PUBLIC NOTICE OF MEETING AMARILLO COLLEGE BOARD OF REGENTS AGENDA FOR REGULAR MEETING COLLEGE UNION BUILDING – 2ND FLOOR, PALO DURO ROOM AMARILLO COLLEGE – WASHINGTON STREET CAMPUS JANUARY 28, 2020

6:45 p.m.

Notice is hereby given that a regular meeting of the Amarillo College Board of Regents of the Amarillo Junior College District will be held beginning at 6:45 p.m. on Tuesday, January 28, 2020, in the Palo Duro Room, College Union Building – 2nd floor, on the Washington Street Campus, 2201 S. Washington Street, Amarillo, Texas.

The subjects to be discussed, considered, or upon which any formal action may be taken are as follows:

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If during the course of the meeting, any discussion of any item on the agenda or any other permitted matter(s) should be held in closed meeting, the Board will convene in such closed meeting in accordance with the applicable section of the <u>Texas Government Code</u>, Title 5, Chapter 551 et seq.

Mission:

Enriching the lives of our students and community by helping learners identify and achieve their educational goals

Notice is hereby given that a regular meeting of the Amarillo College Board of Regents of the Amarillo Junior College District will be held beginning at 6:45 p.m. on Tuesday, January 28, 2020, in the Palo Duro Room, College Union Building – 2nd floor, on the Washington Street Campus, 2201 S. Washington Street, Amarillo, Texas.

The subjects to be discussed, considered, or upon which any formal action may be taken are as follows:

- 1. CALL TO ORDER
- 2. WELCOME
- 3. PUBLIC COMMENTS

4. MINUTES

Minutes of the Special Board meeting of November 15, 2019 and the regular meeting of December 10, 2019 have been provided to the Regents.

After discussion, the Board may wish to approve these minutes.

5. CONSENT AGENDA

A. APPOINTMENTS

Faculty

Montgomery, Paul – Instructor, Automotive

Effective Date: December 13, 2019

Salary: \$51,171.50/year, 9 months, full-time

Qualifications: Associate's Degree-General Studies, Six Sigma Certification, LP

Certification, EPA Lead Certified, HVAC Certification-Type I and

II, ASE Certified

Experience: More than 8 years related experience

Replacement for: Joe Hernandez

Bio: Mr. Montgomery brings over 23 years of industry related

experience. He earned his Associates Degree in General Studies from Amarillo College. His experience includes Operations & Maintenance Contractor for General Services Administration at NG&G from 2014 to the present; Armadillo Service Company from 2013 to 2014; and, Sears Holding Company from 2011 to 2013.

Administrators

Sharp, Chris B. - Vice President of Business Affairs

Effective Date: January 6, 2020

Salary: \$140,000/year, 12 months, full-time

Qualifications: Master's and Bachelor's Degrees, Certified Public Manager

Experience: More than 18 years related experience

Replacement for: Steve Smith

Bio: Mr. Sharp earned his Master's Degree in Education and a

Bachelor's Degree from WTAMU. In 2011 he became a Certified Public Manager. Work experience includes 11 years with the City of Canyon as the Assistant City Manager and Finance Director; and 7 years with the Panhandle Regional Planning Commissions

as Local Government Services Program Coordinator.

Sherrod, Joe Bill - Vice President of Institutional Advancement and

Executive Director of the Amarillo College Foundation

Effective Date: January 6, 2020

Salary: \$130,000/year, 12 months, full-time

Qualifications: Bachelor's Degree

Experience: More than 4 years related experience

Replacement for: New Position

Bio: Mr. Sherrod received his Bachelor of Arts Degree from Oral

Roberts University in Tulsa, Oklahoma majoring in Sociology and Psychology. He served as Director of Development, Interim Vice President for Institutional Advancement, and Assistant Vice President for Leadership Gifts & Development at WTAMU from

2015 to 2019.

B. BUDGET AMENDMENTS

The Budget Amendments for approval by the Board are attached at page 5.

6. TENURE RECOMMENDATIONS

The following faculty members have been recommended for tenure by their supervisor(s), the Rank and Tenure Committee, the appropriate administrative channels, and the President. They meet all criteria for tenure as stated in the Amarillo College Faculty Handbook. If approved, the effective date will be September 1, 2020.

NAME RANK DEPARTMENT

Edford, Kristin Assistant Professor English, Language & Humanities

Smith, Jamie Assistant Professor Radiography

After discussion, the Board of Regents may wish to approve these tenure recommendations.

7. APPROVAL OF TUITION AND FEES AS ESTABLISHED IN THE TEXAS DEPARTMENT OF CRIMINAL JUSTICE CONTRACT NUMBER 696-PS-20-20-A081

This item is placed on the agenda in order for the Board of Regents to consider approval of the negotiation tuition provision contained in the contract for TDCJ offender students enrolled in academic courses at Clements Unit without regard to their residency status. The signed contract is included in the materials provided.

After discussion, the Board may wish to approve the in-district tuition provision for offenders enrolled in academic courses.

8. AFFIRMATION OF NON-DISCRIMINATION STATEMENT

Per Texas Higher Education Coordinating Board, affirmation of Amarillo College's public notification of nondiscrimination is required. It is available on Amarillo College's website in both English and Spanish.

Amarillo College's notice of nondiscrimination states, "Amarillo College does not discriminate on the basis of race, color, national origin, sex, disability, or age in its programs or activities."

After discussion, the Board may wish to affirm the Non-Discrimination Statement.

9. RECORDS MANAGEMENT ANNUAL REPORT

Title 6, subtitle C, Local Government Code provides that a junior college district must establish by resolution an active, and continuing records management program to be administered by a records management officer. The records retention administrator schedules, and administers rules issued by the Texas State Library and Archives Commission; determines if the records management program, and the Amarillo Junior College District's records control schedules are in compliance with state regulations. The commission reports that Amarillo College is in compliance.

The Records Management Officer, Kimberly Carlile, reported per Amarillo College's records management policy, that the annual disposition consisted of 500 items. After review, department administrators withdrew seven items. The remaining records consisted of 218 rolls of expired microfilm, and 275 boxes of paper records. These items were destroyed in December 2019. The disposition of these documents was approved by the Records Management Committee per Amarillo College Policy.

No action is required for this agenda item.

10. SWIM DIGITAL CONTRACT

This contract will provide support and professional learning to conduct a comprehensive review of tutoring center consulting & faculty engagement. SWIM Digital will work with the success center team to build what this new structure looks like, how it operates, and how the changes are communicated to the AC staff, faculty, administration, and students. Additionally, the enrollment management and student affairs departments at AC are working to improve the student experience by implementing technology and building processes and communications. SWIM will work with key stakeholders to establish a brand identity for the success centers, streamline processes and communications, identify key performance indicators and goals, and build a communications strategy for informing the AC community about the changes.

This contract will be paid by the College Integration Grant with Texas Workforce Commission in an amount not to exceed \$122,500.

After discussion, the Board may wish to approve the SWIM Digital contract.

11. ARCHITECTURAL/ENGINEERING FIRM PROPOSAL: REQUEST FOR STATEMENTS OF QUALIFICATIONS NO. 1351 – ARCHITECT/ENGINEERING PROFESSIONAL SERVICES FOR THE TECHNOLOGY INNOVATION HUB

RFQ No. 1351 was advertised in the newspaper. RFQ packages were received by three (3) firms with three (3) firms providing qualification statements. All firms were selected by the Technology Innovation HUB Committee to be interviewed on January 13, 2020. A recommendation will be made to the Board of Regents from the Board of Regents' Finance Committee based on qualifications and best value to Amarillo College.

This project will be paid for with proceeds from the sale of bonds.

After discussion, the Board may wish to award RFQ No. 1351 to the Finance Committee's recommendation.

12. PROFESSIONAL SERVICES FIRM: REQUEST FOR STATEMENTS OF QUALIFICATIONS NO. 1354 – PROFESSIONAL SERVICES FOR MASTER PLAN PROGRAM MANAGER

RFQ No. 1354 was advertised in the newspaper. RFQ packages were provided to nine (9) individuals with two (2) individuals providing qualification statements. Both individuals were selected by the Master Plan Program Manager Committee to be interviewed on Friday, January 24, 2020. A recommendation will be made to the Board of Regents from the Master Plan Program Manager Committee based on qualifications and best value to Amarillo College.

This project will be paid for with proceeds from the sale of bonds.

After discussion, the Board may wish to award RFQ No. 1354 to the Master Plan Program Manager Committee's recommendation.

13. SIGNATURE AUTHORITY RESOLUTION

Attached at page 6 is a resolution authorizing the banking and signature authority for Chris Sharp, Vice President of Business Affairs, and Tiffani Crosley, Director of Accounting and Finance.

After discussion, the Board may wish to adopt the resolution.

14. INVESTMENT REPORT

The Board of Regents will be presented the Quarterly Investment Report for the period September 1, 2019 through November 30, 2019. A copy of the report will be provided to the Regents.

After discussion, the Board may wish to approve the Quarterly Investment Report.

15. FINANCIAL REPORTS

The financial statements for November 2019 and December 2019 are attached at pages 7 through 26.

After discussion the Board may wish to accept the financial reports.

16. EMPLOYEE COMPENSATION

The Board may choose to authorize a one-time employee merit compensation payment in recognition of employee effectiveness in improving the college and the local economy.

After discussion the Board may wish to authorize a one-time employee merit compensation payment.

17. CLOSED MEETING

If during the course of the meeting, any discussion of any item on the agenda or any other permitted matter(s) should be held in closed meeting, the Board will convene in such closed meeting in accordance with the applicable section of the <u>Texas Government Code</u>, Title 5, Chapter 551 et seq.

18. ADJOURNMENT

NOTE: The Board of Regents will have dinner at 5:15 p.m. in the College Union Building, Room 208, on the Amarillo College Washington Street Campus, 2201 South Washington Street. A status update will begin at 5:45 p.m. followed by the regular meeting at 6:45 p.m. in the Palo Duro, Room 212.

AMARILLO COLLEGE BUDGET AMENDMENTS January 28, 2020

1.	VP of Institutional Advancement and Executive Director of the Foundation – transfer of funds to cover expenses of salary. Increase VP of Institutional Advancement and Executive Director of the Foundation – Appointed Personnel Pool Decrease General Contingency – Contingency Pool	\$ (\$	86,600.00 86,600.00)
2.	Institutional Contingency – transfer of funds to cover expenses		
	of stipend. Increase Student Life – Non-Appointed Personnel Pool-Esports	\$	12,000.00
	Decrease General Contingency – Contingency Pool	(\$	12,000.00)
3.	AC Hinkson Memorial Campus – transfer of funds to cover		
	expenses of Chemistry course in Hereford.	•	0.000.00
	Increase Physical Sciences – Faculty Adjunct Pool	\$ \$	2,000.00 10,000.00
	Increase Physical Sciences – Supplies Pool Decrease Institutional Operations – Contingency Pool	φ (\$	12,000.00
	Decrease institutional Operations – Contingency (Con	(Ψ	12,000.00)
4.	Strategic Plan – transfer of funds to cover expenses of		
	consulting agreement.		
	Increase Strategic Plan – Other Pool	\$	40,000.00
	Decrease General Contingency – Contingency Pool	(\$	40,000.00)

RESOLUTION

WHEREAS, the Board of Regents of Amarillo College of the Amarillo Junior College District finds it necessary that the Board designate certain individuals to have banking authority.

THEREFORE, BE IT RESOLVED that at a regular meeting of the Board of Regents of the Amarillo Junior College District held at Amarillo College at 6:45 p.m. on January 28, 2020, that Chris Sharp, Vice President of Business Affairs, be authorized to sign all vouchers, payroll checks, and transfer drafts by the use of either his natural or sign-o-meter signature.

BE IT FURTHER RESOLVED that the co-signature of Tiffani Crosley, Director of Accounting and Finance, be required on:

- (a) all checks and vouchers in an amount of more than \$5,000.00; and
- (b) transfer drafts in an amount of more than \$5,000.00 which transfer Amarillo Junior College District funds within the Amarillo National Bank to accounts belonging to Amarillo Junior College District.

BE IT FURTHER RESOLVED that the signature of the Vice President of Business Affairs be sufficient on all payroll checks.

BE IT FURTHER RESOLVED that the Vice President of Business Affairs be authorized to notify the Amarillo National Bank of this resolution and to handle the necessary details in furnishing them with the proper signatures and a verified copy of these minutes. This resolution voids any previous resolution on this subject.

	AMARILLO JUNIOR COLLEGE DISTRICT
	By: Chair, Board of Regents Amarillo Junior College District
ATTEST:	
Secretary, Board of Regents Amarillo Junior College District	

NOVEMBER 2019 FINANCIALS

	AMA	ARILLO COLLEGE			
INT	ERNAL UNAUDITE	D STATEMENT OF	NET POSITION		
	ISCAL YEAR 2020	THROUGH Novem	ber 30, 2019		
	Nov-18	Aug-19	Sep-19	Oct-19	Nov-19
			эср з		
	ASSETS				
CURRENT ASSETS					
Cash & Equivalents	\$ 5,540,711	\$ 9,633,196	\$ 13,158,441	\$ 10,616,512	\$ 9,219,85
Short-Term Investments	\$ 20,255,804	\$ 17,681,900	\$ 15,893,617	\$ 15,921,855	\$ 15,921,85
Receivables	\$ 33,730,172	\$ 16,969,227	\$ 36,366,622	\$ 35,095,722	\$ 37,355,76
Inventory	\$ 1,101,092	\$ 1,125,049	\$ 1,209,162	\$ 1,323,728	\$ 1,354,28
Prepaid Expenses and Other Assets	\$ 189,054	\$ 688,397	\$ 631,284	\$ 194,498	\$ 183,05
Total Current Assets	\$ 60,816,833	\$ 46,097,769	\$ 67,259,126	\$ 63,152,316	\$ 64,034,81
NON CURRENT ASSETS					
Restricted Cash and Cash Equivalents	\$ 3,587,937	\$ 3,220,394	\$ 34,890,190	\$ 34,937,304	\$ 34,966,54
Restricted Investments	\$ 9,495,676	\$ 10,464,280	\$ 9,927,322	\$ 10,056,845	\$ 10,286,73
Endowments	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,00
Long Term Grant Receivable	\$ -	\$ 500,000	\$ 500,000	\$ -	\$
Construction in Progress	\$ 440,970	\$ 1,922,776	\$ 1,922,776	\$ 1,922,776	\$ 1,922,77
Property & Equipment	\$ 124,885,987	\$ 122,384,142	\$ 122,384,142	\$ 121,633,973	\$ 121,183,55
Total Non Current Assets	\$ 140,910,570	\$ 140,991,592	\$ 172,124,430	\$ 171,050,897	\$ 170,859,60
TOTAL ASSETS	\$ 201,727,403	\$ 187,089,362	\$ 239,383,556	\$ 234,203,212	\$ 234,894,42
DEFERRED OUTFLOWS OF RESOURCES					
Deferred Outflows on Net Pension Liability	\$ 2,340,372	\$ 9,076,985	\$ 9,076,985	\$ 9,076,985	\$ 9,076,98
Deferred Outflows related to OPEB	\$ 2,015,167	\$ 1,964,753	\$ 1,964,753	\$ 1,964,753	\$ 1,964,75
Deferred Charge on Refunding	\$ 1,910,673	\$ 1,698,376	\$ 2,009,273	\$ 2,009,273	\$ 1,971,10
TOTAL DEFERRED OUTFLOWS	\$ 6,266,212	\$ 12,740,114	\$ 13,051,011	\$ 13,051,011	\$ 13,012,84
	\$ 207,993,615	\$ 199,829,476	\$ 252,434,568	\$ 247,254,224	\$ 247,907,27

		ARILLO COLLEGE			
			POSITION (Page 2)		
F	ISCAL YEAR 2020	THROUGH Novem	ber 30, 2019		
	Nov-18	Aug-19	Sep-19	Oct-19	Nov-19
LIABILITIES	S AND NET POSITIO	N			
CURRENT LIABILITIES					
Payables	\$ 1,098,113	\$ 1,365,482	\$ 1,639,717	\$ 1,544,395	\$ 1,395,200
Accrued Compensable Absences - Current	\$ 418,222	\$ 442,794	\$ 442,794	\$ 442,794	\$ 442,794
Funds Held for Others	\$ 5,566,166	\$ 12,093,152	\$ 5,632,520	\$ 5,659,663	\$ 5,756,594
Unearned Revenues	\$ 17,220,746	\$ 11,080,299	\$ 21,956,627	\$ 19,969,316	\$ 18,005,436
Bonds Payable - Current Portion	\$ 3,585,000	\$ 3,985,000	\$ 3,985,000	\$ 3,985,000	\$ 3,985,000
Notes Payable - Current Portion	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Capital Lease Payable	\$ 23,708	\$ 30,698	\$ 35,456	\$ 69,217	\$ 75,912
Retainage Payable	\$ 24,717	\$ 74,415	\$ 74,415	\$ 84,546	\$ 13,552
Total Current Liabilities	\$ 28,436,672	\$ 29,571,841	\$ 34,266,529	\$ 32,254,932	\$ 30,174,489
NON CURRENT LIABILITIES					
Accrued Compensable Absences - Long Term	\$ 769,212	\$ 853,386	\$ 853,386	\$ 853,386	\$ 853,386
Deposits Payable	\$ 149,056	\$ 157,631	\$ 153,381	\$ 156,081	\$ 156,981
Bonds Payable	\$ 55,515,000	\$ 51,530,000	\$ 79,030,000	\$ 79,030,000	\$ 79,030,000
Notes Payable	\$ 1,000,000	\$ 414,567	\$ 414,567	\$ 414,567	\$ 414,567
Capital Lease Payable - LT	\$ -	\$ 78,537	\$ 90,908	\$ 153,255	\$ 146,988
Unamortized Debt Premium	\$ 6,788,616	\$ 2,450,438	\$ 13,810,628	\$ 13,124,328	\$ 12,438,029
Net Pension Liability	\$ 10,237,600	\$ 18,764,815	\$ 18,764,815	\$ 18,764,815	\$ 18,764,815
Net OPEB Liability	\$ 71,519,923	\$ 53,163,257	\$ 53,163,257	\$ 53,163,257	\$ 53,163,257
Total Non Current Liabilities	\$ 145,979,407	\$ 127,412,630	\$ 166,280,941	\$ 165,659,688	\$ 164,968,022
TOTAL LIABILITIES	\$ 174,416,079	\$ 156,984,472	\$ 200,547,471	\$ 197,914,620	\$ 195,142,511
Deferred Inflows					
Deferred Inflows of Resources	\$ 4,313,522	\$ 3,237,755	\$ 3,237,755	\$ 3,237,755	\$ 3,237,755
Deferred Inflows related to OPEB	\$ 15,813,398	\$ 31,007,605	\$ 31,007,605	\$ 31,007,605	\$ 31,007,605
TOTAL DEFERRED INFLOWS	\$ 20,126,920	\$ 34,245,360	\$ 34,245,360	\$ 34,245,360	\$ 34,245,360
NET POSITION					
Capital Assets					
Net Investment in Capital Assets	\$ 64,856,395	\$ 66,153,994	\$ 67,967,890	\$ 67,218,826	\$ 66,768,928
Restricted	Ç 0 - ,000,050	, 00,133,334	\$ 67,967,890	\$ 67,218,826	y 00,700,920
Non Expendable: Endowment - True	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Expendable: Capital Projects	\$ 386,800	\$ 386,800	\$ 422,756	\$ 469,716	\$ 2,300,000
Expendable: Debt Service	\$ 4,231,509	\$ 3,099,330	\$ 3,728,630	\$ 4,420,018	\$ 5,106,610
Other, Primary Donor Restrictions	\$ 6,992,176	\$ 8,676,177	\$ 7,431,495	\$ 6,966,955	\$ 8,106,254
· · · · · · · · · · · · · · · · · · ·	Ţ 0,332,170	Ç 0,070,177	7 7,731,733	\$ 0,300,333	Ç 3,100,234
	\$ (65.516.264)	\$ (72 216 655)	\$ (6/, 400, 03/1)	\$ (66.481.271)	\$ (64,459,934
Unrestricted Unrestricted	\$ (65,516,264)	\$ 8,676,177	\$ 7,431,495	\$ (66,481,271)	

				AMAF	RILLO	COLLEGE								
INTER	NAL	UNAUDITED S	TATE	MENT OF REV	'ENUI	ES, EXPENSES	AND	CHANGES IN	NET	POSITION				
		FI	ISCA	L YEAR 2020 TH	HROL	JGH Novemb	er 30,	2019						
				Final										
	Fis	cal 2019 YTD		2019		2020		2020		2020		2020		2020
		Nov-18		Fiscal 2019		Sep-19		Oct-19		Nov-19		Dec-19	Fis	cal 2020 YT
OPERATING REVENUES														
Tuition and Fees	\$	13,956,596	\$	14,506,836	\$	9,609,669	\$	377,367	\$	4,304,128	\$	2,787,668	\$	17,078,83
Federal Grants and Contracts	\$	376,159	\$	3,919,396	\$	-	\$	191,535	\$	125,546	\$	89,002	\$	406,08
State Grants and Contracts	\$	1,682,934	\$	1,475,361	\$	820,807	\$	138,853	\$	239,346	\$	171,860	\$	1,370,86
Local Grants and Contracts	\$	523,340	\$	1,927,040	\$	164,679	\$	178,166	\$	158,497	\$	157,138	\$	658,48
Nongovernmental grants and contracts	\$	519,287	\$	1,585,508	\$	544,443	\$	55,394	\$	678,460	\$	216,281	\$	1,494,57
Sales and Services of Educational Activities	\$	108,180	\$	524,617	\$	41,081	\$	32,754	\$	25,136	\$	31,557	\$	130,52
Auxiliary Enterprises (net of discounts)	\$	1,148,705	\$	5,526,346	\$	395,220	\$	428,425	\$	325,653	\$	283,107	\$	1,432,40
Other Operating Revenues	\$	204,530	\$	771,077	\$	202,942	\$	89,260	\$	96,446	\$	175,522	\$	564,17
Total Operating Revenues	\$	18,519,730	\$	30,236,181	\$	11,778,842	\$	1,491,754	\$	5,953,213	\$	3,912,137	\$	23,135,94
NON OPERATING REVENUES	+		+		+				-				+	
State Appropriations	\$	3,379,533	\$	18,799,929	\$	1,237,285	\$	1,237,285	\$	1,237,285	\$	1,237,285	\$	4,949,140
Taxes for maintenance and operations	\$	5,290,319	\$	21,067,011	\$	1,807,298	\$	1,808,868	\$	1,798,234	\$	1,809,951	\$	7,224,35
Taxes for general obligation bonds	\$	1,362,501	\$	5,463,085	\$	688,310	\$	688,517	\$	682,876	\$	688,086	\$	2,747,78
Federal revenue, non-operating	\$	673,091	\$	17,946,479	\$	-	\$	249,047	\$	243,048	\$	(182,217)	\$	309,878
Gifts	\$	60,312	\$	321,166	\$	-	\$	-	\$	-	\$	-	\$	-
Investment Income	\$	(158,364)	\$	912,003	\$	135,663	\$	154,225	\$	197,710	\$	174,254	\$	661,85
Interest on Capital Debt	\$	(68,850)	\$	(2,051,396)	\$	(63,200)	\$	(1,000)	\$	-	\$	-	\$	(64,200
Local Grants and Contacts	\$	- 1	\$		\$	- 1	\$	-	\$	-	\$	-	\$	-
Loss on Disposal of Fixed Assets	\$	(345)	\$	102,884	\$	356	\$	1,106	\$	516	\$	300	\$	2,27
Total Non Operating Revenues	\$	10,538,197	\$	62,561,162	\$	3,805,711	\$	4,138,047	\$	4,159,669	\$	3,727,659	\$	15,831,08
Extraordinary Item (Insurance Proceeds)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL REVENUE	Ś	29,057,928	Ś	92,797,343	Ś	15,584,553	Ġ	5,629,802	4	10,112,882	Ś	7,639,795	Ś	38,967,03

INTER	NAL UNAUDITED	STATE	MENT C	F REVENU	JES, E	KPENSES AN	D CHA	NGES IN NE	r pos	ITION (Page	2)			
		FIS	CAL YE	AR 2020 T	HROU	GH Novemb	er 30,	2019						
			-		-									
	Fiscal 2019	VTD		nal 019		2020		2020		2020		2020		2020
	Nov-18			o19 al 2019		Sep-19		Oct-19		Nov-19		Dec-19	Eic	2020 cal 2020 YTI
OPERATING EXPENSES	NOV-1		FISC	11 2013		3ep-13		Ott-13		NOV-13	_	Det-13	гізі	.ai 2020 1 11
Cost of Sales	\$ 341	176	\$ 2	694,825	\$	14,593	\$	116,091	\$	58,805	\$	72,116	\$	261,605
Salary, Wages & Benefits	Ų 0.1	270	Ų 2,	03 1,023	7	1,,555	Ť	220,032	7	50,005	Ť	72,220		202,000
Administrators	\$ 1,396	456	\$ 5.	578,827	Ś	455,011	\$	463,899	Ś	453,307	\$	454,716	\$	1,826,932
Classified	\$ 3,569		,	168,858	\$	1,150,792	\$	1,337,681	\$	1,354,852	\$	1,340,538	\$	5,183,862
Faculty	\$ 4,701			507,469	\$	1,322,838	\$	1,571,841	\$	1,551,751	\$	1,560,220	\$	6,006,651
Student Salary	\$ 201			810,757	\$	49,572	\$	74,474	\$	65,740	\$	70,664	\$	260,449
Temporary (Contract) Labor		724		290,806	\$	19,540	\$	37,499	\$	29,253	\$	29,963	\$	116,254
Employee Benefits	\$ 3,027			092,486	\$	1,113,380	\$	964,557		1,002,703	\$	956,637	\$	4,037,276
Dept Operating Expenses	7 3,52		T	,		2,222,000	Ť			2,002,000	Ť			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Professional Fees	\$ 1,720	958	\$ 3,	613,207	\$	388,961	\$	889,171	\$	356,516	\$	911,631	\$	2,546,280
Supplies	\$ 713			218,351	\$	175,221	\$	292,447	\$	210,280	\$	181,459	\$	859,406
Travel	\$ 210			053,037	\$	9,378	\$	95,126	\$	99,915	\$	94,712	\$	299,131
Property Insurance	\$ 476			475,626	Ś	692,268	\$	1,456	\$	-	\$	2.730	Ś	696,454
Liability Insurance		692		162,120	\$	85,328	\$	11,126	\$	4,900	\$		\$	101,354
Maintenance & Repairs	\$ 1,942			698,460	\$	286,725	\$	714,907	\$	854,071	\$	78,128	\$	1,933,831
Utilities	\$ 279			624,324	\$	(13,136)	\$	134,325	\$	108,708	\$	109,965	\$	339,863
Scholarships & Fin Aid	\$ 1,192			742,288	\$	510,887	\$	292,927	Ś	(72,713)	\$	203,218	Ś	934.319
Advertising	\$ 212			805,172	\$	29,792	\$	40,700	\$	35,312	\$	33,029	\$	138,834
Lease/Rentals		593		322,938	\$	13,020	\$	24,999	\$	18,347	\$	31,313	\$	87,679
Interest Expense		840	\$	50,961	\$	384	\$	2,747	\$	3,028	\$	(2,862)	\$	3,298
Depreciation	\$ 1,440			692,875	\$	-	\$	917,008	\$	455,593	\$	453,279	\$	1,825,880
Memberships		801		148,258	\$	53,972	\$	26,309	\$	800	\$	4,329	\$	85,409
Property Taxes	\$	-		152,607	\$	-	\$		\$	-	\$		\$	-
Institutional Support	\$ 104	933	\$	384,531	\$	15,310	\$	29,699	\$	23,500	\$	42,048	\$	110,557
Other Miscellaneous Disbursments	\$ 396		-	372,726	\$	157,721	\$	135,307	\$	80,538	\$	71,869	\$	445,435
Capital Expenses - Less than \$1000	y 330	LLS	7 1,	372,720	7	137,721	7	133,307	7	00,550	7	71,003	7	113,133
Land and Improvements	\$	-	\$		\$	-	\$	-	\$	-	\$	-	\$	_
Buildings	\$	-	\$		\$	-	\$	-	\$	-	\$	-	\$	_
Audio/Visual Equipment	\$	-	\$	7.647	Ś	-	\$	-	Ś	-	\$	-	Ś	_
Classroom Equipment		412		190,272	\$	(6,000)	\$	6,000	\$	2,340	\$	-	\$	2,340
Computer Related		689		492,957	\$	3,129	\$	44,012	\$		\$	28,597	\$	75,738
Maintenance & Grounds	\$	-	, , , , , , , , , , , , , , , , , , ,	.52,557	\$	-	\$	1,895	\$	-	\$	1,090	\$	2,985
Office Equipment & Furnishing		902	\$	29,403	\$	1,202	\$	2,327	\$	-	\$	-,055	\$	3,530
Television Station Equipment	\$	-		103,019	\$		\$	-	\$	-	\$	2,313	\$	2,313
Vehicles	\$	-	\$,	\$	-	\$	-	\$	-	\$	_,020	\$	-
Other Sources	T		Ś	5,500	7		7		7		1		7	
Disposal Gain (Loss)			T	-,	\$	-	\$	-	\$	-	\$	-	\$	-
Interfund Transfers	\$ (54	373)	\$ 3!	59,480.9	\$	(18,202)	\$	(20,282.2)	\$	(19,737)	\$	(19,513)	\$	(77,734
TOTAL EXPENSE	\$ 22,255	683	\$ 90,	849,788	\$	6,511,686	\$	8,208,245	\$	6,677,810	\$	6,712,191	\$	28,109,932
CHANGE IN NET POSITION	\$ 6,802	245	Ś 1.	947,555	Ś	9,072,867	¢	(2,578,443)	Ś	3,435,071	\$	927,604	\$	10,857,099

				AMA	RILLO C	OLLEGE								
INTERNAL	UNAU	DITED STATE	MEN	T OF REVENU	IES, EX	PENSES ANI	D CHA	NGES IN NET	POSIT	ION (Page 3	3)			
	_	FI	SCAL	YEAR 2020 TI	HROUG	iH Novembe	er 30, i	2019						
			_											
			-	Final										
		Fiscal 2019 YTD Nov-18		2019		2020		2020		2020		2020		2020
	_ N			iscal 2019		Sep-19		Oct-19		Nov-19	Dec-19		Fisca	d 2020 YT
		Non Inco	me St	atement Expe	ndature	s - Capitalize	d and	Depreciated						
Capital Expenses - Exceeds \$5000 - Capitalized			+											
Land and Improvements	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Buildings	\$	-	\$	691,300	\$	-	\$	-	\$	-	\$	-	\$	-
Audio/Visual Equipment	\$	-	\$	15,435	\$	-	\$	-	\$	-	\$	-	\$	-
Classroom Equipment	\$	78,320	\$	676,100	\$	-	\$	11,080	\$	5,130	\$	(206)	\$	16,00
Computer Related	\$	-	\$	334,076	\$	-	\$	-	\$	-	\$	15,970	\$	15,97
Library Books	\$	(33)	\$	31,183	\$	-	\$	1,055	\$	2,026	\$	7,408	\$	10,48
Maintenance & Grounds	\$	-	\$	60,288	\$	6,000	\$	-	\$	-	\$	9,500	\$	15,50
Office Equipment & Furnishing	\$	-	\$	11,630	\$	5,471	\$	27,238	\$	-	\$	-	\$	32,70
Television Station Equipment	\$	8,421	\$	10,271	\$	-	\$	-	\$	-	\$	-	\$	-
Vehicles	\$	-	\$	111,644	\$	19,303	\$	96,515	\$	7,940	\$	93,832	\$	217,589
Donations	\$	-	\$	2,500	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL CAPITALIZED EXPENDITURES	Ś	86.708	Ś	1,944,426	Ś	30.774	Ś	135.888	\$	15.096	Ś	126,503	\$	308,261

		А	MARILL	COLLEGE							
INTERNAL UN	IAUDITED	STATEMENT OF	REVEN	JES, EXPENSE	S AND CH	IANG	ES IN NET PO	SITION			
BUD	GETED FUI	NDS ONLY COM	IPARED	TO HISTORICA	L AND C	JRRE	NT BUDGET				
	F	ISCAL YEAR 202	20 THRO	UGH Novemb	er 30, 20	19					
			(OMPARED		(OMPARED		C	OMPARED	
	11/	/31/2019	1	1/31/2018		Fis	cal 2019 Final		20	20 Budget	
OPERATING REVENUES											
Tuition and Fees		14,163,831	\$	13,851,152		\$	14,388,077		\$	22,242,137	
Federal Grants and Contracts	\$	7,019	\$	8,079		\$	163,099		\$	224,992	
State Grants and Contracts	\$	39,240	\$	18,213		\$	32,817		\$	-	
Local Grants and Contracts	\$	499,645	\$	512,257		\$	1,915,331		\$	2,076,101	
Nongovernmental grants and contracts	\$	99,757	\$	99,427		\$	338,629		\$	251,750	
Sales and Services of Educational Activities	\$	98,971	\$	108,180		\$	524,617		\$	364,301	
Auxiliary Enterprises (net of discounts)	\$	1,149,298	\$	1,148,705		\$	5,526,346		\$	7,092,114	
Other Operating Revenues	\$	303,667	\$	153,905		\$	1,911		\$	654,469	
Total Operating Revenues	\$	16,361,429	\$	15,899,919	103%	\$	22,890,829	71%	\$	32,905,864	509
NON OPERATING REVENUES											
State Appropriations	\$	3,711,855	\$	3,379,533		\$	13,548,432		\$	14,847,412	
Taxes for maintenance and operations	\$	5,414,400	\$	5,290,319		\$	21,067,011		\$	21,633,307	
Taxes for general obligation bonds	\$	2,059,702	\$	1,362,501		\$	5,463,085		\$	8,354,281	
Federal revenue, non-operating	\$	4,119	\$	6,066		\$	56,982		\$	450,000	
Gifts	\$	-	\$	60,312		\$	321,166		\$	55,000	
Investment Income	\$	51,663	\$	43,200		\$	661,304		\$	-	
Interest on Capital Debt	\$	(64,200)	\$	(68,850)		\$	(2,051,396)		\$	-	
Loss on Disposal of Fixed Assets	\$	1,977	\$	(345)		\$	-		\$	-	
Fund Allocation	\$	-				\$	2,189,159		\$	-	
Total Non Operating Revenues	\$	11,179,516	\$	10,072,736	111%	\$	41,255,744	27%	\$	45,340,000	25
TOTAL REVENUE	\$	27,540,945	\$	25,972,655	106%	Ś	64,146,572	43%	Ś	78,245,864	35

INITEDNIAL LINE	VI IDILED CTVI			O COLLEGE	וח כהיאיי	SEC INI NIE	T DOSITIO	N (Daga	2)		
		EMENT OF REV						in (Page	۷)		
_		NDS ONLY COM					UDGET				
	<u> </u>	SISCAL YEAR 20	ZO THRO	UGH Novemb	er 30, 20	19					
		/a /aaa		OMPARED			PARED		COMP		
	11/	/31/2019	1	1/31/2018		Fiscal 2	019 Final		2020 Bu	idget	
OPERATING EXPENSES											
Cost of Sales	\$	189,489	\$	341,176		\$ 2,	707,259		\$ 2,55	51,360	
Salary, Wages & Benefits		203) 103	, , ,	3.1,170		Ψ -,	707,233		Ψ 2,35	2,500	
Administrators	\$	1,305,966	\$	1,322,009		\$ 5,	060,961		\$ 5,49	90,382	
Classified	\$	3,523,355	\$	3,286,854			322,525			74,440	
Faculty	\$	4,359,372	\$	4,563,728			145,357			70,973	
Student Salary	\$	88,425	\$	82,414			617,316			27,852	
Temporary (Contract) Labor	\$	53,445	\$	24,274			109,111			66,754	
Employee Benefits	\$	2,974,123	\$	2,919,065			813,363			15,552	
Dept Operating Expenses	7	2,317,123	7	2,313,003		7 /,	525,505		φ 0,4.	,	
Professional Fees	\$	773,718	\$	746,723		\$	480,576		\$ 2,10	05,709	
Supplies	\$	557,315	\$	506,170			303,203			51,676	
Travel	\$	149,108	\$	163,268			664,736			12,366	
Property Insurance	\$	693,724	\$	468,893			302,798			52,190	
Liability Insurance	\$	101,354	\$	92,692			128,065			51,215	
Maintenance & Repairs	\$	1,813,159	\$	1,899,524			361,660			55,971	
Utilities	\$	229,789	\$	279,496			874,149			14,198	
Scholarships & Fin Aid	\$	2,982	\$	66,798			848,921)			97,158	
Advertising	\$	97,633	\$	206,564			427,105			18,459	
Lease/Rentals	\$	44,128	\$	44,007			241,717			29,340	
Interest Expense	\$	44,128	\$	44,007		۲	241,717		\$ 5.	23,340	
Depreciation	\$	1,372,601	\$	1,440,809		\$	1,700			13,524	
Memberships	\$	65,421	\$	66,495			124,600			25,000	
Property Taxes	\$	03,421	\$	-		_	224,708			96,144	
Institutional Support	\$	66,455	\$	99,905			311,464			36,050	
Other Miscellaneous Disbursments	\$	373,312	\$	396,217			313,115			92,610	
	,	3/3,312	۶	390,217		Э 1 ,	313,113		Ş 1,0:	52,610	
Capital Expenses - All	ė	_	\$	_		ċ			\$		
Land and Improvements	\$	248,872	\$	302,530		\$ 2,	614,075			25,000	
Buildings Audio/Visual Equipment	\$	240,072	\$	302,530		\$ 2,	2,077			78,000	
Classroom Equipment	\$	18,550	\$	41,992		_	483,364			50,000	
· · ·	\$	47,141	\$	51,406			574,699			36,169	
Computer Related	\$	· ·	\$			_				30,000	
Library Book Maintenance & Grounds	\$	3,081 7,895	\$	(33)		\$	31,183 89,691			30,000	
Office Equipment & Furnishing	\$	26,674	\$	11,902		_	105,709			25,000	
Television Station Equipment	\$	20,074	\$	11,902		\$	103,709		\$.	23,000	
	\$	16,252	\$	-		\$	0 1/1			00,000	
Vehicles Donations	\$	16,252	\$	-		\$	8,141 2,500		\$ 10	-	
Other Sources	٦	- 0	\$	-		\$	2,500		۶	-	
Disposal (Gain) Loss	\$	U	\$	-		\$	-		\$	_	
Interfund Transfers	\$	(58,221)	\$	12,927			690,709		\$	-	
Bond Payments	\$	(58,221)	\$	12,927			585,000			91,881	
TOTAL EXPENSE		19,145,117	\$	19,437,803	98%		873,716	32%		34,973	25%
IO IAL LAT LINGL	7	13,143,117	و	13,437,003	30/0	,وو ډ	0,3,710	32/0	۶ ///۵	,JI3	25/
CHANGE IN NET POSITION	\$	8,395,828	\$	6,534,852	128%	\$ 4,	272,856		\$ 1,2	10,891	

				AMARILL	O COLLE	GE							
			Alt	erations ar	d Improv	vements							
			, ,,,	Projects for									
				as of Nove	mber <i>3</i> 0,	2019							
				MADELLO MACLE	NOTON CERE	T CAMPILIC							
	DDOIECT	BUDGETING	A	MARILLO - WASHI	INGTON STREE	I CAMPUS			SOURCE OF	ELINDO			
OVER/ TOTAL CURRENT GIFT/													
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	(SHORT)	COST	A&I BUDGET	RESERVE	DONATION	BOND	OTHER	DIFFERENCE
TROSECT	DESCRIPTION	DODGETED	EXI ENGLE	ENCOMBERED	317(103	(SHORT)	6051	ACCI DODGET	RESERVE	DOIVITION	БОПБ	OTTIER	DITTERCE
1	Underground Project	-	145,457.95	5,256.00	Completed	(150,713.95)	150,713.95	-	-	-	-	-	-
	Parking Lot 9 Reconfiguration - Create 2 lane parking by reducing sr	196,700.00		-	Not Started	196,700.00	-	196,700.00	-	-	28,000.00	-	(28,000.00
3	Elevated pedestrian walks (speed bumps) on 22nd, 24th, and Van B	269,600.00	-	-	Not Started	269,600.00	-	269,600.00	-	-		-	-
4	Reconfiguration on 22nd Ave for right turn at Jackson & 22nd.	107,900.00	-	-	Not Started	107,900.00	-	107,900.00	-	-	-	-	-
		574,200.00	145,457.95	5,256.00		423,486.05	150,713.95	574,200.00	-	-	28,000.00	-	(28,000.00
				AMARILLO	- EAST CAMPU	JS							
	PROJECT	BUDGETING							SOURCE OF				
						OVER/	TOTAL	CURRENT		GIFT/			
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	SHORT	COST	BUDGET	RESERVE	DONATION	BOND	OTHER	DIFFERENCE
	FC Passing Poulacement and Pousing	121,223.34		121 222 24	To Due avece	-	121 222 24	121,223.34		_		71,419.34	(71 410 27
	EC - Roofing Replacement and Repairs EC - Rebuild House That Burned Down (1806/1808 Kimberly)	161,764.66	24,503.39	121,223.34	In Progress	137,261.27	121,223.34 24,503.39	161,764.66				479,220.66	(71,419.34 (479,220.66
	EC - Rebuild House That Burned Down (1806/1808 Rimberly)	282,988.00	24,503.39	121,223.34	In Progress	137,261.27	145,726.73	282,988.00	-	-	-	550,640.00	(550,640.00
		202,900.00	24,303.39	121,223.34		137,201.27	145,720.73	202,966.00		-		330,040.00	(550,640.00
				AMARILLO	- ALL CAMPUS	5							
	PROJECT	BUDGETING							SOURCE OF				
DD 0.1EOT	DECCONTENAL	DUDOETED	EVENERE	ENICUMADEDED	CT ATUC	OVER/	TOTAL	CURRENT	DECED./E	GIFT/	DONE	071150	DIFFERENCE
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	SHORT	COST	BUDGET	RESERVE	DONATION	BOND	OTHER	DIFFERENCE
7	Other Unplanned Projects	35,000.00	18,985.69	13 710 00	In Progress	2,304.31	32,695.69	35,000.00		_		_	_
	Campus Wide - Replace Furniture	25,000.00	10,965.09	15,710.00	Ongoing	25,000.00	32,093.09	25,000.00		_			
	Campus Wide - Building Drainage Corrections	20,000.00	2,727.56	-	Ongoing	17,272.44	2,727.56	20,000.00	-	-	-	-	-
	Campus Wide - Emergency Lighting Corrections	25,000.00	2,495.70		Ongoing	22,504.30	2,495.70	25,000.00	-	-	-	-	-
	Campus Wide - Paint and Small Repairs	50,000.00	17,011.13	-	Ongoing	32,988.87	17,011.13	50,000.00	_	-	-	-	-
	Campus Wide - Parking Lot Repairs	30,000.00		-	Ongoing	30,000.00	-	30,000.00	-	-	-	-	-
	Campus Wide - Carpet Replacement	20,000.00	5,784.50	-	Ongoing	14,215.50	5,784.50	20,000.00	-	-	-	-	-
	Campus Wide - ADA Corrections	-	23,551.27	-	Ongoing	(23,551.27)	23,551.27			-	-	-	
		205,000.00	70,555.85	13,710.00		120,734.15	84,265.85	205,000.00	-	-	-	-	-
		BUDGETED	EXPENSED	ENCUMBERED		SHORT	COST	BUDGET	RESERVE	DONATION	GRANT	OTHER	DIFFERENCE
		1,062,188.00	240,517.19	140,189.34		681,481.47	380,706,53	1,062,188.00	-	-	28,000.00	550,640.00	(578,640.00

		А	MARILLO COLI	LEGE				
		Prel	iminary Tax So	chedule				
			of November 3					
			FY 20	20			FY 2019	
		Potter	Randall	Branch			112015	
		County	County	Campuses	Total		Total	
Net Taxable Values		\$6,330,145,318	\$7,415,009,428		\$13,745,154,746		\$13,282,812,272	
Tax Rate		\$0.22790	\$0.22790				\$0.20750	
Assessment:								
Bond Sinking Fund - \$.06291		\$3,849,007	\$4,386,586		\$8,235,593		\$5,438,113	
Maintenance and Operation -		\$10,094,649	\$11,504,537		\$21,599,187		\$21,106,098	
Branch Campus Maintenance	Tax			\$1,982,608	\$1,982,608		\$1,860,654	
Total Assessment		\$13,943,656	\$15,891,123	\$1,982,608	\$31,817,386		\$28,404,865	
Deposits of Current Taxes		892,292.96	\$1,333,725	\$159,086	\$2,385,104		\$28,125,673	
Current Collection Rate		6.40%	8.39%	8.02%	7.50%		99.02%	
Deposits of Delinquent Taxes		\$77,580	\$14,121	\$6,848	\$98,549		\$212,474	
Penalties & Interest		\$28,949	\$8,939	\$1,974	\$39,862		\$224,942	
						collection		collection
						rate		rate
		Budgeted - Bonds			\$8,345,887	101.34%	\$5,340,494	98.20%
		Budgeted - Maintenar	nce and Operation		\$21,641,701	100.20%		
		Budgeted - Moore Co	unty		\$1,082,645	54.61%	\$1,095,947	58.90%
		Budgeted - Deaf Smit	th County		\$818,556	41.29%	\$759,441	40.82%
		Total Budget			\$31,888,789	100.22%	\$28,064,652	98.80%
		Total Collected - Curr	rent + Delinquent + Pen	alty/Interest	\$2,523,515		\$28,563,089	
		Over (Under) Budget			(\$29,365,274)		\$498,437	

	illo College				
	ve Analysis FY 2019				
As Of	11/30/19				
		Balance as of	Current Fiscal	Ending	
Encumb	ered Prior to 8/31/19	08/31/2019	Year Activity	Balance	Explanation
Ove	erlapping Purchase Orders	103,299	(98,627)	4,672	Materials and services requested in prior year and charged against prior year
					budget but received and paid for in the current year
	Subtotal	103,299	(98,627)	4,672	
Board F	Restricted				
Equ	ipment Reserve	1,000,000		1,000,000	Set-up for equipment purchases required but not budgeted
Fac	ility Reserve	2,191,548		2,191,548	Set-up for facility purchases required but not budgeted
Sin	Central	283,923		283,923	
Eas	t Campus A&I Designated	1,190,847		1,190,847	Set-up for East Campus improvements required but not budgeted
SG	4	172,695		172,695	Student government prior years revenues over expenses fund balance
Ins	urance	200,000		200,000	Set-up to cover insurance deductibles and claims that fall below the
Mo	ore County Campus Designated	490,262		490,262	Moore County prior years revenues over expenses fund balance
Her	eford Campus Designated	1,392,934	(25,701)	1,367,233	Hereford Campus prior years revenues over expenses fund balance
Eas	t Campus Land Proceeds	376,268		376,268	
Eas	t Campus Designated	1,837,931		1,837,931	East Campus set aside from the State of Texas for operations of programs
					at TSTC (EC)
	Subtotal	9,136,408	(25,701)	9,110,707	, í
Jnresti	ricted Reserve				
Und	designated Local Maintenance	12,887,936		12,887,936	Local Maintenance prior years revenues over expenses fund balance
Ma	ster Plan	(408,577)		(408,577)	Master Plan Project
Wa	re Student Commons	(1,780,582)	(145,458)	(1,926,039)	Ware Student Commons Basement Renovation
Und	lesignated Auxiliary	3,754,371		3,754,371	Auxiliary prior years revenues over expenses fund balance
	Subtotal	14,453,148	(145,458)	14,307,691	Must leave in Reserve 10% of next year's budget
Total		23,692,855	(269,786)	23,423,069	
Fiscal Y	ear 2019	26,516,562	(2,776,113)	23,692,855	
Fiscal Y	ear 2018	24,096,277	2,420,285	26,516,562	
Fiscal Y	ear 2017	22,979,978	1,116,299	24,096,277	
Fiscal Y	ear 2016	26,185,015	(3,205,037)	22,979,978	
Fiscal Y	ear 2015	27,440,976	(1,255,961)	26,185,015	
Geest Y	2014	26 447 710	002 257	27 440 070	
Fiscal Y	ear 2014	26,447,719	993,257	27,440,976	

DECEMBER 2019 FINANCIALS

		AMARILLO CO	OLLEGE			
	INTERNAL U	NAUDITED STATE	MENT OF NET POSIT	ION		
	FISCAL YE	AR 2020 THROUG	H December 31, 201	9		
	Dec-18	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19
	ASSETS					
CURRENT ASSETS						
Cash & Equivalents	\$ 11,505,317	\$ 9,633,196	\$ 13,158,441	\$ 10,616,512	\$ 9,219,850	\$ 13,081,06
Short-Term Investments	\$ 20,255,804	\$ 17,681,900	\$ 15,893,617	\$ 15,921,855	\$ 15,921,855	\$ 15,921,85
Receivables	\$ 23,958,808	\$ 16,969,227	\$ 36,366,622	\$ 35,095,722	\$ 37,355,769	\$ 25,069,78
Inventory	\$ 1,783,998	\$ 1,125,049	\$ 1,209,162	\$ 1,323,728	\$ 1,354,288	\$ 1,440,96
Prepaid Expenses and Other Assets	\$ 189,054	\$ 688,397	\$ 631,284	\$ 194,498	\$ 183,055	\$ 183,05
Total Current Assets	\$ 57,692,981	\$ 46,097,769	\$ 67,259,126	\$ 63,152,316	\$ 64,034,818	\$ 55,696,72
NON CURRENT ASSETS						
Restricted Cash and Cash Equivalents	\$ 5,667,014	\$ 3,220,394	\$ 34,890,190	\$ 34,937,304	\$ 34,966,541	\$ 40,632,52
Restricted Investments	\$ 9,858,107	\$ 10,464,280	\$ 9,927,322	\$ 10,056,845	\$ 10,286,730	\$ 10,470,06
Endowments	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,00
Long Term Grant Receivable	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$
Construction in Progress	\$ 440,970	\$ 1,922,776	\$ 1,922,776	\$ 1,922,776	\$ 1,922,776	\$ 1,922,77
Property & Equipment	\$ 124,446,678	\$ 122,384,142	\$ 122,384,142	\$ 121,633,973	\$ 121,183,559	\$ 120,864,92
Total Non Current Assets	\$ 142,912,769	\$ 140,991,592	\$ 172,124,430	\$ 171,050,897	\$ 170,859,605	\$ 176,390,29
TOTAL ASSETS	\$ 200,605,750	\$ 187,089,362	\$ 239,383,556	\$ 234,203,212	\$ 234,894,423	\$ 232,087,02
DEFERRED OUTFLOWS OF RESOURCES						
Deferred Outflows on Net Pension Liability	\$ 2,340,372	\$ 9,076,985	\$ 9,076,985	\$ 9,076,985	\$ 9,076,985	\$ 9,076,98
Deferred Outflows related to OPEB	\$ 2,015,167	\$ 1,964,753	\$ 1,964,753	\$ 1,964,753	\$ 1,964,753	\$ 1,964,75
Deferred Charge on Refunding	\$ 1,910,673	\$ 1,698,376	\$ 2,009,273	\$ 2,009,273	\$ 1,971,109	\$ 1,971,10
TOTAL DEFERRED OUTFLOWS	\$ 6,266,212	\$ 12,740,114	\$ 13,051,011	\$ 13,051,011	\$ 13,012,847	\$ 13,012,84
	\$ 206.871.962	\$ 199.829.476	\$ 252,434,568	\$ 247,254,224	\$ 247,907,270	\$ 245,099,86

CURRENT LIABILITIES Payables Accrued Compensable Absences - Current Funds Held for Others		AR 2020 THROUG Aug-19	T OF NET POSITION (H December 31, 2019) Sep-19		Nov-19	Dec-19
CURRENT LIABILITIES Payables Accrued Compensable Absences - Current	Dec-18 S AND NET POSITION \$ 1,219,995 \$ 418,222	Aug-19			Nov-19	Dec-19
CURRENT LIABILITIES Payables Accrued Compensable Absences - Current	\$ 1,219,995 \$ 418,222	N	Sep-19	Oct-19	Nov-19	Dec-19
CURRENT LIABILITIES Payables Accrued Compensable Absences - Current	\$ 1,219,995 \$ 418,222					
CURRENT LIABILITIES Payables Accrued Compensable Absences - Current	\$ 1,219,995 \$ 418,222					
Payables Accrued Compensable Absences - Current	\$ 418,222	\$ 1.365.482				
Payables Accrued Compensable Absences - Current	\$ 418,222	\$ 1 365 482				
Accrued Compensable Absences - Current	\$ 418,222		\$ 1,639,717	\$ 1,544,395	\$ 1,395,200	\$ 703,21
•		\$ 442,794	\$ 442,794	\$ 442,794	\$ 442,794	\$ 442,79
Funds Held for Others		\$ 12,093,152	\$ 5,632,520	\$ 5,659,663	\$ 5,756,594	\$ 5,716,64
Unearned Revenues	\$ 15,306,874	\$ 11,080,299	\$ 21,956,627	\$ 19,969,316	\$ 18,005,436	\$ 16,106,88
Bonds Payable - Current Portion	\$ 3,585,000	\$ 3,985,000	\$ 3,985,000	\$ 3,985,000	\$ 3,985,000	\$ 3,985,00
Notes Payable - Current Portion	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$
Capital Lease Payable	\$ 23,708	\$ 30,698	\$ 35,456	\$ 69,217	\$ 75,912	\$ 74,94
Retainage Payable	\$ 24,717	\$ 74,415	\$ 74,415	\$ 84,546	\$ 13,552	\$ 17,90
Total Current Liabilities	\$ 26,135,051	\$ 29,571,841	\$ 34,266,529	\$ 32,254,932	\$ 30,174,489	\$ 27,047,38
NON CURRENT LIABILITIES						
	\$ 769,212	\$ 853,386	\$ 853,386	\$ 853,386	\$ 853,386	\$ 853,38
Accrued Compensable Absences - Long Term Deposits Payable	\$ 148,006	\$ 157,631	\$ 653,381	\$ 156,081	\$ 156,981	\$ 055,30
· ,	-					
Bonds Payable		\$ 51,530,000 \$ 414,567			\$ 79,030,000 \$ 414,567	
Notes Payable	\$ 914,567	\$ 414,567 \$ 78,537	\$ 414,567 \$ 90,908	\$ 414,567 \$ 153,255	\$ 414,567 \$ 146,988	\$ 402,12
Capital Lease Payable - LT		1 -7			1 -7	
Unamortized Debt Premium					, , , , , , ,	
Net Pension Liability		\$ 18,764,815			, .,	
Net OPEB Liability		\$ 53,163,257		\$ 53,163,257	,,,	
Total Non Current Liabilities	\$ 145,439,748	\$ 127,412,630	\$ 166,280,941	\$ 165,659,688	\$ 164,968,022	\$ 164,351,97
TOTAL LIABILITIES	\$ 171,574,798	\$ 156,984,472	\$ 200,547,471	\$ 197,914,620	\$ 195,142,511	\$ 191,399,35
Deferred Inflows						
Deferred Inflows of Resources	\$ 4,313,522	\$ 3,237,755	\$ 3,237,755	\$ 3,237,755	\$ 3,237,755	\$ 3,237,75
Deferred Inflows related to OPEB	\$ 15,813,398	\$ 31,007,605	\$ 31,007,605	\$ 31,007,605	\$ 31,007,605	\$ 31,007,60
TOTAL DEFERRED INFLOWS	\$ 20,126,920	\$ 34,245,360	\$ 34,245,360	\$ 34,245,360	\$ 34,245,360	\$ 34,245,36
NET POSITION						
Capital Assets						-
Net Investment in Capital Assets	\$ 64,417,529	\$ 66,153,994	\$ 67,967,890	\$ 67,218,826	\$ 66,768,928	\$ 66,451,59
Restricted	⊋ U+,+17,323	J 00,133,334	0/ر05,70 ډ	01,210,020	J 00,700,320	J 00,431,39
Non Expendable: Endowment - True	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,00
Expendable: Capital Projects	\$ 2,500,000	\$ 2,500,000	\$ 2,300,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,00
Expendable: Debt Service	\$ 4,684,484	\$ 3,099,330	\$ 3,728,630	\$ 4,420,018	\$ 5,106,610	\$ 5,799,59
•	\$ 4,664,464	\$ 8,676,177	\$ 3,728,630	\$ 6,966,955	\$ 8,106,254	\$ 7,999,40
Other, Primary Donor Restrictions Unrestricted	7,405,754 د	φ 0,0/0,1//	7,431,495	ς οςε,σοε,υ	\$ 0,100,234	40,999,40 چ
Unrestricted	\$ (64,228,304)	\$ (72,216,655)	\$ (64,409,034)	\$ (66,481,271)	\$ (64,459,934)	\$ (63,828,10
TOTAL NET POSITION	\$ 15,170,244	\$ 8,599,646	\$ 17,641,737	\$ 15,094,244	\$ 18,519,399	\$ 19,455,14

==	NIAL LINIALIDIZZO		RILLO COLLEGE	AND CHANCES III	NET POSITION		
INTER		STATEMENT OF REV	· · · · · · · · · · · · · · · · · · ·		NET POSITION		
		FISCAL YEAR 2020 TI	HKOUGH Decembe	er 31, 2019			
		Final					
	Fiscal 2019 YTD	2019	2020	2020	2020	2020	2020
	Dec-18	Fiscal 2019	Sep-19	Oct-19	Nov-19	Dec-19	Fiscal 2020 YTI
OPERATING REVENUES							
Tuition and Fees	\$ 16,579,044	\$ 14,506,836	\$ 9,609,669	\$ 377,367	\$ 4,304,128	\$ 2,787,668	\$ 17,078,832
Federal Grants and Contracts	\$ 636,641	\$ 3,919,396	\$ -	\$ 191,535	\$ 125,546	\$ 89,002	\$ 406,083
State Grants and Contracts	\$ 1,845,666	\$ 1,475,361	\$ 820,807	\$ 138,853	\$ 239,346	\$ 171,860	\$ 1,370,867
Local Grants and Contracts	\$ 676,721	\$ 1,927,040	\$ 164,679	\$ 178,166	\$ 158,497	\$ 157,138	\$ 658,481
Nongovernmental grants and contracts	\$ 1,225,466	\$ 1,585,508	\$ 544,443	\$ 55,394	\$ 678,460	\$ 216,281	\$ 1,494,578
Sales and Services of Educational Activities	\$ 129,231	\$ 524,617	\$ 41,081	\$ 32,754	\$ 25,136	\$ 31,557	\$ 130,528
Auxiliary Enterprises (net of discounts)	\$ 1,446,820	\$ 5,526,346	\$ 395,220	\$ 428,425	\$ 325,653	\$ 283,107	\$ 1,432,40
Other Operating Revenues	\$ 309,449	\$ 771,077	\$ 202,942	\$ 89,260	\$ 96,446	\$ 175,522	\$ 564,171
Total Operating Revenues	\$ 22,849,039	\$ 30,236,181	\$ 11,778,842	\$ 1,491,754	\$ 5,953,213	\$ 3,912,137	\$ 23,135,945
NON OPERATING REVENUES							
State Appropriations	\$ 4,506,044	\$ 18,799,929	\$ 1,237,285	\$ 1,237,285	\$ 1,237,285	\$ 1,237,285	\$ 4,949,140
Taxes for maintenance and operations	\$ 7,027,310	\$ 21,067,011	\$ 1,807,298	\$ 1,808,868	\$ 1,798,234	\$ 1,809,951	\$ 7,224,35
Taxes for general obligation bonds	\$ 1,809,043	\$ 5,463,085	\$ 688,310	\$ 688,517	\$ 682,876	\$ 688,086	\$ 2,747,78
Federal revenue, non-operating	\$ 801,391	\$ 17,946,479	\$ -	\$ 249,047	\$ 243,048	\$ (182,217)	\$ 309,878
Gifts	\$ 60,312	\$ 321.166	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ (416,268)	\$ 912,003	\$ 135,663	\$ 154,225	\$ 197,710	\$ 174,254	\$ 661,852
Interest on Capital Debt	\$ (68,850)	\$ (2,051,396)	\$ (63,200)	\$ (1,000)	\$ -	\$ -	\$ (64,200
Local Grants and Contacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Loss on Disposal of Fixed Assets	\$ 98	\$ 102,884	\$ 356	\$ 1,106	\$ 516	\$ 300	\$ 2,27
Total Non Operating Revenues	\$ 13,719,079	\$ 62,561,162	\$ 3,805,711	\$ 4,138,047	\$ 4,159,669	\$ 3,727,659	\$ 15,831,080
Extraordinary Item (Insurance Proceeds)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 36,568,118	\$ 92,797,343	\$ 15,584,553	\$ 5,629,802	\$ 10,112,882	\$ 7,639,795	\$ 38,967,03

Dec-18	INITEDAL	AL LINIALIDITED STAT		RILLO COLLEGE	D CHANGES IN NE	T DOCUTION (Dane	21	
Fiscal 2019 YTD Dec-18 Fiscal 2019 Sep-19 Oct-19 Nov-19 Dec-18 Fiscal 2019 Fiscal 2019 Sep-19 Oct-19 Nov-19 Dec-18 Fiscal 2019	INTERNA			•		I POSITION (Page	2)	
Fiscal 2019 Piscal 2019								
Perfecting Expenses			Final					
		Fiscal 2019 YTD	2019	2020	2020	2020	2020	2020
Salary Nages & Benefits S 347,980 S 2,694,825 S 14,593 S 116,091 S 58,805 S 72,116 S Salary Nages & Benefits S 14,691 S 5463,899 S 453,307 S 454,716 S 546m/ministrators S 1,857,141 S 5,578,827 S 455,011 S 463,899 S 453,307 S 454,716 S 1,354,852 S 1,360,220 S 1,360,230 S 1,360		Dec-18	Fiscal 2019	Sep-19	Oct-19	Nov-19	Dec-19	Fiscal 2020 YT
Salary, Wages & Benefits	PERATING EXPENSES							
Administrators \$ 1.857,141	Cost of Sales	\$ 347,980	\$ 2,694,825	\$ 14,593	\$ 116,091	\$ 58,805	\$ 72,116	\$ 261,60
Classified S	Salary, Wages & Benefits							
Faculty	Administrators	\$ 1,857,141	\$ 5,578,827	\$ 455,011	\$ 463,899	\$ 453,307	\$ 454,716	\$ 1,826,93
Student Salary	Classified	\$ 4,847,832	\$ 16,168,858	\$ 1,150,792	\$ 1,337,681	\$ 1,354,852	\$ 1,340,538	\$ 5,183,86
Temporary (Contract) Labor	Faculty	\$ 6,306,500	\$ 18,507,469	\$ 1,322,838	\$ 1,571,841	\$ 1,551,751	\$ 1,560,220	\$ 6,006,65
Employee Benefits	Student Salary	\$ 274,054	\$ 810,757	\$ 49,572	\$ 74,474	\$ 65,740	\$ 70,664	\$ 260,44
Dept Operating Expenses	Temporary (Contract) Labor	\$ 69,897	\$ 290,806	\$ 19,540	\$ 37,499	\$ 29,253	\$ 29,963	\$ 116,25
Professional Fees	Employee Benefits	\$ 3,989,606	\$ 12,092,486	\$ 1,113,380	\$ 964,557	\$ 1,002,703	\$ 956,637	\$ 4,037,27
Supplies	Dept Operating Expenses							
Travel	Professional Fees	\$ 1,923,258	\$ 3,613,207	\$ 388,961	\$ 889,171	\$ 356,516	\$ 911,631	\$ 2,546,28
Property Insurance	Supplies	\$ 930,163	\$ 3,218,351	\$ 175,221	\$ 292,447	\$ 210,280	\$ 181,459	\$ 859,40
Liability Insurance	Travel	\$ 274,795	\$ 1,053,037	\$ 9,378	\$ 95,126	\$ 99,915	\$ 94,712	\$ 299,13
Maintenance & Repairs	Property Insurance	\$ 476,759	\$ 475,626	\$ 692,268	\$ 1,456	\$ -	\$ 2,730	\$ 696,45
Utilities	Liability Insurance	\$ 93,290	\$ 162,120	\$ 85,328	\$ 11,126	\$ 4,900	\$ -	\$ 101,35
Utilities	Maintenance & Repairs	\$ 1,980,610	\$ 2,698,460	\$ 286,725	\$ 714,907	\$ 854,071	\$ 78,128	\$ 1,933,83
Scholarships & Fin Aid \$ 1,249,284 \$ 11,742,288 \$ 510,887 \$ 292,927 \$ (72,713) \$ 203,218 \$ Advertising \$ 273,527 \$ 805,172 \$ 29,792 \$ 40,700 \$ 35,312 \$ 33,029 \$ Lease/Rentals \$ 64,593 \$ 322,938 \$ 13,020 \$ 24,999 \$ 18,347 \$ 31,313 \$ Interest Expense \$ 18,554 \$ 50,961 \$ 384 \$ 2,747 \$ 3,028 \$ (2,862) \$ Depreciation \$ 1,919,138 \$ 5,692,875 \$ - \$ 917,008 \$ 455,593 \$ 453,279 \$ Memberships \$ 72,323 \$ 148,258 \$ 53,972 \$ 26,309 \$ 800 \$ 453,279 \$ Property Taxes \$ - \$ 152,607 \$ - \$ 9-6,009 \$ 23,500 \$ 42,048 \$ Institutional Support \$ 141,807 \$ 384,531 \$ 15,310 \$ 29,699 \$ 23,500 \$ 42,048 \$ Capital Expenses - Less than \$1000 \$ 467,284 \$ 1,372,726 \$ 157,721 \$ 135,307 \$ 80,538 \$ 71,869 <td>Utilities</td> <td>\$ 385,325</td> <td>\$ 1,624,324</td> <td>\$ (13,136)</td> <td>\$ 134,325</td> <td></td> <td>\$ 109,965</td> <td>\$ 339,86</td>	Utilities	\$ 385,325	\$ 1,624,324	\$ (13,136)	\$ 134,325		\$ 109,965	\$ 339,86
Advertising \$ 273,527 \$ 805,172 \$ 29,792 \$ 40,700 \$ 35,312 \$ 33,029 \$ \$ Lease/Rentals \$ 64,593 \$ 322,938 \$ 13,020 \$ 24,999 \$ 18,347 \$ 31,313 \$ Interest Expense \$ 18,554 \$ 50,961 \$ 384 \$ 2,747 \$ 3,028 \$ (2,862) \$ \$ Depreciation \$ 1,919,138 \$ 5,692,875 \$ - \$ 917,008 \$ 455,93 \$ 453,279 \$ \$ Memberships \$ 72,323 \$ 148,258 \$ 53,972 \$ 26,309 \$ 800 \$ 43,229 \$ \$ Property Taxes \$ \$ - \$ 152,607 \$ - \$ 5 - \$ 23,500 \$ 42,048 \$ \$ 18,100 \$ 141,807 \$ 384,531 \$ 15,310 \$ 29,699 \$ 23,500 \$ 42,048 \$ \$ 18,100 \$ 141,807 \$ 384,531 \$ 15,72,726 \$ 157,721 \$ 135,307 \$ 80,538 \$ 71,869 \$ \$ \$ 180 \$ 140,000 \$ \$ 140,000	Scholarships & Fin Aid	\$ 1,249,284	\$ 11,742,288	\$ 510,887	\$ 292,927	\$ (72,713)	\$ 203,218	\$ 934,31
Lease/Rentals	Advertising	\$ 273,527	\$ 805,172	\$ 29,792	\$ 40,700		\$ 33,029	\$ 138,83
Interest Expense	-				\$ 24,999			
Depreciation								
Memberships \$ 72,323 \$ 148,258 \$ 53,972 \$ 26,309 \$ 800 \$ 4,329 \$ Property Taxes Property Taxes \$ - \$ 152,607 \$ - <td>•</td> <td>\$ 1.919.138</td> <td>\$ 5,692,875</td> <td>\$ -</td> <td>\$ 917.008</td> <td>\$ 455,593</td> <td>\$ 453,279</td> <td>\$ 1,825,88</td>	•	\$ 1.919.138	\$ 5,692,875	\$ -	\$ 917.008	\$ 455,593	\$ 453,279	\$ 1,825,88
Property Taxes	Memberships	\$ 72,323	\$ 148.258	\$ 53.972	\$ 26.309	\$ 800	\$ 4.329	\$ 85,40
Institutional Support	· · · · · · · · · · · · · · · · · · ·							
Other Miscellaneous Disbursments \$ 467,284 \$ 1,372,726 \$ 157,721 \$ 135,307 \$ 80,538 \$ 71,869 \$ Capital Expenses - Less than \$1000 Second and Improvements \$ -								
Capital Expenses - Less than \$1000 Solution								
Land and Improvements \$ -						, ,	, , , , , ,	
Buildings \$ -	· · · · · · · · · · · · · · · · · · ·	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Ś -
Audio/Visual Equipment \$ - \$ 7,647 \$ - <	·			•				
Classroom Equipment \$ 55,265 \$ 190,272 \$ (6,000) \$ 6,000 \$ 2,340 \$ - \$ Computer Related \$ 87,925 \$ 492,957 \$ 3,129 \$ 44,012 \$ - \$ 28,597 \$ Maintenance & Grounds \$ - \$ - \$ 1,895 \$ - \$ 1,090 \$ Office Equipment & Furnishing \$ 11,902 \$ 29,403 \$ 1,202 \$ 2,327 \$ - \$ - \$ - \$ Television Station Equipment \$ - \$ 103,019 \$ - \$ - \$ - \$ 2,313 \$ Vehicles \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ Other Sources \$ 5,500 \$ -	-			•				
Computer Related \$ 87,925 \$ 492,957 \$ 3,129 \$ 44,012 \$ - \$ 28,597 \$ Maintenance & Grounds \$ - \$ 28,597 \$ 1,090								
Maintenance & Grounds \$ - \$ - \$ 1,895 \$ - \$ 1,090				, ,				
Office Equipment & Furnishing \$ 11,902 \$ 29,403 \$ 1,202 \$ 2,327 \$ - \$ - \$ 5 Television Station Equipment \$ - \$ 103,019 \$ - \$ - \$ - \$ 2,313 \$ Vehicles \$ -	·		,					
Television Station Equipment \$ - \$ 103,019 \$ - \$ - \$ 2,313 \$ Vehicles \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 5 \$ - \$ 5 \$ - \$ 5 \$ - \$ 5 \$ - \$ 5			\$ 29,403					
Vehicles \$ -<								
Other Sources \$ 5,500 S								
Disposal Gain (Loss) \$ - \$ - \$ - \$		7						T
			7 5,555	\$ -	\$ -	\$ -	\$ -	Ś -
		\$ (72,828)	\$ 359,480.9					
TOTAL EXPENSE \$ 28,045,985 \$ 90,849,788 \$ 6,511,686 \$ 8,208,245 \$ 6,677,810 \$ 6,712,191 \$ 2	TOTAL EXPENSE	\$ 28,045,985	\$ 90,849,788	\$ 6,511,686	\$ 8,208,245	\$ 6,677,810	\$ 6,712,191	\$ 28,109,93

				AMA	RILLO C	OLLEGE								
INTERNAL	UNAL	JDITED STATI	EMEN	T OF REVENU	JES, EXI	PENSES AN	D CHAI	NGES IN NET	r Posit	ION (Page	3)			
		F	ISCAL	YEAR 2020 T	HROUG	iH Decembe	er 31, 2	019						
				Final										
	Fisc	al 2019 YTD		2019		2020		2020		2020		2020		2020
		Dec-18	F	iscal 2019		Sep-19		Oct-19	ı	Nov-19		Dec-19	Fisca	al 2020 YTI
		Non Inco	me St	atement Expe	ndature	s - Capitalize	d and I	Depreciated						
Capital Expenses - Exceeds \$5000 - Capitalized														
Land and Improvements	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Buildings	\$	-	\$	691,300	\$	-	\$	-	\$	-	\$	-	\$	-
Audio/Visual Equipment	\$	-	\$	15,435	\$	-	\$	-	\$	-	\$	-	\$	-
Classroom Equipment	\$	110,877	\$	676,100	\$	-	\$	11,080	\$	5,130	\$	(206)	\$	16,004
Computer Related	\$	-	\$	334,076	\$	-	\$	-	\$	-	\$	15,970	\$	15,970
Library Books	\$	6,691	\$	31,183	\$	-	\$	1,055	\$	2,026	\$	7,408	\$	10,489
Maintenance & Grounds	\$	-	\$	60,288	\$	6,000	\$	-	\$	-	\$	9,500	\$	15,500
Office Equipment & Furnishing	\$	-	\$	11,630	\$	5,471	\$	27,238	\$	-	\$	-	\$	32,709
Television Station Equipment	\$	8,421	\$	10,271	\$	-	\$	-	\$	-	\$	-	\$	-
Vehicles	\$	-	\$	111,644	\$	19,303	\$	96,515	\$	7,940	\$	93,832	\$	217,589
Donations	\$	-	\$	2,500	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL CAPITALIZED EXPENDITURES	Ś	125,989	Ś	1,944,426	Ś	30,774	Ś	135,888	\$	15,096	Ś	126,503	Ś	308,261

			ARILLO C								
INTERNAL UNAU				•				ION			
BUDGET		DS ONLY COMPA				ENT	BUDGET				
	FI	SCAL YEAR 2020	THROUG	iH December	31, 2019						
				OMPARED		٠	COMPARED			OMPARED	
		Dec-19		Dec-18		_	cal 2019 Final		_	020 Budget	
OPERATING REVENUES											
Tuition and Fees	\$	16,942,778	\$	16,466,765		\$	14,388,077		\$	22,242,137	
Federal Grants and Contracts	\$	10,672	\$	17,978		\$	163,099		\$	224,992	
State Grants and Contracts	\$	51,054	\$	28,514		\$	32,817		\$	-	
Local Grants and Contracts	\$	656,784	\$	665,388		\$	1,915,331		\$	2,076,101	
Nongovernmental grants and contracts	\$	151,381	\$	147,891		\$	338,629		\$	251,750	
Sales and Services of Educational Activities	\$	130,528	\$	129,231		\$	524,617		\$	364,301	
Auxiliary Enterprises (net of discounts)	\$	1,432,405	\$	1,446,820		\$	5,526,346		\$	7,092,114	
Other Operating Revenues	\$	452,498	\$	245,776		\$	1,911		\$	654,469	
Total Operating Revenues	\$	19,828,099	\$	19,148,364	104%	\$	22,890,829	87%	\$	32,905,864	60
NON OPERATING REVENUES						-			+		
State Appropriations	\$	4,949,140	\$	4,506,044		\$	13,548,432		\$	14,847,412	
Taxes for maintenance and operations	\$	7,224,351	\$	7,027,310		\$	21,067,011		\$	21,633,307	
Taxes for general obligation bonds	\$	2,747,788	\$	1,809,043		\$	5,463,085		\$	8,354,281	
Federal revenue, non-operating	\$	6,096	\$	8,640		\$	56,982		\$	450,000	
Gifts	\$	-	\$	60,312		\$	321,166		\$	55,000	
Investment Income	\$	65,499	\$	61,094		\$	661,304		\$	-	
Interest on Capital Debt	\$	(64,200)	\$	(68,850)		\$	(2,051,396)		\$	-	
Loss on Disposal of Fixed Assets	\$	2,277	\$	98		\$	- 1		\$	-	
Fund Allocation	\$	-	\$			\$	2,189,159		\$	-	
Total Non Operating Revenues	\$	14,930,951	\$	13,403,690	111%	\$	41,255,744	36%	\$	45,340,000	33
TOTAL REVENUE	\$	34,759,050	Ś	32,552,054	107%	Ś	64,146,572	54%	Ś	78,245,864	44

INTERNAL UNAUD	ITED STATE		RILLO C UES, EXI		CHANGES	IN NI	ET POSITION	(Page 2)			
		S ONLY COMPA									
	FIS	CAL YEAR 2020	THROUG	H December	31, 2019						
			(OMPARED			OMPARED		_	COMPARED	
		Dec-19		Dec-18		Fisc	cal 2019 Final		2	020 Budget	
OPERATING EXPENSES	<u>.</u>					٠.			٠.		
Cost of Sales	\$	261,605	\$	347,980		\$	2,707,259		\$	2,551,360	
Salary, Wages & Benefits									-		
Administrators	\$	1,738,763	\$	1,759,059		\$	5,060,961		\$	5,490,382	
Classified	\$	4,743,681	\$	4,466,352			14,322,525		\$	16,174,440	
Faculty	\$	5,882,999	\$	6,125,016			18,145,357		\$	18,170,973	
Student Salary	\$	116,559	\$	109,447		\$	617,316		\$	627,852	
Temporary (Contract) Labor	\$	67,883	\$	33,912		\$	109,111		\$	166,754	
Employee Benefits	\$	3,892,044	\$	3,842,992		\$	7,813,363		\$	8,415,552	
Dept Operating Expenses									1		
Professional Fees	\$	1,509,923	\$	831,965		\$	480,576		\$	2,105,709	
Supplies	\$	705,407	\$	665,824		\$	2,303,203		\$	2,261,676	
Travel	\$	211,876	\$	207,418		\$	664,736		\$	712,366	
Property Insurance	\$	696,454	\$	468,893		\$	302,798		\$	552,190	
Liability Insurance	\$	101,354	\$	93,290		\$	128,065		\$	151,215	
Maintenance & Repairs	\$	1,887,377	\$	1,935,842		\$	2,361,660		\$	2,755,971	
Utilities	\$	339,718	\$	385,325		\$	1,874,149		\$	1,714,198	
Scholarships & Fin Aid	\$	118,083	\$	70,385		\$	(7,848,921)		\$	697,158	
Advertising	\$	117,028	\$	261,922		\$	427,105		\$	348,459	
Lease/Rentals	\$	68,541	\$	49,184		\$	241,717		\$	329,340	
Interest Expense	\$	-	\$	-					\$	-	
Depreciation	\$	1,825,880	\$	1,919,138		\$	1,700		\$	143,524	
Memberships	\$	69,499	\$	71,017		\$	124,600		\$	225,000	
Property Taxes	\$	-	\$	-		\$	224,708		\$	796,144	
Institutional Support	\$	108,238	\$	135,532		\$	311,464		\$	36,050	
Other Miscellaneous Disbursments	\$	445,181	\$	467,276		\$	1,313,115		\$	1,692,610	
Capital Expenses - All											
Land and Improvements	\$	-	\$	-		\$	(2,436,391)		\$	-	
Buildings	\$	400,455	\$	365,709		\$	16,868		\$	1,025,000	
Audio/Visual Equipment	\$	-	\$	-		\$	450,181		\$	78,000	
Classroom Equipment	\$	18,550	\$	58,402		\$	797,799		\$	150,000	
Computer Related	\$	91,708	\$	75,642		\$	31,183		\$	786,169	
Library Book	\$	10,489	\$	6,691		\$	67,005		\$	30,000	
Maintenance & Grounds	\$	18,485	\$	-		\$	14,909		\$	30,000	
Office Equipment & Furnishing	\$	26,674	\$	11,902		\$	2,463		\$	25,000	
Television Station Equipment	\$	2,313	\$	-		\$	2,389		\$	-	
Vehicles	\$	23,384	\$	-		\$	2,500		\$	100,000	
Donations	\$	-	\$	-					\$	-	
Other Sources											
Disposal (Gain) Loss	\$	-	\$	-		\$	-		\$	-	
Interfund Transfers	\$	(77,734)	\$	(5,528)		\$	340,525		\$	-	
Bond Payments	\$	-	\$	-		\$	-		\$	8,691,881	
TOTAL EXPENSE	\$	25,422,416	\$	24,760,586	103%	\$	50,976,001	50%	\$	77,034,973	3
CHANGE IN NET POSITION	Ś	9,336,634	Ś	7,791,468	120%	+-	13,170,571		\$	1,210,891	

				AMARILL	O COLLE	GE							
			Alt	erations an	d Improv	/ements							
				Projects for									
				as of Decei									
				as or Decei	libel 31,	2013					1		
			IA.	 Marillo - Washi	NGTON STREE	T CAMPLIS							
	PROJECT	BUDGETING	7.0	DIVIDED WHOLE					SOURCE OF	FUNDS			
						OVER/	TOTAL	CURRENT		GIFT/			
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	(SHORT)	COST	A&I BUDGET	RESERVE	DONATION	BOND	OTHER	DIFFERENCE
	Underground Devices		150 005 05		Completed	(150,005,05)	150 005 05						
	Underground Project Parking Lot 9 Reconfiguration - Create 2 lane parking by reducing st	196,700.00	150,805.95	-	Completed Not Started	(150,805.95) 196,700.00	150,805.95	196,700.00	-	-	28,000.00		(28,000.00
	Elevated pedestrian walks (speed bumps) on 22nd, 24th, and Van B	269,600.00			Not Started	269,600.00	-	269,600.00		-	20,000.00		(28,000.00
	Reconfiguration on 22nd Ave for right turn at Jackson & 22nd.	107,900.00	_	-	Not Started	107,900.00	-	107,900.00		-	-		-
	recominguration on Early vice for high carn designation at Early	574,200.00	150,805.95	-	1100 0 001 100	423,394.05	150,805.95	574,200.00	-	- 1	28,000.00	-	(28,000.00
				AMARILLO	- EAST CAMPU	JS							
	PROJECT	BUDGETING				0) (50 /	T0T11	CURRENT.	SOURCE OF				
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	OVER/ SHORT	TOTAL	CURRENT BUDGET	RESERVE	GIFT/ DONATION	BOND	OTHER	DIFFERENCE
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	SHUKI	COST	DUDGET	KESEKVE	DONATION	BUND	UTHER	DIFFERENCE
	EC - Roofing Replacement and Repairs	121,223,34	121,239.19	-	In Progress	(15.85)	121,239.19	121,223.34	-	-	-	71,419.34	(71,419.34
	EC - Rebuild House That Burned Down (1806/1808 Kimberly)	161,764.66	24,503.39	-	In Progress	137,261.27	24,503.39	161,764.66	-	-	-	479,220.66	(479,220.66
	ì i	282,988.00	145,742.58	-		137,245.42	145,742.58	282,988.00	-	-	-	550,640.00	(550,640.00
				AMARILLO	- ALL CAMPUS	5		·					
	PROJECT	BUDGETING				OVER/	TOTAL	CURRENT	SOURCE OF	GIFT/			
PROJECT	DESCRIPTION	BUDGETED	EXPENSED	ENCUMBERED	STATUS	SHORT	COST	BUDGET	RESERVE	DONATION	BOND	OTHER	DIFFERENCE
	Other Unplanned Projects	35,000.00	18,985.69	13,710.00	In Progress	2,304.31	32,695.69	35,000.00	-	-	-	-	-
	Campus Wide - Replace Furniture	25,000.00	-	-	Ongoing	25,000.00	-	25,000.00	-	-	-	-	-
9	Campus Wide - Building Drainage Corrections	20,000.00	11,924.12	-	Ongoing	8,075.88	11,924.12	20,000.00	-	-	-	-	-
10	Campus Wide - Emergency Lighting Corrections	25,000.00	4,283.55	-	Ongoing	20,716.45	4,283.55	25,000.00	-	-	-		-
11	Campus Wide - Paint and Small Repairs	50,000.00	19,162.88	9,718.51	Ongoing	21,118.61	28,881.39	50,000.00	-	-	-	-	-
12	Campus Wide - Parking Lot Repairs	30,000.00	-	-	Ongoing	30,000.00	-	30,000.00	-	-	-	-	-
13	Campus Wide - Carpet Replacement	20,000.00	10,891.12	-	Ongoing	9,108.88	10,891.12	20,000.00	-	-	-	-	-
14	Campus Wide - ADA Corrections		23,551.27	-	Ongoing	(23,551.27)	23,551.27	-		-		-	
		205,000.00	88,798.63	23,428.51		92,772.86	112,227.14	205,000.00	-	- 1	-	-	-
		DUDCETED	EVENCED	ENCLINADEDED		CHODT	COCT	DUDGET	DECEDVE	DONATION	CDANE	OTLIED	DIFFERENCE
		1,062,188.00	385,347.16	ENCUMBERED 23,428.51		SHORT 653,412.33	COST 408,775.67	BUDGET 1,062,188.00	RESERVE	DONATION	GRANT 28,000.00	OTHER 550,640.00	DIFFERENCE (578,640.00)

	Д	MARILLO COLI	_EGE				
	Pre	liminary Tax So	hedule				
		of December 3:					
		FY 20	20			FY 2019	
	Potter	Randall	Branch			11 2019	
	County	County	Campuses	Total		Total	
Not Touchto Volume	#C 220 14E 210	÷7.415.000.420		±12.745.154.746		*12 202 012 272	
Net Taxable Values	\$6,330,145,318	\$7,415,009,428		\$13,745,154,746		\$13,282,812,272	
Tax Rate	\$0.22790	\$0.22790				\$0.20750	
Assessment:							
Bond Sinking Fund - \$.06291	\$3,849,007	\$4,386,586		\$8,235,593		\$5,438,113	
Maintenance and Operation - \$.16	499 \$10,094,649	\$11,504,537		\$21,599,187		\$21,106,098	
Branch Campus Maintenance Tax			\$1,982,608	\$1,982,608		\$1,860,654	
Total Assessment	\$13,943,656	\$15,891,123	\$1,982,608	\$31,817,386		\$28,404,865	
Deposits of Current Taxes	5,607,476.41	\$9,880,505	\$1,364,887	\$16,852,869		\$28,125,673	
Current Collection Rate	40.22%	62.18%	68.84%	52.97%		99.02%	
Deposits of Delinquent Taxes	\$89,510	\$23,295	\$8,307	\$121,112		\$212,474	
Penalties & Interest	\$35,594	\$12,377 [*]	\$2,535	\$50,505		\$224,942	
					collection		collection
					rate		rate
	Budgeted - Bonds			\$8,345,887	101.34%	\$5,340,494	98.20%
	Budgeted - Maintena	nce and Operation		\$21,641,701	100.20%	\$20,868,770	98.88%
	Budgeted - Moore Co			\$1,082,645	54.61%	\$1,095,947	58.90%
	Budgeted - Deaf Smi	ith County		\$818,556	41.29%	\$759,441	40.82%
	Total Budget			\$31,888,789	100.22%	\$28,064,652	98.80%
	Total Collected - Cur	rent + Delinquent + Pen	alty/Interest	\$17,024,486		\$28,563,089	
	Over (Under) Budget	:		(\$14,864,303)		\$498,437	

Ama	rillo College				
Rese	rve Analysis FY 2019				
As O	f 12/31/19				
		Balance as of	Current Fiscal	Ending	
Encum	bered Prior to 8/31/19	08/31/2019	Year Activity	Balance	Explanation
	verlapping Purchase Orders	103,299	(98,627)	4,672	Materials and services requested in prior year and charged against prior year
			` , ,		budget but received and paid for in the current year
	Subtotal	103,299	(98,627)	4,672	
Board	Restricted				
Ec	quipment Reserve	1,000,000		1,000,000	Set-up for equipment purchases required but not budgeted
Fa	cility Reserve	2,191,548		2,191,548	Set-up for facility purchases required but not budgeted
Si	m Central	283,923		283,923	Sim Central prior years revenues over expenses fund balance
Ea	st Campus A&I Designated	1,190,847		1,190,847	
SC	GA	172,695		172,695	
In	surance	200,000		200,000	Set-up to cover insurance deductibles and claims that fall below the
Mo	oore County Campus Designated	490,262		490,262	
He	ereford Campus Designated	1,392,934	(34,268)	1,358,666	
Ea	ast Campus Land Proceeds	376,268		376,268	Proceeds from sale of land at East Campus
Ea	st Campus Designated	1,837,931		1,837,931	
	, ,				at TSTC (EC)
	Subtotal	9,136,408	(34,268)	9,102,140	
		2/200/:00	(0.1/200)	2,202,210	
Unrest	tricted Reserve				
Ur	ndesignated Local Maintenance	12,887,936		12,887,936	Local Maintenance prior years revenues over expenses fund balance
	aster Plan	(408,577)		(408,577)	Master Plan Project
W	are Student Commons	(1,780,582)	(150,806)		Ware Student Commons Basement Renovation
Ur	ndesignated Auxiliary	3,754,371	` , ,	3,754,371	Auxiliary prior years revenues over expenses fund balance
	Subtotal	14,453,148	(150,806)	14,302,343	
		,,	(,,	, ,	,
Total		23,692,855	(283,701)	23,409,154	
Fiscal '	Year 2019	26,516,562	(2,776,113)	23,692,855	
		20,010,002	(2,,,0,110)	25,552,555	
Fiscal '	Year 2018	24,096,277	2,420,285	26,516,562	
Fiscal `	Year 2017	22,979,978	1,116,299	24,096,277	
Fiscal `	Year 2016	26,185,015	(3,205,037)	22,979,978	
			· · · · ·		
Fiscal `	Year 2015	27,440,976	(1,255,961)	26,185,015	
Fiscal `	Year 2014	26,447,719	993,257	27,440,976	