safety and security audits to the district's board of trustees and to the Texas School Safety Center. Amarillo College submitted this audit on July 8, 2021. A copy of the Audit Report was included in Board materials.

This report is mostly an inventory of safety on AC's campuses and is required every three years. It was noted that the college has a working safety team that makes recommendations. Policies have been developed working with first responders and Amarillo emergency management. AC's police force is fully staffed.

This item was for information only and no action was taken on the item.

ASPEN ASCEND STUDENT/PARENT STUDY PRESENTED

Amarillo College received an invitation in the spring of 2020 to participate in Ascend at The Aspen Institute's "Two Generations. One Future." work. The initiative brought colleges from around the USA together to share breakthrough ideas and collaborations that move children and their parents towards educational success and economic security. The principle work of the collaboration is to build and improve each campuses' infrastructure, processes, and campus culture to better support student parents and others who are raising dependent children.

Ms. Skinner and a 13-member taskforce worked on a study for supporting student parents to make education more equitable for all students. 24% of AC's students are parents and 2/3 of them stop out before completing a degree or certificate. The highest need revealed by this study was affordable child care followed by family commitments and time management. Most want to obtain a certificate or degree that will allow them to immediately make a living wage. Student parents also felt isolated

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and wanted activities on campus that allowed children. As a result of the study a student parent data dashboard was created, a Students Who Are Parents (SWAP) club has started, and more family friendly activities have been offered. Recommendations from the task force include a policy audit to determine the rules for children on campus with parents, increased marketing and information on the ARC webpage, and expanded childcare options.

This item was for information only and no action was taken on the item.

PUBLIC HEARING ON THE BUDGET FOR 2021-2022 FISCAL YEAR

Any person and/or persons wishing to come before the Board of Regents regarding the 2021-2022 budget for Amarillo College in the Amarillo Junior College District was/were given the opportunity to be heard. There were no public comments.

FISCAL YEAR BUDGET FOR 2021-2022 ADOPTED

The following resolution was read and adopted.

RESOLUTION

WHEREAS, the legal requirements of the laws of the State of Texas and the regulations of the Texas Higher Education Coordinating Board regarding this document have been met;

NOW, THEREFORE, BE IT RESOLVED that the said proposed budget for the 2021-2022 fiscal year is hereby designated as the official budget for Amarillo College in the Amarillo Junior College District for the 2021-2022 fiscal year.

BE IT FURTHER RESOLVED that Mr. Johnny Mize, Chair of the Board of Regents of the Amarillo Junior College District, be directed to file copies of this official budget with the county clerks of Potter and Randall counties of Texas, and with the Texas Higher Education Coordinating Board for distribution to the Governor's Budget and Planning Office, the Legislative Budget Board, and the Legislative Reference Library.

Mr. Sharp stated that projected revenue and expenses are \$73,729,802 resulting in a balanced budget. Amarillo College has been able to lower the overall tax rate due to bond refunding. Increased property valuations will result in increased tax revenue. The Capital Equipment budget is \$1,780,108, most of which is for IT. Auxiliary revenue is outside of tuition and comes from such things as bookstore sales, East Campus housing rentals, and tool sales. Budgeted revenue for this is \$7.5M.

Dr. Woodburn moved, seconded by Mr. Betancourt, to adopt the 2021-2022 budget. The motion carried unanimously.

PUBLIC HEARING ON THE PROPOSED TAX RATE FOR 2021

In accordance with provisions of Section 26.06 of the Texas Property Tax Code, a notice of a public hearing regarding the proposed tax rate for 2021 was published in the newspaper on August 16, 2021.

Any person and/or persons wishing to come before the Board of Regents regarding the proposed tax rate for 2021 for the Amarillo Junior College District was/were given the opportunity to be heard. There were no public comments.

APPROVAL OF THE TAX RATE FOR 2021

In accordance with the provisions of Section 26.06 of the Texas Property Tax Code, Amarillo Junior College District published a legal notice stating that the no-new-revenue tax rate for 2021 for the Amarillo Junior College District is \$0.22440 per \$100 of assessed value.

The following resolution to set the 2021 Tax Rate at \$0.21129 for operations was read and approved.

RESOLUTION

WHEREAS, the Chair of the Board of Regents of the Amarillo Junior College District has caused to be formulated and adopted a budget for Amarillo College in the Amarillo Junior College District for the fiscal year beginning September 1, 2021, and ending August 31, 2022, the tax year 2021, now, therefore.

BE IT RESOLVED THAT:

- 1. An ad valorem tax of, and at the rate of four thousand six hundred thirty hundred thousandths cents (\$0.04630) on the one-hundred dollar (\$100) value thereof, estimated in lawful currency of the United States of America, be levied to pay interest on and provide a sinking fund for Amarillo College in the Amarillo Junior College District for bonds issued May 15, 2012, July 2, 2015, September 1, 2016, September 12, 2019, February 15, 2020, and February 15, 2021.
- 2. An ad valorem tax of, and at the rate of sixteen thousand four hundred ninety-nine hundred thousandths cents (\$0.16499) on the one-hundred dollar (\$100) value thereof, estimated in lawful currency of the United States of America, be levied to pay for the support and maintenance of Amarillo College in the Amarillo Junior College District for the fiscal year 2021-2022, the tax year 2021.

BE IT ORDERED by the Board of Regents of the Amarillo Junior College District that there is hereby levied for the tax year 2021 on all real property situated in, and all business personal property owned within the limits of said district on the first day of January 2021 same being the current year, except so much thereof as may be exempt by the Constitution and Laws of the State of Texas, or of the United States of America, a total of twenty-one thousand one hundred twenty-nine hundred thousandths cents (\$0.21129) on the one-hundred dollar (\$100) value thereof, estimated in lawful currency of the United States of America for support and maintenance, payment of current interest, and a sinking fund for the retirement of bonds of Amarillo College in the Amarillo Junior College District for the fiscal year 2021-2022. "THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE." "THE TAX RATE WILL EFFECTIVELY BE LOWERED BY 5.84% AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$2.15."

Dr. Woodburn moved, seconded by Dr. Proffer, that the property tax rate be decreased by the adoption of a tax rate of 0.21129, which is effectively a 5.84 percent decrease in the tax rate. The motion carried unanimously.

RFQ-1372 - CONSTRUCTION MANAGER AS CONSTRUCTOR STANDARD FORM OF AGREEMENT BETWEEN OWNER AND CONTRACTOR FOR THE WSC HVAC CHILLED WATER IMPROVEMENT PROJECT APPROVED

The WSC HVAC Chilled Water Improvement Project Construction Committee issued seven (7) Requests for Qualifications and accepted two (2) proposals. Wiley Hicks Jr. Inc. was the highest-ranking firm, and was selected as the CMAR for the WSC HVAC Chilled Water Improvement Project. The tabulation sheet is attached at page 277. This was project A17 listed in the Amarillo College Master Plan, prepared by Parkhill, and dated March 2019. Approval was requested for the AIA A-133 Standard Form of Agreement between Owner and Construction Manager as Constructor with the Vice-President of Business Affairs being allowed to negotiate the CMAR fee with Wiley Hicks Jr. Inc. This project was to be paid for with proceeds from the bonds issued in 2019.

Mr. Smith explained that the tabulation sheet reflects the comparison of the firms providing proposals.

Mr. Betancourt moved, seconded by Mrs. Carlisle, that the project be awarded to Wiley Hicks, Jr., Inc., and that contract A-133 be entered into and that Vice President of Business Affairs, Chris Sharp, have authority to negotiate the fee. The motion carried unanimously.

CYBER-SECURITY UPDATE

This item was placed on the agenda in order for the Board to receive an update and information on the college's cyber-security processes.

CIO, Shane Hepler, provided an update on the college's cyber security efforts. As required by the State, a security officer has been hired who works with other state of Texas officers on a large project list required by the state. One of the most notable requirements will be changing passwords, including WIFI, more often. Attacks on the system increased when people started working from home. The announcement of the Aspen Award and Scott gift also increased the attacks. Email can be a large breach. In a 90-day time period, 3.25M emails hit AC's network, 72% of which were blocked, and employees are instructed not to open suspicious links. Employees are required to do cyber security training each year. The college has virus protection that has cleaned thousands of the more than 55,000 devices plugged into the networks. Attacks are tracked through a bi-yearly audit.

This item was for information only and no action was taken on the item.

PERSONAL COMPUTERS, PRINTERS, A/V EQUIPMENT, SERVERS, AND PERIPHERAL PURCHASES – FISCAL YEAR 2021-2022 APPROVED

Each fiscal year Amarillo College brings a request to the Board of Regents for computers, printers, servers, and peripheral purchases for the upcoming fiscal year. For FY 2021-2022, up to 500 computers and printers, comprised of Dell personal computers, laptops, servers, A/V equipment, Apple computers, and printers were to be replaced. The estimated cost for the projected life-cycle replacements and emerging technology related initiatives was not expected to exceed \$400,000; subject to the availability of funding.

The computers, laptops, and printers were available through the State of Texas Department of Information Technologies (DIR) contract with through different DIR Vendors. Amarillo College's participation in the State/DIR purchasing cooperatives was approved by the Board in 1993. Some vendor purchases are available through The Cooperative Purchasing Network (TCPN) and State/DIR purchasing cooperatives approved by the Board resolution in 2000. Bond and other grant funded personal computers, servers, wireless technology, and peripheral acquisitions were excluded from this authorization and would be handled separately.

Funds were available from the FY 2021-2022 Board of Regents approved budget, Technology Replacement Equipment Contingency funds, and various grants awarded to and entrusted to Amarillo College. Information Technology Services recommended continuation of prior year purchases through the State of Texas Department of Information Technologies (DIR) contract.

This is a line item in the budget for the normal replacement cycle of equipment that requires Board approval each year. Some equipment is repurposed and the bookstore refurbishes some laptops for resale to students.

Ms. Fortunato moved, second by Ms. Thomas, that the above listed computer and IT purchases be approved. The motion carried unanimously.

NETWORK EQUIPMENT, SWITCHES, AND RELATED INFRASTRUCTURE PURCHASES – FISCAL YEAR 2021-2022 APPROVED

Each fiscal year Amarillo College brings a request to the Board of Regents for network equipment, switches, and related infrastructure purchases for the upcoming fiscal year. The replacement of network equipment, switches, and related infrastructure is on a planned rotation cycle. The project costs for network infrastructure (hardware, software, and licenses) were not expected to exceed \$500,000. Bond and other grant funded infrastructure items were excluded from this authorization, and would be handled separately.

Funds were available from the FY 2021-2022 Board of Regents approved budget, Technology Replacement Equipment Contingency funds, and various grants awarded to and entrusted to Amarillo College. Information Technology Services recommended continuation of prior year purchases through the State of Texas Department of Information Technologies (DIR) contract.

This request directly applies to the Amarillo College Institutional Goal 3: Learning and Goal 5: Financial Effectiveness from the Amarillo College 2020 Strategic Plan – No Excuses in Action.

As above, this is an annual request for required Board approval.

Dr. Woodburn moved, seconded by Ms. Fortunato, that the above listed network equipment and infrastructure purchases be approved. The motion carried unanimously.

ALL CARES/HIGHER EDUCATION EMERGENCY RELIEF FUND (HEERF III) PRIORITIES APPROVED

The CARES/ARP Plan funds provided a unique opportunity for Amarillo College to address long-term issues in infrastructure, employee development, pandemic mitigation, and technology advancement. As contracts and spending were deployed, approvals for specific projects would continue as usual. A copy of the Priorities List was included in Board materials.

Dr. Lowery-Hart noted that individual contracts will come to the Board for approval if necessary. The student aid priority includes aid to students, technical dual credit, debt collection, AEL tuition, and Earn & Learn stipends. The infrastructure priority includes upgrades to classrooms and other IT supports. Also included in the priorities are professional development contracts, updated phone system, and COVID mitigation activities.

Mrs. Carlisle moved, seconded by Dr. Proffer, that the CARES (HEERF III) Priorities List be approved. The motion carried unanimously.

PURCHASE OF JODY HOLLAND LEARN2LEAD – LEADERSHIP DEVELOPMENT FOUNDATIONS TRAINING APPROVED

Approval was requested to purchase Learn-2-Lead training in the amount of \$120,000 from Jody Holland, Inc. over a two-year period beginning FY 2022. This intensive year-long leadership course, conducted by Jody Holland, is foundational to the college's commitment to overall leadership development and leading for transformation. Over two years, 150 leaders will participate in a cumulative 5,400 hours in the program. The purchase will be paid through CARES funds. A copy of the contract was included in Board materials.

Ms. Jones explained that this is part of the employee support and training plan for the college. It will provide a foundation for training and employee support focusing on leadership skills and competencies. The \$120,000 cost is a discounted rate.

Ms. Fortunato moved, seconded by Ms. Thomas, that purchase of the Jody Holland Learn2Lead Training be approved. The motion carried unanimously.

DON CAMERON CONTRACT APPROVED

Don Cameron facilitated the President's Leadership Institute for five years previously. This year Amarillo College requested he add an additional executive leadership development curriculum for an additional cohort of employees. Board approval would allow each institute to start this academic year. The contract in the amount of \$78,600 will be funded by CARES funds for professional development. A copy of the contract was included in Board materials.

The first cohort will be 25 people and will meet during the week of Fall break. This training will be similar to the previous PLI's. A 2nd cohort of 16 individuals identified as future leaders and implementers of innovation will meet 4 times throughout the year. One of the goals of this group will be to build relationship and trust across divisions and departments.

Mrs. Carlisle moved, seconded by Dr. Woodburn, that the Don Cameron Contract be approved. The motion carried unanimously.

FINANCIAL REPORTS APPROVED

The financial reports for June and July 2021 are attached at pages 278 through 295.

Ms. Crosley explained that the Board had been provided June and July financial statements but that she would just touch on July. As in previous months this year, the large changes in assets, liabilities, and net position are all related to the receipt and expenditures of CARES funds. There has been a small increase in appropriations and increased professional fees are related to bond construction.

Dr. Proffer moved, seconded by Mrs. Carlisle, to approve the Financial Reports. The motion carried unanimously.

CLOSED MEETING

There was no closed meeting.

ADJOURNMENT

There being no further items for discussion the meeting adjourned at 8:22 p.m.

| Jay Barrett, Secretary | |
|------------------------|--|

AMARILLO COLLEGE BUDGET AMENDMENTS August 24, 2021

| 1. | Student Life – transfer of funds to cover expenses of supplies. Increase Student Government Association – Other Pool Increase Student Activities Office – Supplies Pool Decrease Student Travel – Travel Pool | \$21,000.00 \$15,000.00 (\$36,000.00) |
|----|---|---|
| 2. | Physical Plant – transfer of funds to cover supplies. Increase Building Maintenance – Supplies Pool Decrease Vehicles Plant – Capital Equipment Pool | \$10,000.00 (\$10,000.00) |
| 3. | Vice President of Academic Affairs – transfer of funds to cover expenses of greenhouse. Increase Horticulture Science – Other Pool Decrease Vice President of Academic Affairs – Capital Equipment Pool | \$34,063.20 (\$34,063.20) |
| 4. | Vice President of Academic Affairs – transfer of funds to cover expenses of replacement for police vehicle. Increase Law Enforcement Academy – Capital Equipment Pool Decrease Vice President of Academic Affairs – Capital Equipment Pool | \$52,000.00 (\$52,000.00) |
| 5. | Legal Services – transfer of funds to cover expenses of legal services. Increase Legal Fees – Other Pool Decrease General Contingency – Contingency Pool | \$30,000.00 (\$30,000.00) |

RFQ 1372 WSC HVAC Project CMAR Contrator Score Sheet MP A17 - WSC HVAC - Chiller Plant Construction

August 2, 2021

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|--|-----------------|--------|--|------------|-------|-------|--------|----------|-------|--|--|
| | | | Wiley | Hicks | | | Plains | Builders | | | |
| Criteia | Possible Points | Danny | Jim | Kevin | Chris | Danny | Jim | Kevin | Chris | | |
| Submission Envelope | 0-5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | |
| Summary Cover Letter | 0-5 | 5 | 4 | 5 | 5 | 3 | 5 | 4 | 5 | | |
| Firm Qualifications and experience as CMAR | 0-10 | 6 | 8 | 9 | 9 | 5 | 10 | 7 | 9 | | |
| References | 0-10 | 7 | 9 | 10 | 10 | 6 | 9 | 10 | 10 | | |
| Project Team Qualifications | 0-5 | 4 | 4 | 5 | 5 | 3 | 5 | 5 | 5 | | |
| Resume of Job Superintendent | 0-10 | 8 | 8 | 10 | 10 | 5 | 9 | 9 | 10 | | |
| Past Experience on Similar Projects | 0-15 | 13 | 12 | 13 | 12 | 10 | 13 | 10 | 12 | | |
| Safety Record and Safety Plan | 0-10 | 8 | 8 | 10 | 10 | 6 | 10 | 10 | 10 | | |
| Project Approach: Workplan and Schedule | 0-15 | 13 | 14 | 15 | 13 | 12 | 13 | 14 | 12 | | |
| Quality Control | 0-15 | 13 | 12 | 15 | 14 | 12 | 14 | 14 | 14 | | |
| Total | 100 | 82 | 84 | 97 | 93 | 67 | 93 | 88 | 92 | | |
| Average | | | 8 | 39 | • | | 8 | 35 | | | |
| Attachments | | | | | | | | | | | |
| Conflict of Interest | | X | | | | X | | | | | |
| Certificate of Insurance | | X | | | | X | | | | | |
| Audited Finiancial Statement | | X | | | | | | Χ | | | |

JUNE 30, 2021 FINANCIALS

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|--|-----|-------------|----|-------------|------|-------------|-----|--------------|-------|--------------|------|-------------|----|-------------|----|-------------|----|-------------|----|-------------|----|-------------|
| | | | | | | INTE | | UNAUDITED | | | | SITION | | | | | | | | | | |
| | | | | | | | FIS | CAL YEAR 202 | 1 THE | ROUGH June 2 | 2021 | | | | | | | | | | | |
| | | Jun-20 | | Sep-20 | | Oct-20 | | Nov-20 | | Dec-20 | | Jan-21 | | Feb-21 | | Mar-21 | | Apr-21 | | May-21 | | Jun-21 |
| ASSI | TS. | | | | | | | | | | | | | | | | + | | + | | + | |
| CURRENT ASSETS | | | | | | | | | | | | | | | | | | | | | + | |
| Cash & Equivalents | Ś | 17.436.049 | Ś | 12,431,406 | Ś | 8.997.835 | Ś | 9.782.425 | Ś | 17,055,510 | Ś | 21.546.136 | Ś | 22.961.732 | Ś | 33.445.293 | Ś | 30,898,494 | Ś | 28,975,645 | Ś | 26.988.130 |
| Short-Term Investments | Ś | 14,143,135 | \$ | 14,186,712 | - 7 | 14,205,756 | | 14.205.756 | Ś | 14,205,756 | | 14,241,237 | Ś | , , . | Ś | 14.295.234 | Ś | ,, | | 14,307,967 | | 14,317,379 |
| Receivables | Ś | 8,188,689 | \$ | 36,682,153 | | 35,388,653 | Ś | ,, | \$ | 23,523,540 | \$ | | Ś | 6,158,447 | Ś | 4,818,230 | Ś | 8,041,148 | Ś | 7,236,754 | \$ | |
| Inventory | Ś | 1,396,657 | \$ | 1,444,249 | Ś | 1,418,861 | Ś | 1.489.491 | Ś | 1,991,255 | Ś | 1,496,097 | Ś | 1,477,618 | Ś | 1,460,615 | Ś | 1,368,409 | Ś | 1,463,140 | Ś | |
| Prepaid Expenses and Other Assets | \$ | 56,551 | \$ | 502,358 | \$ | 97,616 | \$ | 27,300 | \$ | 96,049 | \$ | 77,546 | \$ | 48,899 | \$ | 46,443 | \$ | 148,732 | \$ | 145,037 | \$ | 142,918 |
| Total Current Assets | \$ | 41,221,081 | \$ | 65,246,878 | \$ | 60,108,722 | \$ | 61,609,475 | \$ | 56,872,110 | \$ | 51,369,794 | \$ | 44,941,930 | \$ | 54,065,815 | \$ | 54,752,017 | \$ | 52,128,544 | \$ | 50,964,150 |
| NON CURRENT ASSETS | | | | | | | | | | | | | | | | | | | | | | |
| Restricted Cash and Cash Equivalents | \$ | 29,683,173 | \$ | 34,914,690 | \$ | 34,617,454 | \$ | 29,201,964 | \$ | 30,433,642 | \$ | 29,981,879 | \$ | 28,677,125 | \$ | 28,020,296 | \$ | 27,832,255 | \$ | 27,700,425 | \$ | 26,669,787 |
| Restricted Investments | \$ | 16,875,276 | \$ | 10,523,847 | \$ | 15,904,269 | \$ | 16,686,631 | \$ | 19,219,616 | \$ | 22,235,698 | \$ | 18,205,115 | \$ | 18,649,106 | \$ | 19,504,689 | \$ | 19,314,658 | \$ | 19,398,673 |
| Endowments | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,570,330 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 |
| Long Term Grant Receivable | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Construction in Progress | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Property & Equipment | \$ | 120,437,231 | \$ | 120,017,633 | \$ 1 | 120,017,633 | \$ | 119,010,122 | \$ | 118,612,478 | \$ | 118,194,569 | \$ | 118,044,493 | \$ | 117,636,206 | \$ | 117,293,281 | \$ | 117,293,281 | \$ | 117,320,185 |
| Total Non Current Assets | \$ | 169,495,679 | \$ | 167,956,170 | \$ 1 | 173,109,685 | \$ | 167,398,717 | \$ | 170,765,736 | \$ | 172,912,146 | \$ | 167,426,734 | \$ | 166,805,608 | \$ | 167,130,224 | \$ | 166,808,364 | \$ | 165,888,644 |
| TOTAL ASSETS | \$ | 210,716,760 | \$ | 233,203,048 | \$ 2 | 233,218,407 | \$ | 229,008,192 | \$ | 227,637,846 | \$ | 224,281,939 | \$ | 212,368,663 | \$ | 220,871,422 | \$ | 221,882,241 | \$ | 218,936,908 | \$ | 216,852,794 |
| DEFERRED OUTFLOWS OF RESOURCES | | | | | | | | | | | | | | | | | | | | | - | |
| Deferred Outflows on Net Pension Liability | \$ | 9,076,985 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 |
| Deferred Outflows related to OPEB | \$ | 1,964,753 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 |
| Deferred Charge on Refunding | \$ | 2,232,041 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 |
| TOTAL DEFERRED OUTFLOWS | \$ | 13,273,779 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 |
| | \$ | 223,990,539 | \$ | 249,710,438 | \$ 2 | 249,725,796 | \$ | 245,515,582 | \$ | 244,145,235 | \$ | 240,789,328 | \$ | 228,876,052 | \$ | 237,378,811 | \$ | 238,389,630 | \$ | 235,444,297 | \$ | 233,360,184 |

| | | | | AMAR | ILLO COLLEGE | | | | | | |
|--|-----------------|-----------------|-----------------|------------------|------------------|-----------------|-----------------|-------------------|-----------------|-----------------|-----------------|
| | | | INTERNA | L UNAUDITED STAT | TEMENT OF NET PO | SITION (Page 2) | | | | | |
| | | | | FISCAL YEAR 202 | 1 THROUGH June | 2021 | | | | | |
| | Jun-20 | C 20 | 0-4-20 | N 20 | D 20 | 1 24 | Feb-21 | NA- :: 24 | A 24 | NA 24 | l 24 |
| | Jun-20 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | FeD-21 | Mar-21 | Apr-21 | May-21 | Jun-21 |
| LIABILITIES AND | NET POSITION | | | | | | | | | | |
| | | | | | | | | | | | |
| CURRENT LIABILITIES | | | | | | | | | | | |
| Payables | \$ 1,431,555 | \$ 2,093,113 | \$ 1,913,900 | \$ 1,530,994 | \$ 1,632,154 | \$ 2,449,621 | \$ 2,262,985 | \$ 2,877,555 | \$ 2,158,420 | \$ 2,336,205 | \$ 2,392,729 |
| Accrued Compensable Absences - Current | \$ 442,794 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 | \$ 473,834 |
| Funds Held for Others | \$ 5,652,748 | \$ 5,352,480 | \$ 5,748,650 | \$ 6,096,367 | \$ 6,219,678 | \$ 6,162,661 | \$ 6,209,364 | \$ 6,250,806 | \$ 6,394,457 | \$ 6,119,869 | \$ 6,477,903 |
| Unearned Revenues | \$ 8,909,370 | \$ 22,992,776 | \$ 21,313,275 | \$ 19,220,156 | \$ 17,128,056 | \$ 15,036,654 | \$ 12,946,034 | \$ 10,852,905 | \$ 11,503,021 | \$ 11,312,932 | \$ 10,501,197 |
| Bonds Payable - Current Portion | \$ 3,125,000 | \$ 5,815,000 | \$ 5,815,000 | \$ 5,815,000 | \$ 5,815,000 | \$ 5,815,000 | \$ 5,470,000 | \$ 5,515,000 | \$ 5,515,000 | \$ 5,515,000 | \$ 5,515,000 |
| Notes Payable - Current Portion | \$ - | \$ 402,129 | \$ 402,129 | \$ 402,129 | \$ 402,129 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Capital Lease Payable | \$ 56,883 | \$ 124,974 | \$ 115,138 | \$ 105,303 | \$ 95,468 | \$ 85,547 | \$ 75,625 | \$ 65,704 | \$ 55,783 | \$ 45,861 | \$ 35,940 |
| Retainage Payable | \$ - | \$ 2,374 | \$ 2,374 | \$ 5,116 | \$ 5,116 | \$ 5,116 | \$ 5,116 | \$ 7,200 | \$ 9,284 | \$ 10,551 | \$ 30,024 |
| Total Current Liabilities | \$ 19,618,350 | \$ 37,256,681 | \$ 35,784,301 | \$ 33,648,900 | \$ 31,771,436 | \$ 30,028,433 | \$ 27,442,959 | \$ 26,043,005 | \$ 26,109,799 | \$ 25,814,253 | \$ 25,426,627 |
| NON CURRENT LIABILITIES | | | | | | | | | | | |
| Accrued Compensable Absences - Long Term | \$ 853,386 | \$ 967.756 | \$ 967,756 | \$ 967.756 | \$ 967,756 | \$ 967,756 | \$ 967.756 | \$ 967.756 | \$ 967,756 | \$ 967,756 | \$ 967,756 |
| Deposits Payable | \$ 155,756 | \$ 156,097 | \$ 161,537 | \$ 162,312 | \$ 160,037 | \$ 160,692 | \$ 163,492 | \$ 165,877 | \$ 167,477 | \$ 170,857 | \$ 175,632 |
| Bonds Payable | \$ 73,190,000 | \$ 70,500,000 | \$ 70,500,000 | \$ 70,500,000 | \$ 70,500,000 | \$ 70,500,000 | \$ 65,250,000 | \$ 65,040,000 | \$ 65,040,000 | \$ 65,040,000 | \$ 65,040,000 |
| Notes Payable | \$ 402,129 | \$ - | \$ - | Ś - | Ś - | \$ - | Ś - | \$ - | \$ - | Ś - | \$ - |
| Capital Lease Payable - LT | \$ 351,240 | \$ 254,131 | \$ 254.131 | \$ 254.131 | \$ 254,131 | \$ 254,131 | \$ 254.131 | \$ 254,131 | \$ 254,131 | \$ 254,131 | \$ 254,131 |
| Unamortized Debt Premium | \$ 8,782,910 | \$ 14,930,490 | \$ 14,195,471 | \$ 13,460,451 | \$ 12,725,432 | \$ 11,990,412 | \$ 11,255,392 | \$ 10,940,005 | \$ 10,204,985 | \$ 9,469,966 | \$ 8,734,946 |
| Net Pension Liability | \$ 18,764,815 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 | \$ 17,223,734 |
| Net OPEB Liability | \$ 53,163,257 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 | \$ 59,085,863 |
| Total Non Current Liabilities | \$ 155,663,492 | \$ 163,118,071 | \$ 162,388,491 | \$ 161,654,247 | \$ 160,916,952 | \$ 160,182,587 | \$ 154,200,368 | \$ 153,677,365 | \$ 152,943,946 | \$ 152,212,306 | \$ 151,482,061 |
| Total Total Carlett Elabilities | ψ 133,003,132 | ψ 100)110)071 | \$ 102,500,151 | ψ 101,03 i,2 i, | Ų 100,310,332 | ψ 100,102,507 | Ç 13 1,200,300 | Ç 155,617,505 | ψ 132,3 13,3 to | Ţ 152,212,500 | Ç 151,102,001 |
| TOTAL LIABILITIES | \$ 175,281,842 | \$ 200,374,752 | \$ 198,172,792 | \$ 195,303,147 | \$ 192,688,388 | \$ 190,211,020 | \$ 181,643,327 | \$ 179,720,370 | \$ 179,053,745 | \$ 178,026,559 | \$ 176,908,688 |
| Deferred Inflows | | | | | | | | | | | |
| Deferred Inflows of Resources | \$ 3,237,755 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 | \$ 4,783,368 |
| Deferred Inflows related to OPEB | \$ 31,007,605 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 | \$ 25,821,316 |
| TOTAL DEFERRED INFLOWS | \$ 34,245,360 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 | \$ 30,604,684 |
| NET POSITION | | | | | | | | | | | |
| Capital Assets | | | | | | | | | | | |
| Net Investment in Capital Assets | \$ 69,820,865 | \$ 71,605,122 | \$ 71,627,068 | \$ 70,618,980 | \$ 70,221,186 | \$ 69,824,380 | \$ 75,272,299 | \$ 75,083,857 | \$ 74,740,516 | \$ 74,740,351 | \$ 74,767,085 |
| Restricted | | | | | | | | | | | |
| Non Expendable: Endowment - True | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 |
| Expendable: Capital Projects | \$ 493,444 | \$ (134,638) | \$ (619,096) | \$ (616,183) | \$ (997,997) | \$ (1,038,730) | \$ (1,237,245) | \$ (1,786,821) | \$ (2,037,362) | \$ (2,248,303) | \$ (3,326,555) |
| Expendable: Debt Service | \$ 3,033,243 | \$ 3,719,272 | \$ 4,165,064 | \$ 4,892,007 | \$ 5,628,231 | \$ 6,363,872 | \$ 186,963 | \$ 401,918 | \$ 1,144,722 | \$ 1,872,683 | \$ 2,607,041 |
| Other, Primary Donor Restrictions | \$ 7,875,254 | \$ 6,331,377 | \$ 10,486,376 | \$ 7,493,427 | \$ 8,148,747 | \$ 7,523,765 | \$ 6,733,807 | \$ 8,050,564 | \$ 9,495,440 | \$ 8,205,007 | \$ 9,460,687 |
| Unrestricted | ,, ., | | . , , | , , | , -, - | , , , , , , | , , | , , , , , , , , , | . , , - | . , , | ,, |
| Unrestricted | \$ (69,259,468) | \$ (65,290,130) | \$ (67,211,092) | \$ (65,280,480) | \$ (64,648,004) | \$ (65,199,663) | \$ (66,827,784) | \$ (57,195,762) | \$ (57,112,115) | \$ (58,256,685) | \$ (60,161,447) |
| TOTAL NET POSITION | \$ 14,463,337 | \$ 18.731.002 | \$ 20.948.320 | \$ 19,607,751 | \$ 20,852,163 | \$ 19.973.624 | \$ 16.628.041 | \$ 27,053,757 | \$ 28.731.201 | \$ 26.813.054 | \$ 25.846.811 |

| | | | | | AMA | ARILLO COLLEGE | | | | | | | |
|--|-----------------|----------------|---------------|----------------|----------------|------------------|------------------|----------------|---------------|--------------|--------------|--------------|----------------|
| | | | INT | RNAL UNAUDITED | STATEMENT OF R | EVENUES, EXPENSE | S AND CHANGES IN | NET POSITION | | | | | |
| | | | | | FISCAL YEAR 2 | 2021 THROUGH Jun | e 2021 | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Fiscal 2020 YTD | 2020 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 |
| | Jun-20 | Fiscal 2020 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Fiscal 2021 YT |
| OPERATING REVENUES | | | · | | | | | | | · | | | |
| Tuition and Fees | \$ 20,156,413 | \$ 13,054,085 | \$ 9,043,608 | \$ 301,607 | \$ 3,463,583 | \$ 2,527,576 | \$ 1,774,578 | \$ 243,295 | \$ 169,914 | \$ 1,960,360 | \$ 577,491 | \$ 278,495 | \$ 20,340,50 |
| Federal Grants and Contracts | \$ 1,031,544 | \$ 3,996,431 | \$ 148,582 | \$ 196,957 | \$ 2,004,544 | \$ 563,735 | \$ 137,776 | \$ 138,333 | \$ 12,908,736 | \$ 1,619,177 | \$ 575,096 | \$ 75,473 | \$ 18,368,40 |
| State Grants and Contracts | \$ 2,554,454 | \$ 1,097,550 | \$ 1,032,456 | \$ (169,549) | \$ 231,892 | \$ 112,858 | \$ 36,145 | \$ 590,202 | \$ 149,432 | \$ 181,544 | \$ 98,060 | \$ 191,904 | \$ 2,454,94 |
| Local Grants and Contracts | \$ 1,310,553 | \$ 1,988,629 | \$ 123,047 | \$ 160,943 | \$ 161,523 | \$ 164,379 | \$ 163,204 | \$ 163,696 | \$ 161,240 | \$ 162,050 | \$ 191,856 | \$ 175,428 | \$ 1,627,36 |
| Nongovernmental grants and contracts | \$ 2,262,117 | \$ 1,706,466 | \$ 711,448 | \$ 39,396 | \$ 46,806 | \$ 44,875 | \$ 71,887 | \$ 712,850 | \$ 377,497 | \$ 230,319 | \$ 60,197 | \$ 146,667 | \$ 2,441,94 |
| Sales and Services of Educational Activities | \$ 93,931 | \$ 148,985 | \$ 18,001 | \$ 6,216 | \$ 9,459 | \$ 8,469 | \$ 14,374 | \$ 6,511 | \$ 23,276 | \$ 10,344 | \$ 16,103 | \$ 16,799 | \$ 129,55 |
| Auxiliary Enterprises (net of discounts) | \$ 3,922,650 | \$ 5,035,532 | \$ 406,115 | \$ 442,762 | \$ 341,263 | \$ 301,395 | \$ 1,465,755 | \$ 110,094 | \$ 472,009 | \$ 325,052 | \$ 446,176 | \$ 407,156 | \$ 4,717,77 |
| Other Operating Revenues | \$ 1,087,707 | \$ 1,049,213 | \$ 206,885 | \$ 100,360 | \$ 51,400 | \$ 344,534 | \$ 64,206 | \$ 51,570 | \$ 99,518 | \$ 272,444 | \$ 125,319 | \$ 71,334 | \$ 1,387,57 |
| Total Operating Revenues | \$ 32,419,368 | \$ 28,076,890 | \$ 11,690,141 | \$ 1,078,693 | \$ 6,310,471 | \$ 4,067,821 | \$ 3,727,924 | \$ 2,016,551 | \$ 14,361,623 | \$ 4,761,291 | \$ 2,090,298 | \$ 1,363,257 | \$ 51,468,07 |
| NON OPERATING REVENUES | | | | | | | | | | | | | |
| State Appropriations | \$ 9,929,009 | \$ 20,653,338 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,253,960 | \$ 12,389,51 |
| Taxes for maintenance and operations | \$ 14,271,752 | \$ 21,483,476 | \$ 1,935,227 | \$ 1,174,553 | \$ 1,908,080 | \$ 1,943,203 | \$ 1,946,437 | \$ 1,960,625 | \$ 1,955,824 | \$ 1,659,557 | \$ 1,905,383 | \$ 1,931,325 | \$ 18,320,21 |
| Taxes for general obligation bonds | \$ 5,508,235 | \$ 8,253,270 | \$ 737,408 | \$ 446,525 | \$ 726,660 | \$ 735,895 | \$ 735,431 | \$ 742,257 | \$ 744,558 | \$ 742,478 | \$ 725,387 | \$ 735,808 | \$ 7,072,40 |
| Federal revenue, non-operating | \$ 8,050,991 | \$ 16,614,191 | \$ - | \$ 430,445 | \$ 350,906 | \$ (162,965) | \$ 6,561,826 | \$ 353,272 | \$ 156,365 | \$ 121,842 | \$ 44,727 | \$ 1,467,034 | \$ 9,323,45 |
| Gifts | \$ 12,950 | \$ 12,950 | \$ 250,000 | \$ - | \$ 46,405 | \$ 8,381 | \$ 25,000 | \$ 8,600 | \$ - | \$ 26,217 | \$ 60,000 | \$ 2,875 | \$ 427,47 |
| Investment Income | \$ 459,940 | \$ 1,407,425 | \$ (145,702) | \$ (64,334) | \$ 510,127 | \$ 189,014 | \$ (11,897) | \$ 95,583 | \$ 211,528 | \$ 249,252 | \$ 51,514 | \$ 103,679 | \$ 1,188,76 |
| Interest on Capital Debt | \$ (1,573,349) | \$ (3,051,719) | \$ (60,000) | \$ (1,000) | \$ - | \$ - | \$ (295) | \$ (1,324,388) | \$ (588,686) | \$ 251 | \$ 2,500 | \$ (1,550) | \$ (1,973,16 |
| Loss on Disposal of Fixed Assets | \$ (13,909) | \$ 79,298 | \$ 5,850 | \$ 21,947 | \$ (12,869) | \$ (9,676) | \$ 21,103 | \$ 2,995 | \$ (154) | \$ (57,993) | \$ (165) | \$ (171) | \$ (29,13 |
| Total Non Operating Revenues | \$ 36,645,619 | \$ 65,452,230 | \$ 3,960,067 | \$ 3,245,419 | \$ 4,766,592 | \$ 3,941,136 | \$ 10,514,888 | \$ 3,076,228 | \$ 3,716,718 | \$ 3,978,887 | \$ 4,026,630 | \$ 5,492,961 | \$ 46,719,52 |
| Extraordinary Item (Insurance Proceeds) | \$ - | \$ 355,199 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - |
| Prior Period Adjustment | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - |
| TOTAL REVENUE | \$ 69,064,988 | \$ 93.884.319 | \$ 15.650.208 | \$ 4.324.112 | \$ 11.077.063 | \$ 8.008.957 | \$ 14.242.812 | \$ 5.092.779 | \$ 18.078.341 | \$ 8,740,178 | \$ 6.116.929 | \$ 6.856.218 | \$ 98.187.59 |

| | | | INT | ERNAL UNAUDITED | STATEMENT OF REVE | ARILLO COLLEGE NUES. EXPENSES AND | CHANGES IN NET PO | SITION (Page 2) | | | | | |
|-------------------------------------|-----------------|---------------|--------------|-----------------|-------------------|--------------------------------------|-------------------|------------------|---------------|--------------|----------------|----------------|-----------------|
| | | | | | | 2021 THROUGH June | | , , , | | | | | |
| | | | | | | | | | | | | | |
| | Fiscal 2020 YTD | 2020 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 |
| | Jun-20 | Fiscal 2020 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Fiscal 2021 YTD |
| OPERATING EXPENSES | | | | | | | | | | | | | |
| Cost of Sales | \$ 1,421,629 | \$ 2,219,197 | \$ (16,980) | \$ 109,760 | \$ 92,575 | \$ 45,025 | \$ 684,073 | \$ 109,306 | \$ 120,685 | \$ 143,636 | \$ 8,278 | \$ 244,559 | \$ 1,540,916 |
| Salary, Wages & Benefits | | | | | | | | | | | | | |
| Administrators | \$ 5,832,156 | \$ 6,804,941 | \$ 482,809 | \$ 480,847 | \$ 480,600 | \$ 490,614 | \$ 1,952,892 | \$ 540,849 | \$ 491,839 | \$ 468,211 | \$ 468,642 | \$ 476,575 | \$ 6,333,878 |
| Classified | \$ 13,630,083 | \$ 16,877,437 | \$ 1,104,091 | \$ 1,341,536 | \$ 1,339,466 | \$ 1,662,880 | \$ 1,330,867 | \$ 1,359,489 | \$ 1,306,015 | \$ 1,308,203 | \$ 1,340,261 | \$ 1,344,304 | \$ 13,437,112 |
| Faculty | \$ 14,855,510 | \$ 18,158,209 | \$ 1,427,542 | \$ 1,560,550 | \$ 1,446,617 | \$ 1,504,110 | \$ 1,064,612 | \$ 1,399,277 | \$ 1,394,052 | \$ 1,455,673 | \$ 1,537,700 | \$ 1,720,611 | \$ 14,510,743 |
| Student Salary | \$ 625,857 | \$ 727,559 | \$ 42,147 | \$ 65,391 | \$ 54,841 | \$ 71,529 | \$ 25,103 | \$ 43,980 | \$ 51,832 | \$ 57,483 | \$ 60,177 | \$ 40,218 | \$ 512,702 |
| Temporary (Contract) Labor | \$ 251,804 | \$ 356,853 | \$ 27,794 | \$ 20,116 | \$ 38,506 | \$ 18,694 | \$ 55,358 | \$ 33,378 | \$ 73,726 | \$ 67,945 | \$ 77,403 | \$ 7,002 | \$ 419,920 |
| Employee Aid | \$ 8,673 | \$ 31,938 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | \$ 9,884,408 | \$ 13,967,421 | \$ 1,110,545 | \$ 971,585 | \$ 981,668 | \$ 1,018,735 | \$ 1,085,542 | \$ 1,065,798 | \$ 893,858 | \$ 968,024 | \$ 983,139 | \$ 1,045,406 | \$ 10,124,299 |
| Dept Operating Expenses | | | | | | | | | | | | | |
| Professional Fees | \$ 3,523,969 | \$ 4,624,189 | \$ 342,374 | \$ 733,825 | \$ 455,393 | \$ 542,930 | \$ 247,469 | \$ 566,392 | \$ 946,893 | \$ 636,689 | \$ 605,415 | \$ 1,497,619 | \$ 6,575,002 |
| Supplies | \$ 2,016,527 | \$ 2,731,192 | \$ 129,999 | \$ 220,161 | \$ 233,909 | \$ 155,976 | \$ 203,967 | \$ 178,273 | \$ 250,442 | \$ 273,812 | \$ 143,776 | \$ 264,209 | \$ 2,054,525 |
| Travel | \$ 582,130 | \$ 602,994 | \$ 2,576 | \$ 20,527 | \$ 14,634 | \$ 15,635 | \$ 10,188 | \$ 14,791 | \$ 13,435 | \$ 31,166 | \$ 24,349 | \$ 26,012 | \$ 173,313 |
| Property Insurance | \$ 701,115 | \$ 701,115 | \$ 808,385 | \$ (1,452) | \$ - | \$ 611 | \$ 915 | \$ - | \$ - | \$ - | \$ - | \$ (17) | \$ 808,442 |
| Liability Insurance | \$ 101,771 | \$ 102,000 | \$ 81,708 | \$ 2,115 | \$ 180 | \$ - | \$ - | \$ 153 | \$ - | \$ - | \$ 155 | \$ - | \$ 84,312 |
| Maintenance & Repairs | \$ 2,485,807 | \$ 2,727,028 | \$ 2,893,848 | \$ 387,057 | \$ (1,611,231) | \$ 60,904 | \$ 256,002 | \$ 81,673 | \$ 56,898 | \$ 79,287 | \$ 86,088 | \$ 90,048 | \$ 2,380,573 |
| Utilities | \$ 1,058,446 | \$ 1,483,980 | \$ 31,277 | \$ 157,110 | \$ 133,839 | \$ 90,450 | \$ 198,961 | \$ 143,535 | \$ 116,745 | \$ 189,970 | \$ 150,567 | \$ 156,331 | \$ 1,368,784 |
| Scholarships & Fin Aid | \$ 10,872,641 | \$ 8,588,927 | \$ 158,116 | \$ 964,404 | \$ 2,190,710 | \$ 224,025 | \$ 7,106,917 | \$ 2,028,909 | \$ 1,287,804 | \$ 436,069 | \$ 1,627,662 | \$ 418,167 | \$ 16,442,783 |
| Advertising | \$ 320,716 | \$ 415,289 | \$ 30,906 | \$ 33,708 | \$ 24,807 | \$ 25,265 | \$ 30,848 | \$ 72,863 | \$ 47,600 | \$ 33,396 | \$ 45,043 | \$ 50,230 | \$ 394,666 |
| Lease/Rentals | \$ 231,048 | \$ 282,877 | \$ 26,379 | \$ 21,380 | \$ 20,280 | \$ 25,124 | \$ 6,912 | \$ 34,028 | \$ 22,952 | \$ 31,960 | \$ 25,655 | \$ 22,960 | \$ 237,630 |
| Interest Expense | \$ 19,731 | \$ 25,057 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 6,863 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 19,453 |
| Depreciation | \$ 4,530,406 | \$ 5,422,327 | \$ - | \$ - | \$ 1,326,926 | \$ 441,923 | \$ 441,227 | \$ 442,909 | \$ 441,568 | \$ 442,524 | \$ - | \$ 896,531 | \$ 4,433,608 |
| Memberships | \$ 150,628 | \$ 178,144 | \$ 57,960 | \$ 42,287 | \$ 7,704 | \$ 4,489 | \$ 4,151 | \$ 9,504 | \$ 9,462 | \$ 9,215 | \$ 16,655 | \$ 10,956 | \$ 172,383 |
| Property Taxes | \$ 145,552 | \$ 145,552 | \$ - | \$ - | \$ - | \$ - | \$ 226,358 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 226,358 |
| Institutional Support | \$ 217,955 | \$ 322,100 | \$ 3,968 | \$ 25,389 | \$ 56,693 | \$ 32,797 | \$ 22,108 | \$ 45,389 | \$ 20,570 | \$ 34,988 | \$ 53,248 | \$ 68,641 | \$ 363,790 |
| Other Miscellaneous Disbursments | \$ 960,870 | \$ 1,312,675 | \$ 83,976 | \$ 110,233 | \$ 78,168 | \$ 86,277 | \$ 70,415 | \$ 242,364 | \$ 101,711 | \$ 77,820 | \$ 96,893 | \$ 101,135 | \$ 1,048,992 |
| Capital Expenses - Less than \$1000 | | | | | | | | | | \$ - | | | |
| Land and Improvements | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Buildings | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Audio/Visual Equipment | \$ 13,872 | \$ 8,250 | \$ - | \$ - | \$ 2,499 | \$ - | \$ 2,160 | \$ (1,316) | \$ - | \$ - | \$ - | \$ - | \$ 3,343 |
| Classroom Equipment | \$ 99,832 | \$ 186,422 | \$ 1,570 | \$ - | \$ 7,739 | \$ 4,522 | \$ 34,110 | \$ 24,033 | \$ 8,381 | \$ 52,891 | \$ - | \$ 17,132 | \$ 150,378 |
| Computer Related | \$ 373,019 | \$ 625,956 | \$ 599 | \$ 27,173 | \$ 17,107 | \$ 25,655 | \$ 65,128 | \$ 11,962 | \$ 11,138 | \$ 75,955 | \$ 595,550 | \$ (558,107) | \$ 272,161 |
| Maintenance & Grounds | \$ 14,987 | \$ 25,862 | \$ - | \$ - | \$ 2,893 | \$ 9,590 | \$ - | \$ 1,499 | \$ - | \$ - | \$ 2,450 | \$ - | \$ 16,431 |
| Office Equipment & Furnishing | \$ 24,391 | \$ 48,129 | \$ - | \$ 1,308 | \$ - | \$ - | \$ - | \$ 4,176 | \$ 510 | \$ - | \$ 5,187 | \$ 12,372 | \$ 23,553 |
| Television Station Equipment | \$ 5,609 | \$ 5,609 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Vehicles | \$ - | \$ - | 0 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Sources | | | | | | | | | | | | | |
| Disposal Gain (Loss) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Interfund Transfers | \$ 311,705 | \$ 336,273.3 | \$ (17,380) | \$ (18,674) | \$ (17,818) | \$ 214,030 | \$ (266,793) | \$ (16,250) | \$ (17,890) | \$ 186,419 | \$ (17,432) | \$ (17,419) | \$ 10,793 |
| TOTAL EXPENSE | \$ 75,272,848 | \$ 90,045,502 | \$ 8,815,606 | \$ 7,277,734 | \$ 7,380,102 | \$ 6,773,190 | \$ 14,866,352 | \$ 8,438,361 | \$ 7,651,625 | \$ 7,062,734 | \$ 7,938,260 | \$ 7,936,875 | \$ 84,140,840 |
| CHANGE IN NET POSITION | \$ (6,207,860) | \$ 3.838.817 | \$ 6.834.602 | \$ (2,953,622) | \$ 3,696,961 | \$ 1,235,767 | \$ (623.540) | \$ (3,345,583) | \$ 10,426,716 | \$ 1.677.444 | \$ (1,821,332) | \$ (1,080,657) | \$ 14,046,757 |

| | | | | | | IN | TEDNIAI | UNAUDITED S | TATEM | | | COLLEGE | CHANG | CEC IN NET DO | SITION | l / Dago 2) | | | | | | | | | | |
|---|--------|----------|----|-------------|----|--------|---------|-------------|-------|--------------|-----------|----------------------------|--------|---------------|---------|-------------|----|--------|----|---------|----|----------|----|---------|-----|--------------|
| | | | | | | IIV | IERNAL | UNAUDITED 3 | IAIEW | | | APENSES AND AROUGH June | | JES IN NET PC | Jarrion | (rage 3) | | | | | | | | | | |
| | | | | | | | | | | FISCAL TEAM | 1 2021 11 | ikoodii julie | 2021 | | | | | | | | | | | | | |
| | Fiscal | 2020 YTD | | 2020 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 |
| | | un-20 | | Fiscal 2020 | | Sep-20 | | Oct-20 | | Nov-20 | | Dec-20 | | Jan-21 | | Feb-21 | | Mar-21 | | Apr-21 | | May-21 | | Jun-21 | Fis | scal 2021 YT |
| | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | Non Ir | come | Statement Ex | pendatu | res - Capitaliz | ed and | Depreciated | | | | | | | | | | | | |
| Capital Expenses - Exceeds \$5000 - Capitalized | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Land and Improvements | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 1,000 | \$ | - | \$ | - | \$ | - | \$ | 1,000 |
| Buildings | \$ | - | \$ | - | \$ | - | \$ | 400,000 | \$ | - | \$ | - | \$ | 5,000 | \$ | 160,863 | \$ | 1,000 | \$ | - | \$ | - | \$ | - | \$ | 566,863 |
| Audio/Visual Equipment | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Classroom Equipment | \$ | 170,575 | \$ | 129,908 | \$ | 7,100 | \$ | 125,616 | \$ | 115,996 | \$ | 43,760 | \$ | 7,551 | \$ | 11,498 | \$ | - | \$ | 51,020 | \$ | 8,138 | \$ | 127,829 | \$ | 498,50 |
| Computer Related | \$ | 30,570 | \$ | 25,570 | \$ | 5,696 | \$ | - | \$ | - | \$ | - | \$ | 12,987 | \$ | - | \$ | 31,316 | \$ | - | \$ | - | \$ | 653,416 | \$ | 703,41 |
| Library Books | \$ | 14,093 | \$ | 12,584 | \$ | - | \$ | 2,837 | \$ | 1,150 | \$ | 1,399 | \$ | 2,780 | \$ | - | \$ | 964 | \$ | 1,479 | \$ | 1,248 | \$ | 1,742 | \$ | 13,599 |
| Maintenance & Grounds | \$ | 42,316 | \$ | 42,316 | \$ | 7,800 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 8,451 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 16,25 |
| Office Equipment & Furnishing | \$ | 39,509 | \$ | 39,509 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 27,430 | \$ | (3,780) | \$ | 23,65 |
| Television Station Equipment | \$ | 10,551 | \$ | - | \$ | - | \$ | - | \$ | 21,156 | \$ | - | \$ | - | \$ | 112,021 | \$ | - | \$ | 104,677 | \$ | - | \$ | - | \$ | 237,85 |
| Vehicles | \$ | 381,783 | \$ | 381,783 | \$ | - | \$ | - | \$ | 13,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | (0) | \$ | (0) | \$ | 29,814 | \$ | 42,814 |
| Donations | \$ | 10,000 | \$ | 10,000 | \$ | - | \$ | - | \$ | 40,000.0 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 60,000.0 | \$ | - | \$ | 100,000 |
| TOTAL CAPITALIZED EXPENDITURES | Ś | 699,397 | Ś | 641,670 | Ś | 20,596 | Ś | 528,454 | Ś | 191,302 | Ś | 45,159 | Ś | 28,318 | Ś | 292,833 | Ś | 34,280 | Ś | 157,176 | Ś | 96,815 | Ś | 809,021 | Ś | 2,203,954 |

| | | | AM | IARILLO CO | LLEGE | | | | | | | |
|---------|--|------------------|------------|--|-------------|-----------|-----------|-----------|---------------|----------|-------|------------|
| | | | Alteration | ons and Imp | orovemen | ts | | | | | | |
| | | | | ects for Fisc | | | | | | | | |
| | | | | of June 30, | | | | | | | | |
| | | | as | or June 30, | , 2021 | | | | | | | |
| | | | AN | I Marillo - All Cai | MPUSES | | | | | | | |
| | P | ROJECT BUDGETING | | | | | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 1 | AMAG Upgrades to All Campuses | 88,000.00 | 83,654.68 | 2,499.26 | In Progress | 1,846.06 | 86,153.94 | 31,991.88 | 56,008.12 | - | - | - |
| | · | 88,000.00 | 83,654.68 | 2,499.26 | | 1,846.06 | 86,153.94 | 31,991.88 | 56,008.12 | - | - | - |
| | | | Al | MARILLO - EAST O | AMPUS | | | | | | | |
| | Р | ROJECT BUDGETING | | ###################################### | oo | | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 2 | EC Grounds Shop | 41,000.00 | 17,925.00 | | In Progress | 7,900.00 | 33,100.00 | 13,259.81 | 27,740.19 | - | - | - |
| | | 41,000.00 | 17,925.00 | 15,175.00 | | 7,900.00 | 33,100.00 | 13,259.81 | 27,740.19 | - | - | - |
| | | | 1A | MARILLO - WEST (| CAMPUS | | | | | | | |
| | P | ROJECT BUDGETING | | | | | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 3 | New Store Front Upgrades to All Campuses | 40,000.00 | 10,505.31 | - | In Progress | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60 | - | - | - |
| | | 40,000.00 | 10,505.31 | - | | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60 | - | - | - |

| | | | AM | ARILLO CO | LLEGE | | | | | | | |
|----------------------------------|--|---|--|-----------------------|---|--|--|--|--|-----------------------|-----------------------|----------------------|
| | | Alte | erations a | nd Improve | ements (Pa | age 2) | | | | | | |
| | | | | ects for Fisc | | J - , | | | | | | |
| | | | | of June 30, | | | | | | | | |
| | | | as | or June 30, | 2021 | | | | | | | |
| | | | AMARILLO | - WASHINGTON S | TREET CAMPIN | | | | | | | |
| | PRO | JECT BUDGETING | AMARILLO | - WASHINGTON S | TREET CAMPOS | , | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| | | | | | | | | | | | | |
| | Warren Hall Elevator Upgrade | 94,000.00 | - | | Not Started | 93,382.00 | 618.00 | 30,400.54 | 63,599.46 | - | - | - |
| | Music Building Elevator Upgrade | 111,000.00 | - | - | Not Started | 111,000.00 | - | 35,898.51 | 75,101.49 | - | - | - |
| | | 205,000.00 | - | 618.00 | _ | 204,382.00 | 618.00 | 66,299.05 | 138,700.95 | - | - | - |
| | | | | | | | | | | | | |
| | DP.O. | JECT BUDGETING | | AMARILLO - AUXI | LIARY | | | SOI | JRCE OF FUNDS | | | |
| | FRO. | DECT DODGETING | | | | OVER/ | TOTAL | CURRENT | JKCL OF TONDS | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| | | | | | | | | | | | | |
| | 5 HVAC and Flooring for Church | 60,000.00 | 40,380.39 | - | In Progress | 19,619.61 | 40,380.39 | 60,000.00 | - | - | | - |
| 7 | Roof Replacement East Campus Housing | 120,000.00 | - | - | Not Started | 120,000.00 | - | 120,000.00 | - | - | | - |
| | | 180,000.00 | 40,380.39 | - | | 139,619.61 | 40,380.39 | 180,000.00 | - | - | - | - |
| | | | | | | | | | | | | |
| | DD O | TECT DUDCETING | AMARILLO - | ALL CAMPUS ON | GOING PROJECT | S | I | COL | IDCE OF FUNDS | | | |
| | PRU. | JECT BUDGETING | | | | OVER/ | TOTAL | CURRENT | JRCE OF FUNDS | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| | D E D O NE I TON | 50502.25 | 2711 2.11022 | 2.100.152.125 | 5.711.00 | 5.16111 | 000. | 20202. | NEOEN VE | 20101112011 | 0111211 | D II I E I I E I I E |
| 8 | Other Unplanned Projects | 45,000.00 | 67,285.53 | - | Ongoing | (22,285.53) | 67,285.53 | 14,255.75 | 30,744.25 | - | - | - |
| 9 | Campus Wide - Replace Furniture | - | - | - | Ongoing | - | - | - | - | - | - | - |
| | | | | | | | | 7 420 42 | 45 564 55 | - | - | - |
| 10 | Campus Wide - Roofing | 23,000.00 | 22,400.00 | | Ongoing | 600.00 | 22,400.00 | 7,438.43 | 15,561.57 | | | |
| | Campus Wide - Roofing Campus Wide - Building Drainage Corrections | 23,000.00 30,000.00 | 22,400.00 36,271.05 | <u>-</u> | Ongoing Ongoing | 600.00 (6,271.05) | 22,400.00 36,271.05 | 9,702.30 | 15,561.57 20,297.70 | - | - | - |
| 11 12 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades | · · | | - | | | | | | | - | - |
| 11 12 13 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs | 30,000.00 65,000.00 60,000.00 | 36,271.05 59,122.39 61,426.35 | | Ongoing | (6,271.05) | 36,271.05 59,122.39 61,426.35 | 9,702.30 21,021.65 19,404.60 | 20,297.70 | - | | |
| 11 12 13 14 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs | 30,000.00 65,000.00 60,000.00 62,000.00 | 36,271.05 59,122.39 61,426.35 5,300.00 | - | Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 | 36,271.05 59,122.39 61,426.35 5,300.00 | 9,702.30 21,021.65 19,404.60 20,051.42 | 20,297.70 43,978.35 40,595.40 41,948.58 | - | - | - |
| 11 12 13 14 15 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement | 30,000.00 65,000.00 60,000.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 | - | Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 16,827.85 | 36,271.05 59,122.39 61,426.35 | 9,702.30 21,021.65 19,404.60 20,051.42 12,936.40 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 | - - - | - | - |
| 11 12 13 14 15 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement Campus Wide - ADA Corrections | 30,000.00 65,000.00 60,000.00 62,000.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 | - - - | Ongoing Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 | 9,702.30 21,021.65 19,404.60 20,051.42 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 6,765.90 | - - - - | - - - | |
| 11 12 13 14 15 16 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement Campus Wide - ADA Corrections Campus Wide - COVID-19 | 30,000.00 65,000.00 60,000.00 62,000.00 40,000.00 10,000.00 30,000.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 | - - - | Ongoing Ongoing Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 16,827.85 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 | 9,702.30 21,021.65 19,404.60 20,051.42 12,936.40 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 6,765.90 23,531.79 | - - - - | - - - | - - - |
| 11 12 13 14 15 16 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement Campus Wide - ADA Corrections | 30,000.00 65,000.00 60,000.00 62,000.00 40,000.00 10,000.00 30,000.00 171,881.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 171,881.00 | - - - - | Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 16,827.85 (686.00) 3,797.87 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 171,881.00 | 9,702.30 21,021.65 19,404.60 20,051.42 12,936.40 3,234.10 6,468.21 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 6,765.90 23,531.79 171,881.00 | - - - - - | - - - - | - - - - |
| 11 12 13 14 15 16 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement Campus Wide - ADA Corrections Campus Wide - COVID-19 | 30,000.00 65,000.00 60,000.00 62,000.00 40,000.00 10,000.00 30,000.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 | - - - - | Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 16,827.85 (686.00) | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 | 9,702.30 21,021.65 19,404.60 20,051.42 12,936.40 3,234.10 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 6,765.90 23,531.79 | - - - - - | - - - - | - - - - |
| 11 12 13 14 15 16 | Campus Wide - Building Drainage Corrections Campus Wide - LED Lighting Upgrades Campus Wide - Paint and Small Repairs Campus Wide - Parking Lot Repairs Campus Wide - Carpet and Flooring Replacement Campus Wide - ADA Corrections Campus Wide - COVID-19 | 30,000.00 65,000.00 60,000.00 62,000.00 40,000.00 10,000.00 30,000.00 171,881.00 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 171,881.00 | - - - - - | Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing | (6,271.05) 5,877.61 (1,426.35) 56,700.00 16,827.85 (686.00) 3,797.87 | 36,271.05 59,122.39 61,426.35 5,300.00 23,172.15 10,686.00 26,202.13 171,881.00 | 9,702.30 21,021.65 19,404.60 20,051.42 12,936.40 3,234.10 6,468.21 | 20,297.70 43,978.35 40,595.40 41,948.58 27,063.60 6,765.90 23,531.79 171,881.00 | | - - - - - | - |

| | Δ | MARILLO COLI | FGF | | | | |
|-------------------------------------|-----------------------|-------------------------|----------------|------------------|--------------------|------------------|--------------------|
| | | liminary Tax So | | | | | |
| | | as of June 30, 2 | | | | | |
| | | 13 Of Julie 30, 2 | 2021 | | | | |
| | | EV 200 | | | | E) / 2020 | |
| | Potter | FY 20 | 21 Branch | | | FY 2020 | |
| | County | County | Campuses | Total | | Total | |
| Net Taxable Values | \$6,591,376,151 | \$7,654,049,295 | | \$14,245,425,446 | | \$13,745,154,746 | |
| Tax Rate | \$0.22790 | \$0.22790 | | | | \$0.22790 | |
| Assessment: | | | | | | | |
| Bond Sinking Fund - \$.06291 | \$4,005,141 | \$4,815,125 | | \$8,820,267 | | \$8,235,593 | |
| Maintenance and Operation - \$.164 | 499 \$10,504,026 | \$12,628,453 | | \$23,132,478 | | \$21,599,187 | |
| Branch Campus Maintenance Tax | | | \$1,939,767 | \$1,939,767 | | \$1,982,608 | |
| Total Assessment | \$14,509,167 | \$17,443,578 | \$1,939,767 | \$33,892,511 | | \$31,817,388 | |
| Deposits of Current Taxes | 14,216,064.13 | \$17,279,755 | \$1,937,371 | \$33,433,190 | | \$31,534,159 | |
| Current Collection Rate | 97.98% | 99.06% | 99.88% | 98.64% | | 99.11% | |
| Deposits of Delinquent Taxes | \$256,766 | \$68,010 | \$58,365 | \$383,142 | | \$263,383 | |
| Penalties & Interest | \$156,854 | \$69,697 | \$16,240 | \$242,790 | | \$274,904 | |
| | | | | | collection rate | | collection rate |
| | Budgeted - Bonds | | | \$8,341,350 | 94.57% | \$8,345,887 | 101.34% |
| | Budgeted - Maintena | nce and Operation | | \$22,386,310 | | \$21,641,701 | |
| | Budgeted - Moore Co | | | \$1,091,001 | | \$1,082,645 | |
| | Budgeted - Deaf Smi | | | \$865,009 | | \$818,556 | |
| | Total Budget | | | \$32,683,670 | | \$31,888,789 | |
| | Total Collected - Cur | rent + Delinquent + Per | nalty/Interest | \$34,059,122 | - | \$32,072,446 | |
| | Over (Under) Budget | : | | \$1,375,452 | | \$183,657 | |

| Amar | illo College | | | | |
|----------|------------------------------|---------------|----------------|------------|--|
| Reser | ve Analysis FY 2021 | | | | |
| As Of | 6/30/21 | | | | |
| | , 55, 55 | Balance as of | Current Fiscal | Ending | |
| Encum | bered Prior to 8/31/20 | 08/31/2020 | Year Activity | Balance | Explanation |
| | erlapping Purchase Orders | 151,523 | (145,656) | 5,867 | Materials and services requested in prior year and charged against prior yea |
| - 0. | arenase oracis | 101/020 | (1.5/555) | 5,557 | budget but received and paid for in the current year |
| | Subtotal | 151,523 | (145,656) | 5,867 | |
| Roard | Restricted | | | | |
| | uipment Reserve | 1,000,000 | | 1,000,000 | Set-up for equipment purchases required but not budgeted |
| | cility Reserve | 2,160,034 | (438,147) | 1,721,887 | Set-up for facility purchases required but not budgeted |
| | n Central | 194,773 | (436,147) | 194,773 | Sim Central prior years revenues over expenses fund balance |
| | st Campus A&I Designated | 1,164,400 | (19,840) | 1,144,560 | Set-up for East Campus improvements required but not budgeted |
| SG | | 339,899 | (15,040) | 339,899 | Student government prior years revenues over expenses fund balance |
| | urance | 200,000 | | 200,000 | Set-up to cover insurance deductibles and claims that fall below the |
| | ore County Campus Designated | 496,784 | | 496,784 | Moore County prior years revenues over expenses fund balance |
| | reford Campus Designated | 2,163,535 | (85,670) | 2,077,865 | Hereford Campus prior years revenues over expenses fund balance |
| | st Campus Land Proceeds | 376,268 | (65,670) | 376,268 | Proceeds from sale of land at East Campus |
| | st Campus Designated | 1,837,931 | | 1,837,931 | East Campus set aside from the State of Texas for operations of programs |
| La | st Campus Designated | 1,037,931 | | 1,037,931 | at TSTC (EC) |
| | Subtotal | 9,933,624 | (543,657) | 9,389,967 | |
| Unrest | ricted Reserve | | | | |
| Un | designated Local Maintenance | 7,321,484 | | 7,321,484 | Local Maintenance prior years revenues over expenses fund balance |
| Inr | ovation Outpost | | (250,000) | (250,000) | Funds for startup expenses for Innovation Outpost |
| Un | designated Auxiliary | 3,074,068 | , , , | 3,074,068 | Auxiliary prior years revenues over expenses fund balance |
| | Subtotal | 10,395,552 | (250,000) | 10,145,552 | Must leave in Reserve 10% of next year's budget |
| Total | | 20,480,699 | (939,314) | 19,541,385 | |
| Eiceal V | (ear 2020 | 23,780,057 | (3,299,358) | 20,480,699 | |
| iscai | Teal 2020 | 23,780,037 | (3,299,336) | 20,700,033 | |
| Fiscal \ | /ear 2019 | 26,516,562 | (2,736,504) | 23,780,057 | - |
| Fiscal \ | /ear 2018 | 24,096,277 | 2,420,285 | 26,516,562 | |
| Fiscal \ | /ear 2017 | 22,979,978 | 1,116,299 | 24,096,277 | |
| Fiscal \ | /ear 2016 | 26,185,015 | (3,205,037) | 22,979,978 | |
| Eiccal V | /ear 2015 | 27,440,976 | (1,255,961) | 26,185,015 | |

JULY 31, 2021 FINANCIALS

| | | | | | | | AMARI | ILLO CO | LLEGE | | | | | | | | | | | | | | |
|--|-----|-------------|----|-------------|----------------|------|---------------|---------|-------------|-------|-------------|----|-------------|------|-------------|----|-------------|----|-------------|----|-------------|----|-------------|
| | | | | | INTE | RNAL | L UNAUDITED S | STATEN | IENT OF NET | T POS | ITION | | | | | | | | | | | | |
| | | | | | | FIS | SCAL YEAR 202 | 1 THRO | UGH JULY 2 | 021 | | | | | | | | | | | | | |
| | | Jul-20 | | Sep-20 | Oct-20 | | Nov-20 | | Dec-20 | | Jan-21 | | Feb-21 | | Mar-21 | | Apr-21 | | May-21 | | Jun-21 | | Jul-21 |
| ASSI | FTS | | | | | | | | | | | + | | | | | | + | | + | | | |
| CURRENT ASSETS | | | | | | | | | | | | | | | | | | _ | | | | | |
| Cash & Equivalents | Ś | 15,771,634 | Ś | 12,431,406 | \$ 8,997,835 | Ś | 9,782,425 | Ś | 17.055.510 | Ś | 21.546.136 | Ś | 22.961.732 | Ś | 33,445,293 | Ś | 30.898.494 | Ś | 28.975.645 | Ś | 26.988.130 | Ś | 23.962.805 |
| Short-Term Investments | Ś | 14,186,712 | Ś | 14,186,712 | \$ 14,205,756 | Ś | 14,205,756 | | 14,205,756 | | 14,241,237 | | 14,295,234 | | 14,295,234 | Ś | , , | | 14,307,967 | \$ | 14,317,379 | Ś | -,, |
| Receivables | \$ | 9,653,486 | \$ | 36,682,153 | \$ 35,388,653 | | 36,104,503 | | 23,523,540 | | 14,008,778 | \$ | 6,158,447 | \$ | 4,818,230 | \$ | 8,041,148 | \$ | | \$ | 8,236,195 | \$ | ,,- |
| Inventory | \$ | 1,330,162 | \$ | 1,444,249 | \$ 1,418,861 | \$ | | \$ | 1,991,255 | \$ | 1,496,097 | \$ | 1,477,618 | \$ | 1,460,615 | \$ | 1,368,409 | \$ | | \$ | 1,279,529 | \$ | |
| Prepaid Expenses and Other Assets | \$ | 386,469 | \$ | 502,358 | \$ 97,616 | \$ | 27,300 | \$ | 96,049 | \$ | 77,546 | \$ | 48,899 | \$ | 46,443 | \$ | 148,732 | \$ | 145,037 | \$ | 142,918 | \$ | 520,160 |
| Total Current Assets | \$ | 41,328,463 | \$ | 65,246,878 | \$ 60,108,722 | \$ | 61,609,475 | \$! | 56,872,110 | \$ | 51,369,794 | \$ | 44,941,930 | \$ | 54,065,815 | \$ | 54,752,017 | \$ | 52,128,544 | \$ | 50,964,150 | \$ | 49,225,854 |
| NON CURRENT ASSETS | | | | | | | | | | | | | | | | | | + | | | | | |
| Restricted Cash and Cash Equivalents | \$ | 29,662,872 | \$ | 34,914,690 | \$ 34,617,454 | \$ | 29,201,964 | \$ 3 | 30,433,642 | \$ | 29,981,879 | \$ | 28,677,125 | \$ | 28,020,296 | \$ | 27,832,255 | \$ | 27,700,425 | \$ | 26,669,787 | \$ | 25,224,913 |
| Restricted Investments | \$ | 17,213,838 | \$ | 10,523,847 | \$ 15,904,269 | \$ | 16,686,631 | \$: | 19,219,616 | \$ | 22,235,698 | \$ | 18,205,115 | \$ | 18,649,106 | \$ | 19,504,689 | \$ | 19,314,658 | \$ | 19,398,673 | \$ | 19,492,455 |
| Endowments | \$ | 2,500,000 | \$ | 2,500,000 | \$ 2,570,330 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 |
| Long Term Grant Receivable | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | |
| Construction in Progress | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | |
| Property & Equipment | \$ | 120,067,402 | \$ | 120,017,633 | \$ 120,017,633 | \$ | 119,010,122 | \$ 1 | 18,612,478 | \$ | 118,194,569 | \$ | 118,044,493 | \$ | 117,636,206 | \$ | 117,293,281 | \$ | 117,293,281 | \$ | 117,320,185 | \$ | 117,527,331 |
| Total Non Current Assets | \$ | 169,444,111 | \$ | 167,956,170 | \$ 173,109,685 | \$ | 167,398,717 | \$ 1 | 70,765,736 | \$ | 172,912,146 | \$ | 167,426,734 | \$ | 166,805,608 | \$ | 167,130,224 | \$ | 166,808,364 | \$ | 165,888,644 | \$ | 164,744,699 |
| TOTAL ASSETS | \$ | 210,772,575 | \$ | 233,203,048 | \$ 233,218,407 | \$ | 229,008,192 | \$ 22 | 7,637,846 | \$ | 224,281,939 | \$ | 212,368,663 | \$ 2 | 220,871,422 | \$ | 221,882,241 | \$ | 218,936,908 | \$ | 216,852,794 | \$ | 213,970,553 |
| DEFERRED OUTFLOWS OF RESOURCES | | | | | | | | | | | | + | | | | | | + | | | | | |
| Deferred Outflows on Net Pension Liability | \$ | 9,076,985 | \$ | 7,711,161 | \$ 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 | \$ | 7,711,161 |
| Deferred Outflows related to OPEB | \$ | 1,964,753 | \$ | 7,310,149 | \$ 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 | \$ | 7,310,149 |
| Deferred Charge on Refunding | \$ | 2,232,041 | \$ | 1,486,079 | \$ 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 | \$ | 1,486,079 |
| TOTAL DEFERRED OUTFLOWS | \$ | 13,273,779 | \$ | 16,507,389 | \$ 16,507,389 | \$ | 16,507,389 | \$: | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 | \$ | 16,507,389 |
| | \$ | 224,046,354 | \$ | 249,710,438 | \$ 249,725,796 | \$ | 245,515,582 | \$ 24 | 44.145.235 | Ś | 240,789,328 | Ś | 228.876.052 | Ś | 237.378.811 | Ś | 238.389.630 | Ś | 235.444.297 | \$ | 233,360,184 | \$ | 230,477,942 |

| | | | | | | | | | OLLEGE | | | | | | | | | | | | | | |
|--|-------|--------------|----|--------------|-----------------|-----------|----------|------|--------------|------|--------------|----|--------------|----------------|--------------|----|--------------|----|--------------|----------------|--------------|----|-------------|
| | | | | | INTERNA | | | | NT OF NET PO | | N (Page 2) | | | | | | | | | | | _ | |
| | | | | | | FISCAL Y | EAR 2021 | LTHE | ROUGH JULY 2 | 2021 | | | | | | _ | | | | | | + | |
| | | Jul-20 | | Sep-20 | Oct-20 | Nov- | 20 | | Dec-20 | | Jan-21 | | Feb-21 | | Mar-21 | | Apr-21 | # | May-21 | | Jun-21 | | Jul-21 |
| LIABILITIES AND | NET P | OSITION | | | | | | | | | | | | | | | | + | | | | + | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| CURRENT LIABILITIES | | | | | | | | | | | | | | | | | | | | | | | |
| Payables | \$ | 3,004,955 | \$ | 2,093,113 | \$ 1,913,900 | \$ 1,53 | 30,994 | \$ | 1,632,154 | \$ | 2,449,621 | \$ | 2,262,985 | \$ | 2,877,555 | \$ | 2,158,420 | \$ | 2,336,205 | \$ | 2,392,729 | \$ | 3,171,123 |
| Accrued Compensable Absences - Current | \$ | 442,794 | \$ | 473,834 | \$ 473,834 | \$ 47 | 73,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 | \$ | 473,834 |
| Funds Held for Others | \$ | 5,816,496 | \$ | 5,352,480 | \$ 5,748,650 | \$ 6,09 | 96,367 | \$ | 6,219,678 | \$ | 6,162,661 | \$ | 6,209,364 | \$ | 6,250,806 | \$ | 6,394,457 | \$ | 6,119,869 | \$ | 6,477,903 | \$ | 6,514,946 |
| Unearned Revenues | \$ | 9,452,855 | \$ | 22,992,776 | \$ 21,313,275 | \$ 19,22 | 20,156 | \$ | 17,128,056 | \$ | 15,036,654 | \$ | 12,946,034 | \$ | 10,852,905 | \$ | 11,503,021 | \$ | 11,312,932 | \$ | 10,501,197 | \$ | 10,370,244 |
| Bonds Payable - Current Portion | \$ | 3,125,000 | \$ | 5,815,000 | \$ 5,815,000 | \$ 5,81 | 15,000 | \$ | 5,815,000 | \$ | 5,815,000 | \$ | 5,470,000 | \$ | 5,515,000 | \$ | 5,515,000 | \$ | 5,515,000 | \$ | 5,515,000 | \$ | 5,515,000 |
| Notes Payable - Current Portion | \$ | - | \$ | 402,129 | \$ 402,129 | \$ 40 | 02,129 | \$ | 402,129 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | |
| Capital Lease Payable | \$ | 46,859 | \$ | 124,974 | \$ 115,138 | \$ 10 | 05,303 | \$ | 95,468 | \$ | 85,547 | \$ | 75,625 | \$ | 65,704 | \$ | 55,783 | \$ | 45,861 | \$ | 35,940 | \$ | 26,018 |
| Retainage Payable | \$ | - | \$ | 2,374 | \$ 2,374 | \$ | 5,116 | \$ | 5,116 | \$ | 5,116 | \$ | 5,116 | \$ | 7,200 | \$ | 9,284 | \$ | 10,551 | \$ | 30,024 | \$ | 61,513 |
| Total Current Liabilities | \$ | 21,888,960 | \$ | 37,256,681 | \$ 35,784,301 | \$ 33,64 | 18,900 | \$ | 31,771,436 | \$ | 30,028,433 | \$ | 27,442,959 | \$ | 26,043,005 | \$ | 26,109,799 | \$ | 25,814,253 | \$ | 25,426,627 | \$ | 26,132,678 |
| NON CURRENT LIABILITIES | | | | | | | | | | | | | | | | | | + | | | | + | |
| Accrued Compensable Absences - Long Term | \$ | 853,386 | \$ | 967,756 | \$ 967,756 | \$ 96 | 57,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 | \$ | 967,756 |
| Deposits Payable | Ś | 158,636 | \$ | 156,097 | \$ 161,537 | \$ 16 | 52,312 | Ś | 160,037 | Ś | 160,692 | \$ | 163,492 | Ś | 165,877 | Ś | 167,477 | Ś | 170,857 | Ś | 175,632 | Ś | 177,702 |
| Bonds Payable | Ś | 73,190,000 | Ś | 70,500,000 | \$ 70,500,000 | | 00,000 | Ś | 70,500,000 | Ś | 70,500,000 | Ś | 65,250,000 | Ś | 65,040,000 | Ś | 65,040,000 | Ś | | Ś | 65,040,000 | Ś | 65.040.000 |
| Notes Payable | Ś | 402,129 | Ś | - | \$ - | Ś | - | Ś | - | Ś | - | Ś | - | Ś | - | Ś | - | Ś | - | Ś | - | Ś | |
| Capital Lease Payable - LT | Ś | 351,240 | Ś | 254,131 | \$ 254,131 | \$ 25 | 54,131 | Ś | 254,131 | Ś | 254,131 | Ś | 254,131 | Ś | 254,131 | Ś | 254,131 | \$ | 254,131 | Ś | 254,131 | Ś | 254,131 |
| Unamortized Debt Premium | Ś | 8,096,610 | Ś | 14,930,490 | \$ 14,195,471 | \$ 13,46 | | \$ | 12,725,432 | \$ | 11,990,412 | \$ | 11,255,392 | Ś | 10.940.005 | Ś | 10,204,985 | Ś | 9,469,966 | Ś | 8,734,946 | Ś | 7,999,926 |
| Net Pension Liability | Ś | 18,764,815 | Ś | 17,223,734 | \$ 17,223,734 | \$ 17,22 | - | | 17,223,734 | | 17,223,734 | Ś | | Ś | .,, | Ś | 17.223.734 | Ś | | Ś | 17,223,734 | Ś | |
| Net OPEB Liability | Ś | 53,163,257 | Ś | 59.085.863 | \$ 59,085,863 | \$ 59,08 | - | | 59,085,863 | | 59,085,863 | | 59.085.863 | Ś | , -, - | Ś | 59,085,863 | | 59,085,863 | | 59,085,863 | Ś | , -, - |
| Total Non Current Liabilities | \$ | 154,980,072 | \$ | 163,118,071 | \$ 162,388,491 | \$ 161,65 | _ | | 160,916,952 | _ | 160,182,587 | _ | 154,200,368 | _ - | 153,677,365 | ÷ | 152,943,946 | | 152,212,306 | _ - | 151,482,061 | _ | 150,749,112 |
| TOTAL LIABILITIES | \$ | 176,869,032 | \$ | 200,374,752 | \$ 198,172,792 | \$ 195,30 | 3,147 | \$ | 192,688,388 | \$ | 190,211,020 | \$ | 181,643,327 | \$ | 179,720,370 | \$ | 179,053,745 | \$ | 178,026,559 | \$ | 176,908,688 | \$ | 176,881,790 |
| Deferred Inflows | | | | | | | | | | | | | | | | | | # | | | | Ŧ | |
| Deferred Inflows of Resources | \$ | 3,237,755 | \$ | 4,783,368 | \$ 4,783,368 | \$ 4,78 | 33,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 | \$ | 4,783,368 |
| Deferred Inflows related to OPEB | Ś | 31.007.605 | \$ | 25.821.316 | \$ 25,821,316 | \$ 25.82 | 21.316 | Ś | 25,821,316 | Ś | 25.821.316 | Ś | 25,821,316 | Ś | 25,821,316 | Ś | 25.821.316 | Ś | 25.821.316 | Ś | 25,821,316 | \$ | 25,821,316 |
| TOTAL DEFERRED INFLOWS | \$ | 34,245,360 | \$ | 30,604,684 | \$ 30,604,684 | \$ 30,60 | 04,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 | \$ | 30,604,684 |
| NET POSITION | | | | | | | | | | | | | | | | | | + | | | | + | |
| Capital Assets | | | | | | | | | | | | | | | | | | | | | | | |
| Net Investment in Capital Assets | \$ | 69,451,036 | \$ | 71,605,122 | \$ 71,627,068 | \$ 70,61 | 18,980 | \$ | 70,221,186 | \$ | 69,824,380 | \$ | 75,272,299 | \$ | 75,083,857 | \$ | 74,740,516 | \$ | 74,740,351 | \$ | 74,767,085 | \$ | 74,974,045 |
| Restricted | | | | | | | | | | | | | | | | | | | | | | | |
| Non Expendable: Endowment - True | \$ | 2,500,000 | \$ | 2,500,000 | \$ 2,500,000 | \$ 2,50 | 00,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,500,000 |
| Expendable: Capital Projects | \$ | 439,875 | \$ | (134,638) | \$ (619,096) | \$ (61 | 16,183) | \$ | (997,997) | \$ | (1,038,730) | \$ | (1,237,245) | \$ | (1,786,821) | \$ | (2,037,362) | \$ | (2,248,303) | \$ | (3,326,555) | \$ | (4,820,005 |
| Expendable: Debt Service | \$ | 3,705,869 | \$ | 3,719,272 | \$ 4,165,064 | \$ 4,89 | 92,007 | \$ | 5,628,231 | \$ | 6,363,872 | \$ | 186,963 | \$ | 401,918 | \$ | 1,144,722 | \$ | 1,872,683 | \$ | 2,607,041 | \$ | 3,342,412 |
| Other, Primary Donor Restrictions | \$ | 8,507,611 | \$ | 6,331,377 | \$ 10,486,376 | \$ 7,49 | 93,427 | \$ | 8,148,747 | \$ | 7,523,765 | \$ | 6,733,807 | \$ | 8,050,564 | \$ | 9,495,440 | \$ | 8,205,007 | \$ | 9,460,687 | \$ | 9,397,216 |
| Unrestricted | | | | | | | | | | | | | | | | | | | | | | | |
| Unrestricted | \$ | (71,672,453) | \$ | (65,290,130) | \$ (67,211,092) | \$ (65,28 | 30,480) | \$ | (64,648,004) | \$ | (65,199,663) | \$ | (66,827,784) | \$ | (57,195,762) | \$ | (57,112,115) | \$ | (58,256,685) | \$ | (60,161,447) | \$ | (62,402,199 |
| TOTAL NET POSITION | \$ | 12,931,938 | \$ | 18,731,002 | \$ 20,948,320 | \$ 19,60 | 7,751 | \$ | 20,852,163 | \$ | 19,973,624 | \$ | 16,628,041 | \$ | 27,053,757 | \$ | 28,731,201 | \$ | 26,813,054 | \$ | 25,846,811 | \$ | 22,991,468 |

| | | | | | | AMARILLO CO | | | | | | | | |
|--|-----------------|----------------|---------------|--------------|-----------------|-------------------|---------------|-------------------|---------------|--------------|--------------|--------------|--------------|-----------------|
| | | | | INTERNAL UI | NAUDITED STATEM | | | ANGES IN NET POSI | TION | | | | | |
| | | | | | FISC | AL YEAR 2021 THRO | UGH JULY 2021 | | | | | | | |
| | Fiscal 2020 YTD | 2020 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 |
| | Jul-20 | Fiscal 2020 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Fiscal 2021 YTI |
| OPERATING REVENUES | | | | | | | | | | | | | | |
| Tuition and Fees | \$ 20,951,042 | \$ 13,054,085 | \$ 9,043,608 | \$ 301,607 | \$ 3,463,583 | \$ 2,527,576 | \$ 1,774,578 | \$ 243,295 | \$ 169,914 | \$ 1,960,360 | \$ 577,491 | \$ 278,495 | \$ 73,695 | \$ 20,414,20 |
| Federal Grants and Contracts | \$ 1,476,876 | \$ 3,996,431 | \$ 148,582 | \$ 196,957 | \$ 2,004,544 | \$ 563,735 | \$ 137,776 | \$ 138,333 | \$ 12,908,736 | \$ 1,619,177 | \$ 575,096 | \$ 75,473 | \$ 302,380 | \$ 18,670,78 |
| State Grants and Contracts | \$ 2,873,484 | \$ 1,097,550 | \$ 1,032,456 | \$ (169,549) | \$ 231,892 | \$ 112,858 | \$ 36,145 | \$ 590,202 | \$ 149,432 | \$ 181,544 | \$ 98,060 | \$ 191,904 | \$ 172,633 | \$ 2,627,57 |
| Local Grants and Contracts | \$ 1,655,568 | \$ 1,988,629 | \$ 123,047 | \$ 160,943 | \$ 161,523 | \$ 164,379 | \$ 163,204 | \$ 163,696 | \$ 161,240 | \$ 162,050 | \$ 191,856 | \$ 175,428 | \$ 167,247 | \$ 1,794,61 |
| Nongovernmental grants and contracts | \$ 2,410,146 | \$ 1,706,466 | \$ 711,448 | \$ 39,396 | \$ 46,806 | \$ 44,875 | \$ 71,887 | \$ 712,850 | \$ 377,497 | \$ 230,319 | \$ 60,197 | \$ 146,667 | \$ 60,298 | \$ 2,502,24 |
| Sales and Services of Educational Activities | \$ 113,240 | \$ 148,985 | \$ 18,001 | \$ 6,216 | \$ 9,459 | \$ 8,469 | \$ 14,374 | \$ 6,511 | \$ 23,276 | \$ 10,344 | \$ 16,103 | \$ 16,799 | \$ 18,405 | \$ 147,95 |
| Auxiliary Enterprises (net of discounts) | \$ 4,756,495 | \$ 5,035,532 | \$ 406,115 | \$ 442,762 | \$ 341,263 | \$ 301,395 | \$ 1,465,755 | \$ 110,094 | \$ 472,009 | \$ 325,052 | \$ 446,176 | \$ 407,156 | \$ 319,946 | \$ 5,037,72 |
| Other Operating Revenues | \$ 1,450,454 | \$ 1,049,213 | \$ 206,885 | \$ 100,360 | \$ 51,400 | \$ 344,534 | \$ 64,206 | \$ 51,570 | \$ 99,518 | \$ 272,444 | \$ 125,319 | \$ 71,334 | \$ 72,710 | \$ 1,460,28 |
| Total Operating Revenues | \$ 35,687,304 | \$ 28,076,890 | \$ 11,690,141 | \$ 1,078,693 | \$ 6,310,471 | \$ 4,067,821 | \$ 3,727,924 | \$ 2,016,551 | \$ 14,361,623 | \$ 4,761,291 | \$ 2,090,298 | \$ 1,363,257 | \$ 1,187,314 | \$ 52,655,38 |
| NON OPERATING REVENUES | | | | | | | | | | | | | | |
| State Appropriations | \$ 12,403,579 | \$ 20,653,338 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,237,284 | \$ 1,253,960 | \$ 1,237,284 | \$ 13,626,80 |
| Taxes for maintenance and operations | \$ 17,902,309 | \$ 21,483,476 | \$ 1,935,227 | \$ 1,174,553 | \$ 1,908,080 | \$ 1,943,203 | \$ 1,946,437 | \$ 1,960,625 | \$ 1,955,824 | \$ 1,659,557 | \$ 1,905,383 | \$ 1,931,325 | \$ 1,930,631 | \$ 20,250,84 |
| Taxes for general obligation bonds | \$ 6,889,820 | \$ 8,253,270 | \$ 737,408 | \$ 446,525 | \$ 726,660 | \$ 735,895 | \$ 735,431 | \$ 742,257 | \$ 744,558 | \$ 742,478 | \$ 725,387 | \$ 735,808 | \$ 735,548 | \$ 7,807,95 |
| Federal revenue, non-operating | \$ 8,754,126 | \$ 16,614,191 | \$ - | \$ 430,445 | \$ 350,906 | \$ (162,965) | \$ 6,561,826 | \$ 353,272 | \$ 156,365 | \$ 121,842 | \$ 44,727 | \$ 1,467,034 | \$ 198,929 | \$ 9,522,38 |
| Gifts | \$ 262,950 | \$ 12,950 | \$ 250,000 | \$ - | \$ 46,405 | \$ 8,381 | \$ 25,000 | \$ 8,600 | \$ - | \$ 26,217 | \$ 60,000 | \$ 2,875 | \$ 107,542 | \$ 535,02 |
| Investment Income | \$ 822,766 | \$ 1,407,425 | \$ (145,702) | \$ (64,334) | \$ 510,127 | \$ 189,014 | \$ (11,897) | \$ 95,583 | \$ 211,528 | \$ 249,252 | \$ 51,514 | \$ 103,679 | \$ 96,242 | \$ 1,285,00 |
| Interest on Capital Debt | \$ (1,573,349) | \$ (3,051,719) | \$ (60,000) | \$ (1,000) | \$ - | \$ - | \$ (295) | \$ (1,324,388) | \$ (588,686) | \$ 251 | \$ 2,500 | \$ (1,550) | \$ (295) | \$ (1,973,46 |
| Loss on Disposal of Fixed Assets | \$ (11,835) | \$ 79,298 | \$ 5,850 | \$ 21,947 | \$ (12,869) | \$ (9,676) | \$ 21,103 | \$ 2,995 | \$ (154) | \$ (57,993) | \$ (165) | \$ (171) | \$ (187) | \$ (29,31 |
| Total Non Operating Revenues | \$ 45,450,366 | \$ 65,452,230 | \$ 3,960,067 | \$ 3,245,419 | \$ 4,766,592 | \$ 3,941,136 | \$ 10,514,888 | \$ 3,076,228 | \$ 3,716,718 | \$ 3,978,887 | \$ 4,026,630 | \$ 5,492,961 | \$ 4,305,696 | \$ 51,025,22 |
| Extraordinary Item (Insurance Proceeds) | \$ - | \$ 355,199 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - |
| Prior Period Adjustment | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - |
| TOTAL REVENUE | \$ 81.137.670 | \$ 93.884.319 | \$ 15,650,208 | \$ 4.324.112 | \$ 11,077,063 | \$ 8,008,957 | \$ 14,242,812 | \$ 5,092,779 | \$ 18,078,341 | \$ 8,740,178 | \$ 6,116,929 | \$ 6,856,218 | \$ 5,493,010 | \$ 103.680.60 |

| | | | | | | AMARILLO CO | | | | | | | | |
|-------------------------------------|-----------------|---------------|--------------|----------------|----------------|--------------------|---------------|--------------------|---|--------------|----------------|----------------|----------------|-----------------|
| | | | | INTERNAL UNAUI | | OF REVENUES, EXPE | | ES IN NET POSITION | I (Page 2) | | | | | |
| | | | | | FIS | CAL TEAR 2021 THRO | UGH JULT 2021 | | | | | | | |
| | Fiscal 2020 YTD | 2020 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 |
| | Jul-20 | Fiscal 2020 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Fiscal 2021 YTD |
| OPERATING EXPENSES | 7227 | | | | | | | | | | , | | | |
| Cost of Sales | \$ 1,533,918 | \$ 2,219,197 | \$ (16,980) | \$ 109,760 | \$ 92,575 | \$ 45,025 | \$ 684,073 | \$ 109,306 | \$ 120,685 | \$ 143,636 | \$ 8,278 | \$ 244,559 | \$ 59,650 | \$ 1,600,566 |
| Salary, Wages & Benefits | | | . (.,, | , | | | | ,, | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | , | |
| Administrators | \$ 6,323,388 | \$ 6,804,941 | \$ 482,809 | \$ 480,847 | \$ 480,600 | \$ 490,614 | \$ 1,952,892 | \$ 540,849 | \$ 491,839 | \$ 468,211 | \$ 468,642 | \$ 476,575 | \$ 505,401 | \$ 6,839,279 |
| Classified | \$ 15,280,495 | \$ 16,877,437 | \$ 1,104,091 | \$ 1,341,536 | \$ 1,339,466 | \$ 1,662,880 | \$ 1,330,867 | \$ 1,359,489 | \$ 1,306,015 | \$ 1,308,203 | \$ 1,340,261 | \$ 1,344,304 | \$ 1,684,699 | \$ 15,121,811 |
| Faculty | \$ 16,701,527 | \$ 18,158,209 | \$ 1,427,542 | \$ 1,560,550 | \$ 1,446,617 | \$ 1,504,110 | \$ 1,064,612 | \$ 1,399,277 | \$ 1,394,052 | \$ 1,455,673 | \$ 1,537,700 | \$ 1,720,611 | \$ 1,959,296 | \$ 16,470,040 |
| Student Salary | \$ 685,455 | \$ 727,559 | \$ 42,147 | \$ 65,391 | \$ 54,841 | \$ 71,529 | \$ 25,103 | \$ 43,980 | \$ 51,832 | \$ 57,483 | \$ 60,177 | \$ 40,218 | \$ 63,898 | \$ 576,600 |
| Temporary (Contract) Labor | \$ 281,150 | \$ 356,853 | \$ 27,794 | \$ 20,116 | \$ 38,506 | \$ 18,694 | \$ 55,358 | \$ 33,378 | \$ 73,726 | \$ 67,945 | \$ 77,403 | \$ 7,002 | \$ 55,580 | \$ 475,500 |
| Employee Aid | \$ 31,938 | \$ 31,938 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | \$ 10,941,536 | \$ 13,967,421 | \$ 1,110,545 | \$ 971,585 | \$ 981,668 | \$ 1,018,735 | \$ 1,085,542 | \$ 1,065,798 | \$ 893,858 | \$ 968,024 | \$ 983,139 | \$ 1,045,406 | \$ 1,073,538 | \$ 11,197,836 |
| Dept Operating Expenses | | | | | | | | | | | | | | |
| Professional Fees | \$ 3,989,256 | \$ 4,624,189 | \$ 342,374 | \$ 733,825 | \$ 455,393 | \$ 542,930 | \$ 247,469 | \$ 566,392 | \$ 946,893 | \$ 636,689 | \$ 605,415 | \$ 1,497,619 | \$ 1,248,502 | \$ 7,823,504 |
| Supplies | \$ 2,268,449 | \$ 2,731,192 | \$ 129,999 | \$ 220,161 | \$ 233,909 | \$ 155,976 | \$ 203,967 | \$ 178,273 | \$ 250,442 | \$ 273,812 | \$ 143,776 | \$ 264,209 | \$ 293,240 | \$ 2,347,765 |
| Travel | \$ 587,977 | \$ 602,994 | \$ 2,576 | \$ 20,527 | \$ 14,634 | \$ 15,635 | \$ 10,188 | \$ 14,791 | \$ 13,435 | \$ 31,166 | \$ 24,349 | \$ 26,012 | \$ 33,975 | \$ 207,287 |
| Property Insurance | \$ 701,115 | \$ 701,115 | \$ 808,385 | \$ (1,452) | \$ - | \$ 611 | \$ 915 | \$ - | \$ - | \$ - | \$ - | \$ (17) | \$ 402 | \$ 808,844 |
| Liability Insurance | \$ 101,923 | \$ 102,000 | \$ 81,708 | \$ 2,115 | \$ 180 | \$ - | \$ - | \$ 153 | \$ - | \$ - | \$ 155 | \$ - | \$ 3,364 | \$ 87,675 |
| Maintenance & Repairs | \$ 2,660,368 | \$ 2,727,028 | \$ 2,893,848 | \$ 387,057 | \$ (1,611,231) | \$ 60,904 | \$ 256,002 | \$ 81,673 | \$ 56,898 | \$ 79,287 | \$ 86,088 | \$ 90,048 | \$ 204,462 | \$ 2,585,035 |
| Utilities | \$ 1,196,398 | \$ 1,483,980 | \$ 31,277 | \$ 157.110 | \$ 133,839 | \$ 90.450 | \$ 198,961 | \$ 143,535 | \$ 116.745 | \$ 189,970 | \$ 150,567 | \$ 156,331 | \$ 156,878 | \$ 1,525,662 |
| Scholarships & Fin Aid | \$ 10,908,208 | \$ 8,588,927 | \$ 158,116 | \$ 964,404 | \$ 2,190,710 | \$ 224,025 | \$ 7,106,917 | \$ 2,028,909 | \$ 1,287,804 | \$ 436,069 | \$ 1,627,662 | \$ 418,167 | \$ (6,268) | \$ 16,436,515 |
| Advertising | \$ 356,998 | \$ 415,289 | \$ 30,906 | \$ 33,708 | \$ 24,807 | \$ 25,265 | \$ 30,848 | \$ 72,863 | \$ 47,600 | \$ 33,396 | \$ 45,043 | \$ 50,230 | \$ 50,739 | \$ 445,406 |
| Lease/Rentals | \$ 249,374 | \$ 282,877 | \$ 26,379 | \$ 21,380 | \$ 20,280 | \$ 25,124 | \$ 6,912 | \$ 34,028 | \$ 22,952 | \$ 31,960 | \$ 25,655 | \$ 22,960 | \$ 16,475 | \$ 254,105 |
| Interest Expense | \$ 22,394 | \$ 25,057 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 6,863 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 1,399 | \$ 20,852 |
| Depreciation | \$ 4,983,026 | \$ 5,422,327 | \$ - | \$ - | \$ 1,326,926 | \$ 441,923 | \$ 441,227 | \$ 442,909 | \$ 441,568 | \$ 442,524 | \$ - | \$ 896,531 | \$ 446,470 | \$ 4,880,078 |
| Memberships | \$ 157,548 | \$ 178,144 | \$ 57,960 | \$ 42,287 | \$ 7,704 | \$ 4,489 | \$ 4,151 | \$ 9,504 | \$ 9,462 | \$ 9,215 | \$ 16,655 | \$ 10,956 | \$ 8,264 | \$ 180,646 |
| Property Taxes | \$ 145,552 | \$ 145,552 | \$ - | \$ - | \$ - | \$ - | \$ 226,358 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 226,358 |
| Institutional Support | \$ 237,929 | \$ 322,100 | \$ 3,968 | \$ 25,389 | \$ 56,693 | \$ 32,797 | \$ 22,108 | \$ 45,389 | \$ 20,570 | \$ 34,988 | \$ 53,248 | \$ 68,641 | \$ 24,814 | \$ 388,603 |
| Other Miscellaneous Disbursments | \$ 1,025,166 | \$ 1,312,675 | \$ 83,976 | \$ 110,233 | \$ 78,168 | \$ 86,277 | \$ 70,415 | \$ 242,364 | \$ 101,711 | \$ 77,820 | \$ 96,893 | \$ 101,135 | \$ 66,502 | \$ 1,115,494 |
| Capital Expenses - Less than \$1000 | | | | | | | | | | | | | | |
| Land and Improvements | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Buildings | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Audio/Visual Equipment | \$ 17,498 | \$ 8,250 | \$ - | \$ - | \$ 2,499 | \$ - | \$ 2,160 | \$ (1,316) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,343 |
| Classroom Equipment | \$ 114,087 | \$ 186,422 | \$ 1,570 | \$ - | \$ 7,739 | \$ 4,522 | \$ 34,110 | \$ 24,033 | \$ 8,381 | \$ 52,891 | \$ - | \$ 17,132 | \$ 337,800 | \$ 488,178 |
| Computer Related | \$ 467,011 | \$ 625,956 | \$ 599 | \$ 27,173 | \$ 17,107 | \$ 25,655 | \$ 65,128 | \$ 11,962 | \$ 11,138 | \$ 75,955 | \$ 595,550 | \$ (558,107) | \$ 76,136 | \$ 348,297 |
| Maintenance & Grounds | \$ 20,464 | \$ 25,862 | \$ - | \$ - | \$ 2,893 | \$ 9,590 | \$ - | \$ 1,499 | \$ - | \$ - | \$ 2,450 | \$ - | \$ - | \$ 16,431 |
| Office Equipment & Furnishing | \$ 45,239 | \$ 48,129 | \$ - | \$ 1,308 | \$ - | \$ - | \$ - | \$ 4,176 | \$ 510 | \$ - | \$ 5,187 | \$ 12,372 | \$ - | \$ 23,553 |
| Television Station Equipment | \$ 5,609 | \$ 5,609 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Vehicles | \$ - | \$ - | 0 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Sources | | | | | | | | | | | | | 0 | |
| Disposal Gain (Loss) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Interfund Transfers | \$ 295,195 | \$ 336,273.3 | \$ (17,380) | \$ (18,674) | \$ (17,818) | \$ 214,030 | \$ (266,793) | \$ (16,250) | \$ (17,890) | \$ 186,419 | \$ (17,432) | \$ (17,419) | \$ (16,863) | \$ (6,070 |
| TOTAL EXPENSE | \$ 82,336,192 | \$ 90,045,502 | \$ 8,815,606 | \$ 7,277,734 | \$ 7,380,102 | \$ 6,773,190 | \$ 14,866,352 | \$ 8,438,361 | \$ 7,651,625 | \$ 7,062,734 | \$ 7,938,260 | \$ 7,936,875 | \$ 8,348,353 | \$ 92,489,193 |
| CHANGE IN NET POSITION | \$ (1,198,522) | \$ 3.838.817 | \$ 6.834.602 | \$ (2,953,622) | \$ 3,696,961 | \$ 1,235,767 | \$ (623,540) | \$ (3,345,583) | \$ 10.426.716 | \$ 1,677,444 | \$ (1,821,332) | \$ (1.080.657) | \$ (2,855,343) | \$ 11,191,414 |

| | | | | | | | | | 4 | AMARILLO CO | LLEGE | | | | | | | | | | | | | | |
|---|-----------------|----|-------------|----|--------|----------|--------|----------------|---------|--------------|----------|---------------|---------|--------------|---------|---------|---------------|----|----------|----|---------|----|---------|------|-------------|
| | | | | | | INTERNAL | UNAUDI | ED STATEMENT | OF REV | VENUES, EXP | ENSES | AND CHANG | ES IN N | IET POSITION | l (Page | 3) | | | | | | | | | |
| | | | | | | | | FI | SCAL YE | AR 2021 THRO | UGH JU | LY 2021 | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fiscal 2020 YTD | | 2020 | | 2021 | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | | 2021 | 2021 | | 2021 | | 2021 | | 2021 | | 2021 |
| | Jul-20 | F | Fiscal 2020 | | Sep-20 | Oct-20 |) | Nov-20 | | Dec-20 | | Jan-21 | | Feb-21 | N | /lar-21 | Apr-21 | | May-21 | Ju | ın-21 | | Jul-21 | Fisc | cal 2021 YT |
| | | | | | | | | Non Income Sta | tement | Expendatures | - Capita | lized and Dep | reciate | d | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | |
| Capital Expenses - Exceeds \$5000 - Capitalized | | | | | | | | | | | | | | | | | | - | | | | | | | |
| Land and Improvements | Ş - | \$ | - | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | 1,000 | \$ - | \$ | - | \$ | - | \$ | - | . \$ | 1,00 |
| Buildings | \$ - | \$ | - | \$ | - | \$ 400 | ,000 | \$ - | \$ | - | \$ | 5,000 | \$ | 160,863 | \$ | 1,000 | \$ - | \$ | - | \$ | - | \$ | 620,509 | \$ | 1,187,37 |
| Audio/Visual Equipment | \$ - | \$ | - | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - |
| Classroom Equipment | \$ 210,705 | \$ | 129,908 | \$ | 7,100 | \$ 125 | ,616 | \$ 115,996 | \$ | 43,760 | \$ | 7,551 | \$ | 11,498 | \$ | - | \$ 51,020 | \$ | 8,138 | \$ | 127,829 | \$ | 22,300 | \$ | 520,80 |
| Computer Related | \$ 31,680 | \$ | 25,570 | \$ | 5,696 | \$ | - | \$ - | \$ | - | \$ | 12,987 | \$ | - | \$ | 31,316 | \$ - | \$ | - | \$ | 653,416 | \$ | - | \$ | 703,41 |
| Library Books | \$ 16,779 | \$ | 12,584 | \$ | - | \$ 2 | ,837 | \$ 1,150 | \$ | 1,399 | \$ | 2,780 | \$ | - | \$ | 964 | \$ 1,479 | \$ | 1,248 | \$ | 1,742 | \$ | 2,659 | \$ | 16,25 |
| Maintenance & Grounds | \$ 42,316 | \$ | 42,316 | \$ | 7,800 | \$ | - | \$ - | \$ | - | \$ | - | \$ | 8,451 | \$ | - | \$ - | \$ | - | \$ | - | \$ | 8,149 | \$ | 24,40 |
| Office Equipment & Furnishing | \$ 77,009 | \$ | 39,509 | \$ | - | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ - | \$ | 27,430 | \$ | (3,780) | \$ | - | \$ | 23,65 |
| Television Station Equipment | \$ 14,602 | \$ | - | \$ | - | \$ | - | \$ 21,156 | \$ | - | \$ | - | \$ | 112,021 | \$ | - | \$ 104,677 | \$ | - | \$ | - | \$ | - | \$ | 237,85 |
| Vehicles | \$ 381,783 | \$ | 381,783 | \$ | - | \$ | - | \$ 13,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ (0) | \$ | (0) | \$ | 29,814 | \$ | - | \$ | 42,81 |
| Donations | \$ 10,000 | \$ | 10,000 | \$ | - | \$ | - | \$ 40,000.0 | \$ | - | \$ | - | \$ | - | \$ | - | \$ - | \$ | 60,000.0 | \$ | - | \$ | - | \$ | 100,00 |
| TOTAL CAPITALIZED EXPENDITURES | \$ 784,874 | ς. | 641,670 | < | 20,596 | \$ 528 | 454 | \$ 191,302 | ۲. | 45,159 | \$ | 28,318 | 4 | 292,833 | 4 | 34,280 | \$ 157,176 | 5 | 96,815 | 4 | 809,021 | 5 | 653,617 | < | 2,857,57 |

| | | | AM | ARILLO CO | LLEGE | | | | | | | |
|---------|--|------------------|------------|-------------------|-------------|----------------|---------------|-------------------|---------------|-------------------|-------|------------|
| | | | Alteration | ons and Imp | provemen | ts | | | | | | |
| | | | Proi | ects for Fisc | al 2021 | | | | | | | |
| | | | | of July 31, | | | | | | | | |
| | | | us | or July J1, | 2021 | | | | | | | |
| | | | AN | 1ARILLO - ALL CAI | MPUSES | | | | | | | |
| | F | ROJECT BUDGETING | | | | | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 1 | AMAG Upgrades to All Campuses | 88,000.00 | 83,654.68 | 2,499,26 | In Progress | 1,846.06 | 86,153.94 | 31,991.88 | 56,008.12 | - | - | _ |
| | | 88,000.00 | 83,654.68 | 2,499.26 | | 1,846.06 | 86,153.94 | 31,991.88 | 56,008.12 | - | - | - |
| | | | ΙA | MARILLO - EAST C | AMPUS | | | | | | | |
| | F | ROJECT BUDGETING | | | | | | | JRCE OF FUNDS | | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | OVER/ SHORT | TOTAL COST | CURRENT BUDGET | RESERVE | GIFT/ DONATION | OTHER | DIFFERENCE |
| | | | | | | | | | | | | |
| 2 | EC Grounds Shop | 41,000.00 | 17,925.00 | | In Progress | 7,900.00 | 33,100.00 | 13,259.81 | 27,740.19 | - | - | - |
| | | 41,000.00 | 17,925.00 | 15,175.00 | | 7,900.00 | 33,100.00 | 13,259.81 | 27,740.19 | - | - | - |
| | | | AN | MARILLO - WEST O | CAMPUS | | | | | | | |
| | F | ROJECT BUDGETING | | | | | | | JRCE OF FUNDS | | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | OVER/ SHORT | TOTAL COST | CURRENT BUDGET | RESERVE | GIFT/ DONATION | OTHER | DIFFERENCE |
| PROJECT | DESCRIPTION | DUDGETED | EAPENSED | ENCUMBERED | SIATUS | SHUKT | COST | DUDGET | KESEKVE | DONATION | UTHER | DIFFERENCE |
| 3 | New Store Front Upgrades to All Campuses | 40,000.00 | 10,505.31 | <u>-</u> - | In Progress | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60 | - | - | - |
| | | 40,000.00 | 10,505.31 | - | | 29,494.69 | 10,505.31 | 12,936.40 | 27,063.60 | - | - | - |

| | | | AM | IARILLO CO | LLEGE | | | | | | | |
|---------|--|--------------------------|--------------------------|-----------------|---------------|------------|--------------------------|-------------------|--------------------------|----------|--------|------------|
| | | Alt | erations a | nd Improve | ements (Pa | age 2) | | | | | | |
| | | | Proje | ects for Fisc | al 2021 | | | | | | | |
| | | | | of July 31, | | | | | | | | |
| | | | | | | | | | | | | |
| | | | AMARILLO | - WASHINGTON S | STREET CAMPUS | S | | | | | | |
| | PRO | DJECT BUDGETING | | | | OVER/ | TOTAL | | JRCE OF FUNDS | GIFT/ | | - |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | CURRENT BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| TROJECT | DESCRIPTION | DODGETED | EXI ENSED | LIVCOMBLINED | SIATOS | SHORT | COST | DODGET | KESEKVE | DONATION | OTTIER | DITTERENCE |
| 4 | Warren Hall Elevator Upgrade | 718.00 | - | - | Not Started | 718.00 | - | 718.00 | - | - | - | - |
| 5 | Music Building Elevator Upgrade | 111,000.00 | - | - | Not Started | 111,000.00 | - | 35,898.51 | 75,101.49 | - | - | - |
| | | 111,718.00 | - | - | | 111,718.00 | - | 36,616.51 | 75,101.49 | - | - | - |
| | | | | | | | | | | | | |
| | PRO | DJECT BUDGETING | | AMARILLO - AUXI | LIARY | | | SOL | JRCE OF FUNDS | | | |
| | | | | | | OVER/ | TOTAL | CURRENT | | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 6 | HVAC and Flooring for Church | 60,000.00 | 40,380.39 | _ | In Progress | 19.619.61 | 40,380.39 | 60,000.00 | | _ | | _ |
| | Roof Replacement East Campus Housing | 120,000.00 | - | - | Not Started | 120,000.00 | - | 120,000.00 | - | - | | - |
| | | 180,000.00 | 40,380.39 | - | | 139,619.61 | 40,380.39 | 180,000.00 | - | - | - | - |
| | | | | | | | | | | | | |
| | DD (| DIECT DUDCETING | AMARILLO - | ALL CAMPUS ON | GOING PROJECT | rs | | COL | JRCE OF FUNDS | | | |
| | PRO | DJECT BUDGETING | | | | OVER/ | TOTAL | CURRENT | JRCE OF FUNDS | GIFT/ | | |
| PROJECT | DESCRIPTION | BUDGETED | EXPENSED | ENCUMBERED | STATUS | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| 8 | Other Unplanned Projects | 105,379.87 | 71,426.78 | _ | Ongoing | 33,953.09 | 71,426.78 | 22,787.07 | 82,592,80 | - | _ | _ |
| | Campus Wide - Replace Furniture | - | - | - | Ongoing | - | - | - | - | - | - | - |
| 10 | Campus Wide - Roofing | 26,500.00 | 26,500.00 | | Ongoing | - | 26,500.00 | 16,743.55 | 9,756.45 | - 1 | - | - |
| 11 | Campus Wide - Building Drainage Corrections | 37,500.00 | 37,450.08 | - | Ongoing | 49.92 | 37,450.08 | 16,743.55 | 20,756.45 | - | - | - |
| 12 | Campus Wide - LED Lighting Upgrades | 65,000.00 | 64,611.18 | - | Ongoing | 388.82 | 64,611.18 | 21,021.65 | 43,978.35 | - | - | - |
| 13 | Campus Wide - Paint and Small Repairs | 85,000.00 | 67,127.29 | 3,065.66 | Ongoing | 14,807.05 | 70,192.95 | 16,743.55 | 68,256.45 | - | - | - |
| 14 | Campus Wide - Parking Lot Repairs | 62,000.00 | 28,964.00 | - | Ongoing | 33,036.00 | 28,964.00 | 20,051.42 | 41,948.58 | - | - | - |
| | Campus Wide - Carpet and Flooring Replacement | 40,000.00 | 23,172.15 | - | Ongoing | 16,827.85 | 23,172.15 | 12,936.40 | 27,063.60 | - | - | - |
| | Campus Wide - ADA Corrections | 10,700.00 | 10,686.00 | - | Ongoing | 14.00 | 10,686.00 | 10,700.00 | - | - | - | - |
| | Campus Wide - COVID-19 | 26,202.13 | 26,202.13 | - | Ongoing | 0.00 | 26,202.13 | 6,468.21 | 19,733.92 | - | - | - |
| 18 | Prior Year Campus Wide Parking Lot Repairs Project | 171,881.00 630,163.00 | 171,881.00 528,020.61 | 3,065.66 | In Progress | 99,076.73 | 171,881.00 531,086.27 | 144,195.40 | 171,881.00 485,967.60 | _ | | _ |
| | | 030,103.00 | 320,020.01 | 3,003.00 | | 33,070.73 | 331,000.27 | 111,155.10 | 103,307.00 | | | + |
| | | BUDGETED | EXPENSED | ENCUMBERED | | SHORT | COST | BUDGET | RESERVE | DONATION | OTHER | DIFFERENCE |
| | | 1,090,881.00 | 680,485.99 | 20,739.92 | | 389,655.09 | 701,225.91 | 419,000.00 | 671,881.00 | - | - | - |

| | Д | MARILLO COL | LEGE | | | | |
|----------------------------------|-----------------------|------------------------|----------------|------------------|------------|------------------|------------|
| | Pre | liminary Tax So | chedule | | | | |
| | | as of July 30, 2 | | | | | |
| | | as of sary so, 2 | .021 | | | | |
| | | FY 20 | 21 | | | FY 2020 | |
| | Potter | Randall | Branch | | | F1 2020 | |
| | County | County | Campuses | Total | | Total | |
| Net Taxable Values | \$6,591,376,151 | \$7,654,049,295 | | \$14,245,425,446 | | \$13,745,154,746 | |
| Tax Rate | \$0.22790 | \$0.22790 | | | | \$0.22790 | |
| Assessment: | | | | | | | |
| Bond Sinking Fund - \$.06291 | \$4,005,141 | \$4,815,125 | | \$8,820,267 | | \$8,235,593 | |
| Maintenance and Operation - \$. | | \$12,628,453 | | \$23,132,478 | | \$21,599,187 | |
| Branch Campus Maintenance Ta | | | \$1,939,767 | \$1,939,767 | | \$1,982,608 | |
| Total Assessment | \$14,509,167 | \$17,443,578 | \$1,939,767 | \$33,892,511 | | \$31,817,388 | |
| Deposits of Current Taxes | 14,263,066.75 | \$17,333,247 | \$1,944,353 | \$33,540,668 | | \$31,534,159 | |
| Current Collection Rate | 98.30% | 99.37% | 100.24% | 98.96% | | 99.11% | |
| Deposits of Delinquent Taxes | \$262,807 | \$76,523 | \$59,387 | \$398,717 | | \$263,383 | |
| Penalties & Interest | \$165,154 | \$75,762 | \$17,611 | \$258,528 | | \$274,904 | |
| | | | | | collection | | collection |
| | | | | | rate | | rate |
| | Budgeted - Bonds | | | \$8,341,350 | 94.57% | \$8,345,887 | 101.34% |
| | Budgeted - Maintena | nce and Operation | | \$22,386,310 | 96.77% | \$21,641,701 | 100.20% |
| | Budgeted - Moore Co | ounty | | \$1,091,001 | 56.24% | \$1,082,645 | 54.61% |
| | Budgeted - Deaf Smi | th County | | \$865,009 | 44.59% | \$818,556 | 41.29% |
| | Total Budget | | | \$32,683,670 | 96.43% | \$31,888,789 | 100.22% |
| | Total Collected - Cur | rent + Delinquent + Pe | nalty/Interest | \$34,197,912 | - | \$32,072,446 | |
| | Over (Under) Budget | : | | \$1,514,242 | | \$183,657 | |

| Amar | illo College | | | | |
|---------|------------------------------|---------------|----------------|------------|--|
| Rese | rve Analysis FY 2021 | | | | |
| As Of | 7/31/21 | | | | |
| - 10 01 | 7,0=,== | Balance as of | Current Fiscal | Ending | |
| Encum | bered Prior to 8/31/20 | 08/31/2020 | Year Activity | Balance | Explanation |
| | verlapping Purchase Orders | 151,523 | (150,500) | 1,023 | Materials and services requested in prior year and charged against prior yea |
| - 0. | | 131,323 | (130,300) | 1,023 | budget but received and paid for in the current year |
| | Subtotal | 151,523 | (150,500) | 1.023 | budget but received and paid for in the current year |
| | | 101/020 | (150/500) | 1,023 | |
| Board | Restricted | | | | |
| Eq | uipment Reserve | 1,000,000 | | 1,000,000 | Set-up for equipment purchases required but not budgeted |
| | cility Reserve | 2,160,034 | (441,067) | 1,718,967 | Set-up for facility purchases required but not budgeted |
| | n Central | 194,773 | (, 507) | 194,773 | Sim Central prior years revenues over expenses fund balance |
| | st Campus A&I Designated | 1,164,400 | (19,840) | 1,144,560 | Set-up for East Campus improvements required but not budgeted |
| SG | | 339,899 | (==,===, | 339,899 | Student government prior years revenues over expenses fund balance |
| | surance | 200,000 | | 200,000 | Set-up to cover insurance deductibles and claims that fall below the |
| Mo | ore County Campus Designated | 496,784 | | 496,784 | Moore County prior years revenues over expenses fund balance |
| | ereford Campus Designated | 2,163,535 | (94,236) | 2,069,299 | Hereford Campus prior years revenues over expenses fund balance |
| | st Campus Land Proceeds | 376,268 | (- , , | 376,268 | Proceeds from sale of land at East Campus |
| | st Campus Designated | 1,837,931 | | 1,837,931 | East Campus set aside from the State of Texas for operations of programs |
| | | ,,. | | , , | at TSTC (EC) |
| | Subtotal | 9,933,624 | (555,143) | 9,378,481 | , |
| | | | | | |
| Unrest | tricted Reserve | | | | |
| Ur | designated Local Maintenance | 7,321,484 | | 7,321,484 | Local Maintenance prior years revenues over expenses fund balance |
| In | novation Outpost | | (250,000) | (250,000) | Funds for startup expenses for Innovation Outpost |
| Ur | ndesignated Auxiliary | 3,074,068 | | 3,074,068 | Auxiliary prior years revenues over expenses fund balance |
| | Subtotal | 10,395,552 | (250,000) | 10,145,552 | Must leave in Reserve 10% of next year's budget |
| Total | | 20,480,699 | (955,643) | 19,525,055 | |
| | | | | | |
| Fiscal | Year 2020 | 23,780,057 | (3,299,358) | 20,480,699 | • |
| Fiscal | Year 2019 | 26,516,562 | (2,736,504) | 23,780,057 | |
| Fiscal | Year 2018 | 24,096,277 | 2,420,285 | 26,516,562 | |
| Fiscal | Year 2017 | 22,979,978 | 1,116,299 | 24,096,277 | - |
| Fiscal | Year 2016 | 26,185,015 | (3,205,037) | 22,979,978 | |
| | | | , , , , , | | |
| Fiscal | Year 2015 | 27,440,976 | (1,255,961) | 26,185,015 | |