PUBLIC NOTICE OF MEETING
AMARILLO COLLEGE BOARD OF REGENTS
AGENDA FOR REGULAR MEETING
November 17, 2026
6:00 p.m.

The Regular Meeting of the Board of Regents of the Amarillo Junior College District will be held beginning at 6:00 p.m. on Tuesday, April 28, 2026, in the Palo Duro Room, College Union Building, 2nd floor, on the Washington Street Campus, 2201 S. Washington Street, Amarillo, Texas 79109.
Live Stream Link https://info.actx.edu/BOR

The subjects to be discussed, considered, or upon which any formal action may be taken are as follows:

		Page
1.	CALL TO ORDER	1
2.	WELCOME	1
3.	PLEDGE OF ALLEGIANCE	1
4.	PRAYER	1
5.	PUBLIC COMMENTS	1
6.	SGA REPORT	1
7.	REGENT'S REPORTS, COMMITTEES, AND COMMENTS REGARDING AC AFFILIATES	1
8.	PRESIDENT'S REPORT	1
9.	MINUTES	2
10.	CONSENT AGENDA	
	A. Appointments	2, 5
	B. Budget Amendments	2, 6
	C. Items Over $50,000 – $99,999 and Renewals	2-3
11.	BADGER CAFÉ & BOOKSTORE	3
12.	EAST CAMPUS UPDATE	3
13.	AMARILLO COLLEGE GENERAL EDUCATION CURRICULUM REVIEW	3
14.	FINANCIAL REPORTS	3
15.	REQUEST FOR PROPOSAL NO. 1434 – ELECTRICAL SERVICES FOR AMARILLO COLLEGE	4
16.	APPOINTMENT TO FILL VACANCY	4
17.	CONSIDER SETTLEMENT OF PENDING LITIGATION AGAINST AMARILLO COLLEGE BY FORMER EMPLOYEE DOROTHY MICHELLE LAMONS	4
18.	CLOSED MEETING	4
19.	ADJOURNMENT	4

If during the course of the meeting, any discussion of any item on the agenda or any other permitted matter(s) should be held in closed meeting, the Board will convene in such closed meeting in accordance with the applicable section of the Texas Government Code, Title 5, Chapter 551 et seq.

Agenda for the Amarillo College Board of Regents Regular Meeting on Tuesday, November 17, 2026

Mission:

Amarillo College is committed to transforming lives through learning, creating opportunities for student success, and nurturing prosperity in the Texas Panhandle.

The Regular Meeting of the Board of Regents of the Amarillo Junior College District will be held beginning at 6:00 PM on Tuesday, November 17, 2026, in the Washington Street Campus, College Union Building, 2nd Floor, Palo Duro Room, 2201 S. Washington St., Amarillo, TX 79109.

The subjects to be discussed, considered, or upon which any formal action may be taken are as follows:

1. **CALL TO ORDER**
2. **WELCOME**
3. **PLEDGE OF ALLEGIANCE**
4. **PRAYER**
5. **PUBLIC COMMENTS**
6. **SGA REPORT** - Ms. Jessica Magana
7. **REGENT'S REPORTS, COMMITTEES, AND COMMENTS REGARDING AC AFFILIATES**
   Executive Committee - report by Barrett-Chair, Fortunato, Hughes
   AC Foundation - report by Fortunato, Woodburn
   Amarillo Museum of Art (AMoA) - report by Fortunato
   Panhandle PBS - report by Thomas, Woodburn
   Tax Increment Reinvestment Zone (TIRZ) - report by Woodburn
   Tax Increment Reinvestment Zone 2 (TIRZ 2) - report by Skinner
   Tax Increment Reinvestment Zone 3 (TIRZ 3) - report by Proffer
   Standing Policies & Procedures Committee - report by Hughes-Chair, Fortunato, Turner
   Finance Committee (AC Investment, Potential Lease & Sales Opportunities) - report by Mize - Chair, Barrett, Fortunato, Proffer
   Legislative Affairs Committee - report by Hughes-Chair, Thomas, Woodburn
   Community College Association of Texas Trustees (CCATT) - report by Thomas
   Nominating Committee - report by Woodburn-Chair, Fortunato, Proffer, Thomas
   Hereford Campus & Moore County Campus Reports - Pesina, Turner
8. **PRESIDENT'S REPORT** - Dr. Jamelle Conner
   This item is placed on the agenda so that the College President may provide updates on recent presidential activities, community engagements, and other newsworthy items.

   This item is for discussion only. No action is required.

9. **MINUTES**
   Minutes of the regular meeting of October 27, 2026, have been provided to the Regents.

   After discussion the Board may wish to approve these minutes.

10. **CONSENT AGENDA**

A. APPOINTMENTS

The Faculty appointments for approval by the Board are attached at page 5.

B. BUDGET AMENDMENTS

The Budget Amendments for approval by the Board are attached at page 6.

C. ITEMS OVER $50,000 — $99,999 AND RENEWALS ($512,062.04)

ANNUAL EXPENSE OF PROPERTY TAXES

Subject: Consideration and approval of funds to pay for annual property taxes on the I-40 property.
Proposed Action: Approve the annual expense of the Potter County property taxes.
Vendor: Potter County Tax Assessor/Collector
Funding Source: I-40 Bldg: Property Taxes
Amount: $80,880.30

ANNUAL RENEWAL OF MAINTENANCE AND SUPPORT OF SHI GOVERNMENT SOLUTIONS CISCO SMARTNET

Subject: Consideration and approval of the annual renewal for maintenance and support of SHI Government Solutions Cisco SmartNet from January 5, 2027, through January 4, 2028. This is an annual renewal for the system already embedded in college operations. Renewal is the most cost-effective option, avoiding higher costs and disruption in association with replacement.
Proposed Action: Approve annual renewal of SHI Government Solutions Cisco SmartNet maintenance and support of software
Vendor: SHI Government Solutions
Funding Source: Technology Replacement Equipment Contingency Fund
Amount: Not to exceed $200,000.00 — The final quote will arrive closer to the due date.

ANNUAL RENEWAL OF MAINTENANCE AND SUPPORT FOR SHI GOVERNMENT SOLUTIONS CYBERHAVEN SOFTWARE

Subject: Consideration and approval of annual renewal of maintenance and support for SHI Government Solutions Cyberhaven software from January 24, 2027, through January 23, 2028. This is an annual renewal for the system already embedded in college operations. Renewal is the most cost-effective option, avoiding higher costs and disruption in association with replacement.
Proposed Action: Approve annual renewal of SHI Government Solutions Cyberhaven maintenance and support of software.
Vendor: SHI Government Solutions
Funding Source: Technology Replacement Equipment Contingency Fund
Amount: not to exceed $100,000.00 — The final quote will arrive closer to due date.

PURCHASE OF WELDING EQUIPMENT
Subject: Consideration and approval of funds to pay for hands-on equipment (welders and push-pull welding guns) to be used in welding classes.
Proposed Action: Approve the funds for the purchase of the welding equipment
Vendor: B&J Welding Supply Ltd
Funding Source: TIME grant - funded by Texas Higher Education Coordinating Board
Amount: $50,681.74

PURCHASE OF STUDENT TRAVEL
Subject: Consideration and approval of funds to pay for the annual Presidential Scholars - Honors Program trip for 20 students and 2 sponsors traveling abroad to Budapest from March 12, 2027, through March 20, 2027.
Proposed Action: Approve the funds for the student trip with Educational Travel Adventures.
Vendor: Educational Travel Adventures (ETA)
Funding Source: President's Student Travel
Amount: $80,500.00

After discussion, the Board may wish to approve the Consent Agenda.

11. **BADGER CAFE & BOOKSTORE** - Mr. John Merklein
This item is placed on the agenda so that the Board of Regents may hear a presentation and take a brief tour of the Bookstore & Café.

This item is for discussion only. No action's or decisions will be made during the tour of the Bookstore & Café.

12. **EAST CAMPUS UPDATE** - Mr. David Hall
This item is placed on the agenda in order for the Board to hear updates on the East Campus.

This item is for discussion only.

13. **AMARILLO COLLEGE GENERAL EDUCATION CURRICULUM REVIEW** - Dr. Frank Sobey
The Amarillo College general education core curriculum provides students with foundational knowledge of human cultures and the physical and natural world, principles of personal and social responsibility for living in a diverse world, and intellectual and practical skills that are essential for all learning. This core curriculum is established in the Texas Education Code and administered by the Texas Higher Education Coordinating Board. The Amarillo College Board of Regents is responsible for reviewing the alignment of the core with state requirements.

After discussion, the Board may wish to certify that the Amarillo College general education core is in compliance with state requirements.

14. **FINANCIAL REPORTS** - Mr. Ramon Suarez
This item is placed on the agenda so that the board may review the financial report for October 2026. The financial reports have been provided to the regents.

After discussion, the Board may wish to approve the financial reports.

15. **REQUEST FOR PROPOSAL NO. 1434 - ELECTRICAL SERVICES FOR AMARILLO COLLEGE** - Mr. Ramon Suarez
    RFP No. 1434, for Electrical Services for Amarillo College, was advertised in the Amarillo Globe News on October 11, 2026, and October 18, 2026. Project documents were obtained by two (2) vendors with two (2) proposals submitted. The proposals were then narrowed down to one (1) during the best and final offer process, this vendor is American Electric. A tabulation of the proposal received is attached.

    Funding for the electrical services is from the East Campus Housing and Physical Plant funds.

    After discussion, the Board may wish to award RFP 1434 - Electrical Services for Amarillo College to American Electric at an amount not to exceed $200,000 per year.

16. **APPOINTMENT TO FILL VACANCY** - Dr. David Woodburn
    This item is on the agenda in order for the Board of Regents to fill a vacancy on the Board. After deliberation, the Board may elect to appoint a qualified person to fill the unexpired term of Anette Carlisle, which expires in May 2027, all in accordance to Tex. Educ. Code 130.082 and Internal Operating Procedure 2.11.

    After discussion, the Board may wish to elect to appoint a qualified person to fill the unexpired term of Anette Carlisle.

17. **CONSIDER SETTLEMENT OF PENDING LITIGATION AGAINST AMARILLO COLLEGE BY FORMER EMPLOYEE DOROTHY MICHELLE LAMONS** - Mr. Mark White
    This item is placed on the agenda so that the Board of Regents may consider approving a settlement agreement between former employee Dorothy Michelle Lamons and Amarillo College in order to resolve pending litigation.

    After discussion, the Board may wish to approve the settlement agreement.

18. **CLOSED MEETING**
    There will be a closed meeting in order that the Board of Regents may consult with the college attorney to seek his advice on pending litigation pursuant to Section 551.071 of the Texas Government Code.

    No action will be taken in closed meeting.

19. **ADJOURNMENT**

    NOTE: The Board of Regents will have dinner at 5:15 p.m. in the College Union Building, 2nd Floor, Room 208. The regular meeting will start at 6:00 p.m. in the Palo Duro Room.

If during the course of the meeting, any discussion of any item on the agenda or any other permitted matter(s) should be held in closed meeting, the Board will convene in such closed meeting in accordance with the applicable section of the Texas Government Code, Title 5, Chapter 551 et seq.

FACULTY APPOINTMENTS
November 17, 2026

Morgan, Carl – Instructor – Welding

Effective Date:	10/26/2026
Salary:	$57,176.99
Qualifications:	Bachelors Degree
Experience:	5 + years of industry experience
Replacement for:	N/A

Akins, Nina – Instructor – Mathematics

Effective Date:	10/24/2026
Salary:	$57,281.04
Qualifications:	Master's Degree
Experience:	10 + years of teaching experience
Replacement for:	Anissa Purswell

AMARILLO COLLEGE
BUDGET AMENDMENTS
November 17, 2026

1. **Legal Department – transfer of funds for Cross County team to travel to Nationals Event in Huntsville, AL November 11-18, 2026.**

Increase Cross Country – Travel Student Pool	$15,000.00
Decrease Legal Fees – Other Pool	($15,000.00)

Amarillo College®

Badger Café & Bookstore
Board of Regents November 2026 Meeting

Central Badger Café & Bookstore



- Vision
- Purchasing & Inventory Initiatives
- Badger Bookstore Initiatives
- Badger Café Updates
- Moving Forward 2027

Badger Vision

- **Creating a Positive Team Environment Through One AC**
  - Training
  - Communication
  - Leadership
  - Positive Experience for Badger Students & Faculty
- **Diverse Product Assortment at Affordable Pricing**
- **Formalize a marketing plan**
- **FUN!**

Streamlined Purchasing

- Implementing a plan to reduce overstock inventory by 20%
- Developed and implementing aggressive inventory count plan for FY 2027
- All purchases are tied to a dedicated sales plan with a targeted sell-thru metric
- All purchases must be approved by the Director
- Developed and implementing a seasonal buying calendar
- Pursuing a minimum of 60 days terms to support cash flow

Badger Bookstore

- New mix of Products coupled with higher margins, and new merchandising plans
- New vendors allowing better quality apparel, at competitive costs
- Upgrading Staff & providing training
- Adding AC apparel to local grocery chain (United Grocery)
- Implementing rebate programs increasing profit contributions
  - Apple Products, $12,000 per quarter
  - BSN Athletics, 10% of purchase's paid annually
- Bookstore WEB Upgrade
  - Process Credit cards and Financial Aid
  - Highlighting all of Badger Products for purchase
  - Seasonal Promotions

New WEB-Site Messaging



Get ready for your first day of class with Mac and iPad.

Save Now

Authorized Campus Store

Variety of Computer Offerings

Authorized Campus Store

MacBook Neo.

Value-packed for school.

Shop now



Badger Bookstore Financial Strategy

- Grow overall bookstore sales 7% over prior year
- Three point increase on overall margin for FY 2027
- Increase computer sales by 10% over 2026
- Drive apparel sales to 7% over prior year
- Lower bookstore expenses by 5% over prior year
- Add 8% to profits over 2026

Badger Cafe

- Introduced a strategic menu with higher margin items on Nov 1st
- Implementing plan to add café items to the PRISM Data base
  - Provides daily reporting on item performance
  - Data will provide accurate inventory ordering, and reduce food costs
  - Additionally reporting will identify low margin, and slow moving café items
- Reviewing plans to increase operational efficiency in processing customer orders during peak times
  - Grab and Go Program
  - Mobile Ordering
- Developing plans to introduce AC/Badger graphics into the café to increase ambience

Seasonal Drink Program



Proposed Front Counter Graphics



Updated Merchandising Space by Fireplace



Badger Café Financial Strategy

- Growing café overall café sales to 10% over prior year
- Increase monthly margin to 68 points
- Increase campus catering events by 6% over 2026
- Reduce overall café expenses by 5%
- Drive average café turns to 5
- Annual profit dollars increased by 6% over prior year

2027 Moving Forward

- Increased Revenue, Margin, and Profits
- Expense Reduction
- Cool and Exciting Products at better costs
- Streamlined and leaner inventory
- New dynamic Bookstore WEB-Site
- Brand Upgrades
- Positive and Confident AC Team!


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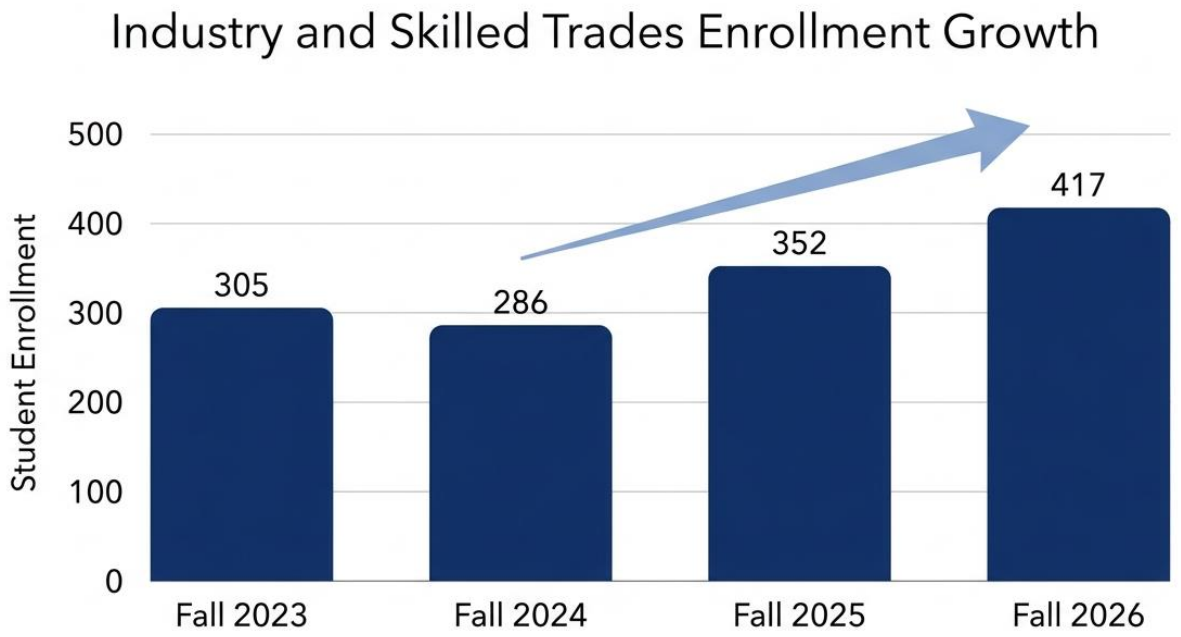
Industry and Skilled Trades Update

David Hall, Dean

Industry & Skilled Trades

Current Offerings:

Aviation Maintenance
Advanced Manufacturing
(Automation, Instrumentation, HVAC-R, Industrial Maintenance, Renewable)
Automotive, Kritser Diesel, Auto Collision
CDL/Heavy Equipment
Construction (General, Plumbing, Electrical, Drafting, and Carpentry)
Welding
Machining



Workforce Demand=Student Opportunity

Priority Pathway	Growth Potential	Wage Potential	Regional Need
Welding Fab	+ 4.6 proj. growth	$22.70 +/hr avg wage	Manufacturing, Ag, energy
Advanced Manufacturing	+4.1% proj. growth	$30.44/hr avg wage	Food Process Automated Prod, Oil Gas
Construction/Electrical	+9-11% proj. growth	$31.42/hr avg. wage	Infrastructure, Com/Res
HVAC-R	+8% proj. growth	$24.25/hr wage	Com/Res, Ag
CDL & Logistics	588+ annual openings	Rapid to family-sustaining wages	Freight, Ag, distribution

Partnerships

Work-based Learning Partnerships- City of Amarillo, Habitat for Humanity, P66, Atmos, Amarillo Gear, and beyond.

Internship to Full-Time Employment (SP 26 to FA 26) 22 out of 46 (48%)

CE to Credit Pathways

- Advanced Manufacturing Expansion through DOL Grant (22-24)- $680,000 budget
  - Transformed Industrial Technology Program to current Advanced Manufacturing Pathway
  - Capacity for 24+ students annually; 3 new Occupational Skills Awards (OSA's)
  - SACA (Smart Automation Certification Alliance) Industry 4.0
  - Cacique Foods, Regency Mill, Tyson Foods
- Instrumentation Expansion through THECB TRUE Grant (TBA)- $450,000 investment
  - Partnership with Highland Park ISD and Midwest Compressor
  - 1st Dual Credit Advanced Manufacturing Program
  - Increase matriculation from HPISD; develop 2 new OSA'a

AC Welding-Capacity Building

- 2023/2024- TWC JET (Jobs & Education for Texans) Grant
  - $350,000 for equipment to build out 24 full welding bays with industry-leading equipment

- 2026-28- THECB TIME (Texas Invests in Meaningful Employment) Grant
  - $500,000 for faculty and curriculum development. Year 1 activities include developing 3 CE certifications (Fundamental, Stainless Steel, and Aluminum). New CE to credit pathway deployed in year 2. Weekend Welding Academy targets non-traditional students not currently touched by our traditional program.

- 2027 Spring-HDJT (High Demand Job Training) Grant- AEDC/Workforce Dev Board
  - $295,000 for equipment and facility build out.
  - Scale the redesigned welding program and increase capacity to 24+ students annually.

Dual Credit Pathways

- Welding- Level 1 Basic Welding Certification
  - 41 students across 5 schools FA 26
  - 16 SCH +Badger Bound Eligible
  - Industry Recognized Credentials- CPR/First Aid, OSHA-10, AWS Sense, Titans of CNC, Fusion 360
- Automotive- Level 1 Basic Automotive Certification
  - 66 students across 5 schools FA 26
  - 16 SCH +Badger Bound Eligible
  - Industry Recognized Credentials- ASE G1, A-1, A-5, A-6, A7
- Machining- Level 2 Advanced Machining Certification
  - Up to 7 NIMS (National Inst. of Metalworking Skills) Credentials
  - Los Alamos and Pantex Apprenticeships; WTAMU/Pantex Collaboration

Recruiting

<u>1st Annual Industry and Skilled Trades Expo (October 29, 2026)</u>

- 174 students from local high schools visited all programs and heard a success story from Pedro Rocha





Outcomes

Industry & Skilled Trades Career Exploration Event (November 3, 2026)

- **20 Employers, over 100 students**



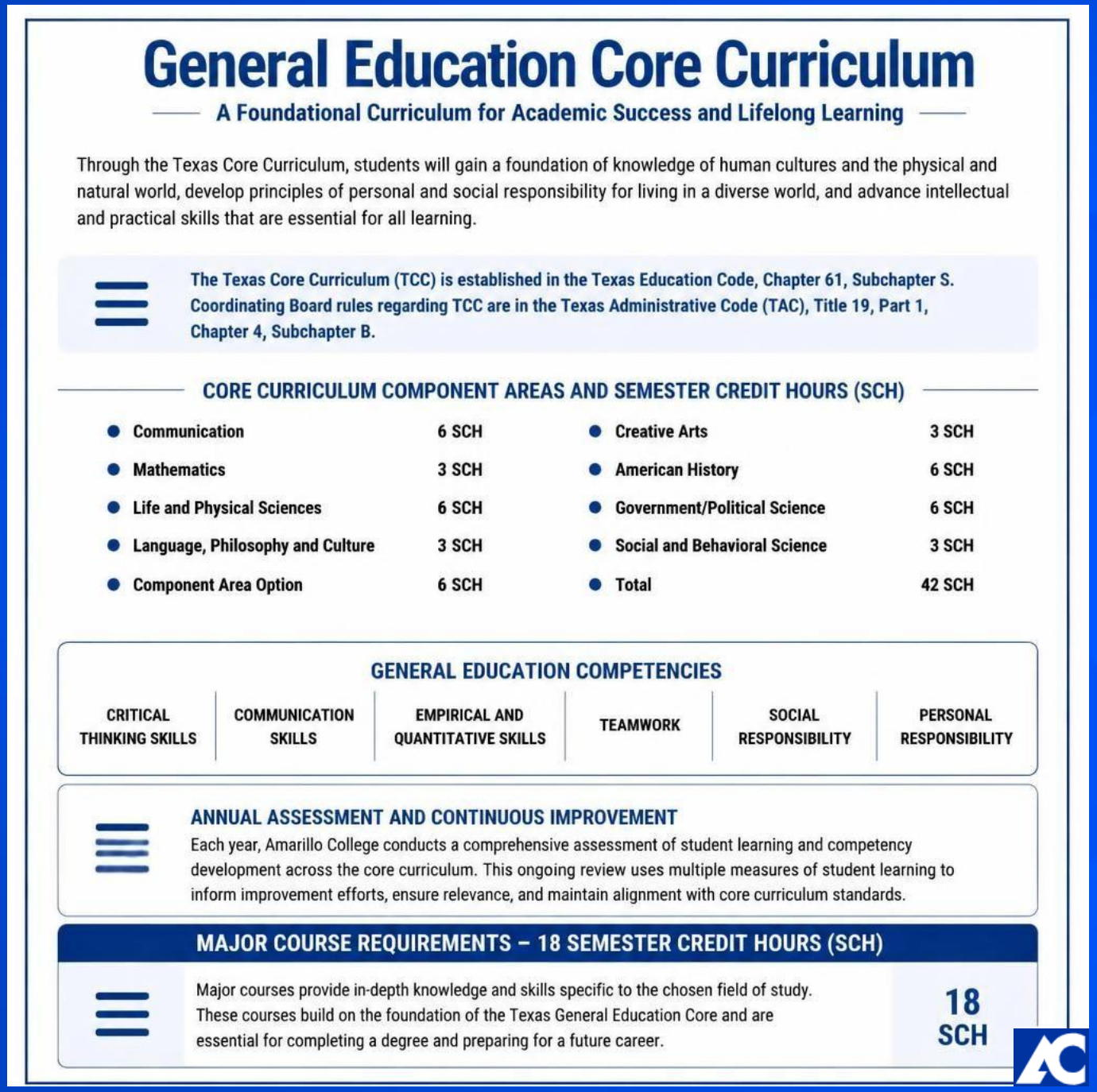


Questions?

Amarillo College
General Education Core

BOR Review

11.17.26



General Education Core Curriculum

A Foundational Curriculum for Academic Success and Lifelong Learning

Through the Texas Core Curriculum, students will gain a foundation of knowledge of human cultures and the physical and natural world, develop principles of personal and social responsibility for living in a diverse world, and advance intellectual and practical skills that are essential for all learning.

The Texas Core Curriculum (TCC) is established in the Texas Education Code, Chapter 61, Subchapter S. Coordinating Board rules regarding TCC are in the Texas Administrative Code (TAC), Title 19, Part 1, Chapter 4, Subchapter B.

CORE CURRICULUM COMPONENT AREAS AND SEMESTER CREDIT HOURS (SCH)

Communication	6 SCH	Creative Arts	3 SCH
Mathematics	3 SCH	American History	6 SCH
Life and Physical Sciences	6 SCH	Government/Political Science	6 SCH
Language, Philosophy and Culture	3 SCH	Social and Behavioral Science	3 SCH
Component Area Option	6 SCH	Total	42 SCH

GENERAL EDUCATION COMPETENCIES

CRITICAL THINKING SKILLS	COMMUNICATION SKILLS	EMPIRICAL AND QUANTITATIVE SKILLS	TEAMWORK	SOCIAL RESPONSIBILITY	PERSONAL RESPONSIBILITY

ANNUAL ASSESSMENT AND CONTINUOUS IMPROVEMENT

Each year, Amarillo College conducts a comprehensive assessment of student learning and competency development across the core curriculum. This ongoing review uses multiple measures of student learning to inform improvement efforts, ensure relevance, and maintain alignment with core curriculum standards.

MAJOR COURSE REQUIREMENTS – 18 SEMESTER CREDIT HOURS (SCH)

Major courses provide in-depth knowledge and skills specific to the chosen field of study. These courses build on the foundation of the Texas General Education Core and are essential for completing a degree and preparing for a future career.

18 SCH

Texas Education Code & THECB Rule-Making Authority

- The Texas Core Curriculum is mandated by the state
- The THECB establishes the state-authorized course inventories community colleges use for the core and programs:
  - Academic Course Guide Manual
  - Workforce Education Course Manual

General Information

AC Catalog

- Provides the TCC component areas for each catalog year
- Provides the courses AC offers in each TCC component area
- Provides the programs/degrees AC offers with the TCC requirements for each

Curriculum Committee

- Responsible for maintaining excellence in instructional programs
- Responsible for statutory compliance
- Responsible for adherence to THECB rules

Questions

Amarillo College Core Curriculum

Board Review Exhibit

The 42-semester credit hour (SCH) Core is organized below by component areas mandated by the THECB, with AC catalog course choices and the corresponding THECB Core Objectives. Students complete the required credits (SCH) from the listed choices.

Amarillo College's Core Curriculum ensures the following and in alignment with Section 4.28, Core Curriculum of the THECB:

a) The component areas provide foundational knowledge across disciplines.

b) Communication, teamwork, and responsibility objectives support civic and professional preparation.

c) Critical thinking, communication, and quantitative skills support workforce participation.

d) The disciplinary distribution supports breadth of knowledge, and in alignment with AC's applicable accreditation requirements.

Component area	SCH	AC catalog course choices	Required Core Objectives
Communication	6	ENGL 1301 — Composition I ENGL 1302 — Composition II ENGL 2311 — Technical and Business Writing	Critical Thinking; Communication; Teamwork; Personal Responsibility
Mathematics	3	MATH 1314 — College Algebra MATH 1316 — Trigonometry MATH 1324 — Mathematics for Business & Social Sciences MATH 1325 — Calculus for Business & Social Sciences MATH 1332 — Contemporary Mathematics MATH 1342 — Statistics MATH 2413 — Calculus I MATH 2414 — Calculus II	Critical Thinking; Communication; Empirical and Quantitative Skills
Language, Philosophy and Culture	3	COMM 1307 — Introduction to Mass Communication COMM 2300 — Media Literacy ENGL 2326 — American Literature ENGL 2341 — Selected Studies in Literature HIST 2311 — Western Civilization I HUMA 1301 — Introduction to the Humanities I HUMA 1315 — Fine Arts Appreciation PHIL 1301 — Introduction to Philosophy PHIL 1304 — Introduction to World Religions PHIL 2306 — Introduction to Ethics SPAN 2311 — Intermediate Spanish I SPAN 2312 — Intermediate Spanish II	Critical Thinking; Communication; Personal Responsibility; Social Responsibility

Creative Arts	3	ARTS 1301 — Art Appreciation ARTS 1303 — Art History I ARTS 1304 — Art History II COMM 2366 — Film Appreciation DRAM 1310 — Theatre Appreciation DRAM 2355 — Script Analysis MUSI 1306 — Music Appreciation MUSI 1307 — Music Literature	Critical Thinking; Communication; Teamwork; Social Responsibility
Life and Physical Sciences	6	AGRI 1407 — Agronomy BIOL 1406 — Biology for Science Majors I BIOL 1407 — Biology for Science Majors II BIOL 1408 — Biology for Non-Science Majors I BIOL 1409 — Biology for Non-Science Majors II BIOL 1411 — General Botany BIOL 1413 — General Zoology BIOL 1414 — Introduction to Biotechnology I BIOL 1415 — Introduction to Biotechnology II BIOL 2401 — Anatomy and Physiology I BIOL 2402 — Anatomy and Physiology II BIOL 2420 — Microbiology for Non-Science Majors BIOL 2421 — Microbiology for Science Majors CHEM 1405 — Introductory Chemistry I CHEM 1411 — General Chemistry I CHEM 1412 — General Chemistry II CHEM 2423 — Organic Chemistry I CHEM 2425 — Organic Chemistry II ENVR 1401 — Environmental Science I ENVR 1402 — Environmental Science II GEOL 1401 — Earth Sciences for Non-Science Majors I GEOL 1403 — Physical Geology GEOL 1404 — Historical Geology GEOL 1445 — Oceanography GEOL 1447 — Meteorology HORT 1401 — Horticulture PHYS 1303 — Stars and Galaxies PHYS 1103 — Stars and Galaxies Laboratory PHYS 1304 — Solar Systems PHYS 1104 — Solar Systems Laboratory PHYS 1305 — Introductory Physics I PHYS 1105 — Introductory Physics I Laboratory PHYS 1401 — College Physics I PHYS 1402 — College Physics II PHYS 1415 — Physical Science I PHYS 1417 — Physical Science II PHYS 2425 — Principles of Physics I PHYS 2426 — Principles of Physics II	Critical Thinking; Communication; Empirical and Quantitative Skills; Teamwork

Amarillo College Core Curriculum

Board Review Exhibit continued

Component area	SCH	AC catalog course choices	Required Core Objectives
American History	6	HIST 1301 — United States History I HIST 1302 — United States History II	Critical Thinking; Communication; Personal Responsibility; Social Responsibility
Government	6	GOVT 2305 — United States Government GOVT 2306 — Texas Government	Critical Thinking; Communication; Personal Responsibility; Social Responsibility
Social and Behavioral Sciences	3	CRIJ 1301 — Introduction to Criminal Justice CRIJ 1307 — Crime in America ECON 2301 — Principles of Macroeconomics ECON 2302 — Principles of Microeconomics GEOG 1303 — World Regional Geography PHED 1301 — Foundations of Kinesiology PSYC 2301 — General Psychology PSYC 2308 — Child Psychology PSYC 2314 — Lifespan Growth & Development PSYC 2315 — Psychology of Adjustment PSYC 2319 — Social Psychology SOCI 1301 — Introduction to Sociology SOCI 1306 — Social Problems	Critical Thinking; Communication; Empirical and Quantitative Skills; Social Responsibility
Component Area Option AC Institutional Requirements	6	EDUC 1100 — First Year Seminar - Learning Framework or EDUC 1200 — First Year Seminar - Learning Framework Plus, one approved Speech course: SPCH 1315 — Public Speaking SPCH 1318 — Interpersonal Communication SPCH 1321 — Business and Professional Speaking Additional credits earned in other Core component areas	Core Objectives vary by course and follow the approved requirements for each course's component area.

Total required Core credits 42 SCH

Amarillo College®

October Financials Review

Fiscal Year 2026–2027 | Board of Regents

November 17, 2026

Revised financials layout

Revised Line Item	Components
Operating Revenue	
Tuition and Fees	Revenue from academic & technical instruction
Sales	Sales from Café, Bookstore, Testing
Other Oper Revenues	Private gifts, miscellaneous
State Appropriations	State Appropriations
Taxes for Maint & Opers	Taxes for Maintenance & Operations
Auxiliary Enterprises	East campus housing rentals, Child Care, Athletics
Investment Income	Investment Income
Operating Expense	
Cost of Sales	Cost of sales from the Bookstore and Café
Personnel	Administrators, Faculty, Student salaries, Classified, Temporary contract labor, Employee benefits
Department Operating Expense	Advertising, Lease-rentals, Dept Memberships, Professional Fees, Supplies, Travel
Institutional Expense	Liability Ins, Maint & Repairs, AC Memberships, Property Ins, Property Taxes, Utilities

Total Operating Revenue − **Total Operating Expense** = **Total Operations Income/(Loss)**

EXECUTIVE SUMMARY

October at a glance

Fiscal year-to-date through October 31, 2026, compared with the same period last year

YTD Operating Revenue

$21.75M

▼ $0.07M unfavorable

vs. $21.83M prior-year Oct. YTD

YTD Operating Expense

$15.40M

▼ $1.56M favorable

vs. $16.96M prior-year Oct. YTD

YTD Operations Income

$6.35M

▲ $1.49M favorable

vs. $4.87M prior-year Oct. YTD

Month-End Operating Cash

$6.87M

▼ $0.29M unfavorable

vs. $7.15M at October 2025

Revenue timing has largely evened out

Year-to-date revenue is within $73K (0.3%) of last year. State Appropriations recorded in October (+$5.54M) now offset the Taxes for M&O methodology difference (–$5.42M).

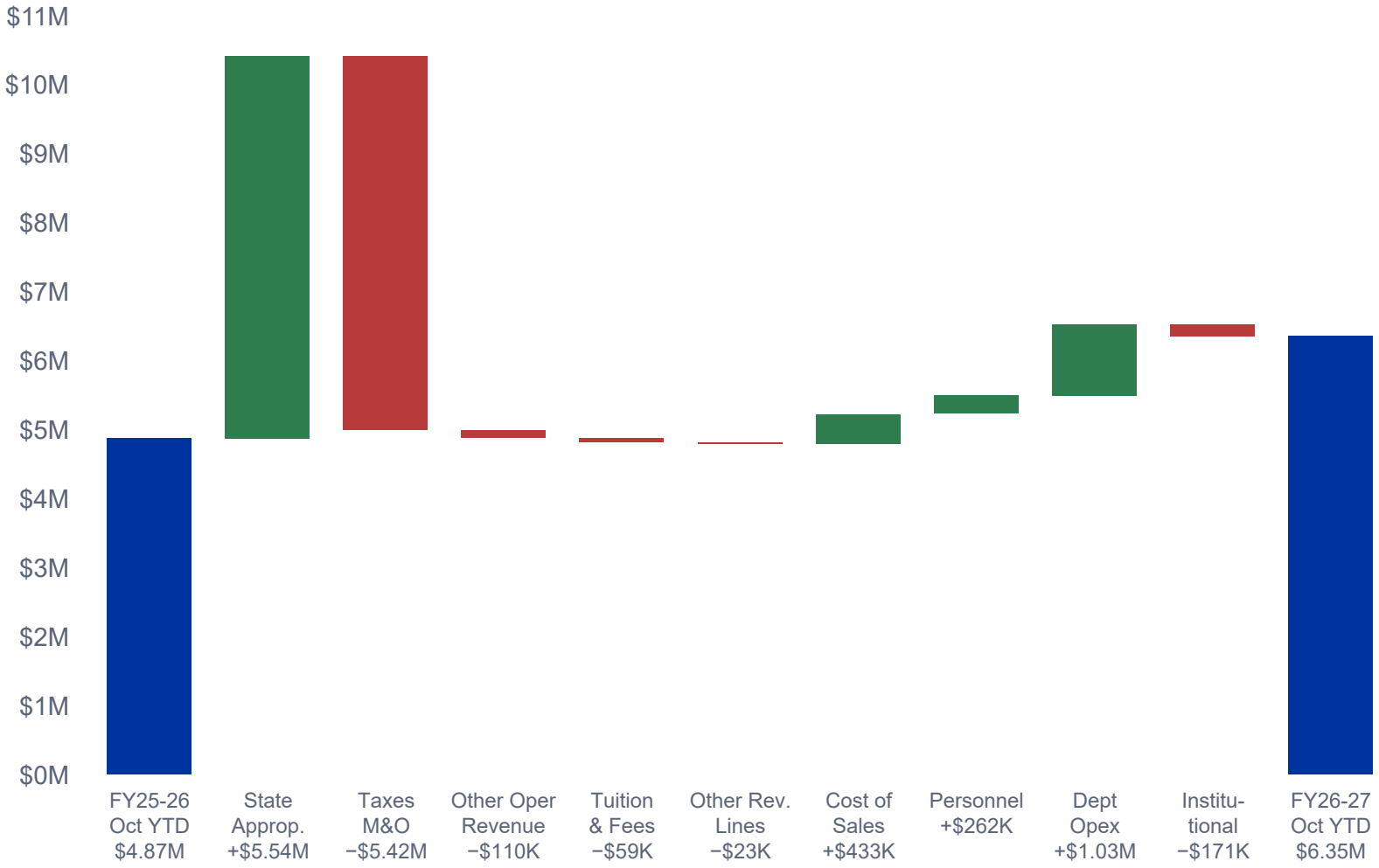
Expenses down $1.56M year to date

Department Operating Expense ($1.03M), Cost of Sales ($433K) and Personnel savings ($262K) more than offset higher Institutional Expense ($171K).

Cash position steady

Month-end operating cash of $6.87M is up $0.20M from September and $0.29M below October 2025; cash and CDARS across all funds total $13.46M.

Operations income: October YTD year over year



Revenue: −$0.07M

State Appropriations (+$5.54M) and Taxes for M&O (–$5.42M) largely offset; Other Operating Revenues lower by $110K and Tuition by $59K.

Expense: −$1.56M

Lower expense is favorable to income: Department Operating Expense, Cost of Sales and Personnel savings.

Net: +$1.49M

Operations income of $6.35M year to date versus $4.87M in the prior year.

Management operations vs. budget

	FY 2025-26 Oct YTD	FY 2026-27 September	FY 2026-27 October	FY 2026-27 Oct YTD	Oct YTD Y-O-Y Delta	FY 2026-27 Orig Budget	FY 2026-27 Adj Budget
Operating Revenue							
Tuition and Fees	10,149,089	9,899,960	190,098	10,090,058	(59,030)	25,074,087	17,074,087
Sales	553,040	221,755	299,834	521,589	(31,451)	4,205,340	4,205,340
Other Oper Revenues	1,091,639	403,778	577,814	981,592	(110,047)	1,914,410	1,914,410
State Appropriations	3,498,434	–	9,036,660	9,036,660	5,538,227	18,500,000	18,500,000
Taxes for Maint & Opers	5,803,749	31,297	353,215	384,512	(5,419,237)	35,113,585	35,113,585
Auxiliary Enterprises	671,710	317,772	368,640	686,412	14,702	4,078,253	4,078,253
Investment Income	57,808	30,479	21,490	51,969	(5,839)	872,000	872,000
Total Operating Revenue	**21,825,469**	**10,905,040**	**10,847,753**	**21,752,793**	**(72,676)**	**89,757,675**	**81,757,675**
Operating Expense							
Cost of Sales	534,804	(281,738)	383,886	102,147	432,657		
Personnel	9,678,530	2,231,903	7,184,975	9,416,878	261,652	56,454,951	56,454,951
Department Operating Expense	3,082,484	844,231	1,203,443	2,047,674	1,034,809	23,320,980	10,320,980
Institutional Expense	3,662,471	3,109,440	724,170	3,833,609	(171,138)	9,981,744	9,981,744
Total Operating Expense	**16,958,289**	**5,903,836**	**9,496,473**	**15,400,309**	**1,557,980**	**89,757,675**	**76,757,675**
Total Operations Income/(Loss)	**4,867,180**	**5,001,204**	**1,351,279**	**6,352,484**	**1,485,304**	**–**	**5,000,000**

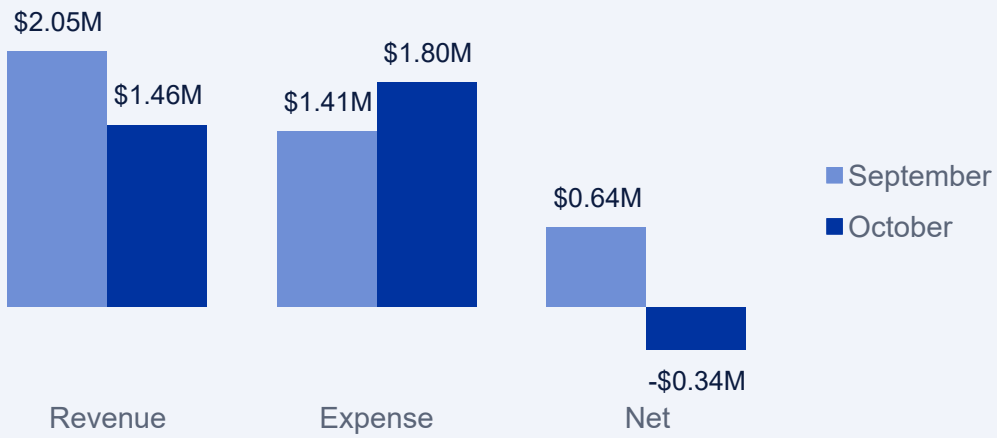
Year-end adjustments reduce Tuition and Fees by $8.0M and Department Operating Expense by $8.0M. Removed contingency to show operating income target of $5.0M.

Grant operations and capital expenses

Grant Operations

$299,805
net, FY 2026-27 YTD

	September	October	Oct YTD
Non-Operating Revenue	2,046,097	1,459,200	3,505,296
Non-Operating Expense	1,409,120	1,796,372	3,205,492
Grant Operations Total	**636,977**	**(337,172)**	**299,805**

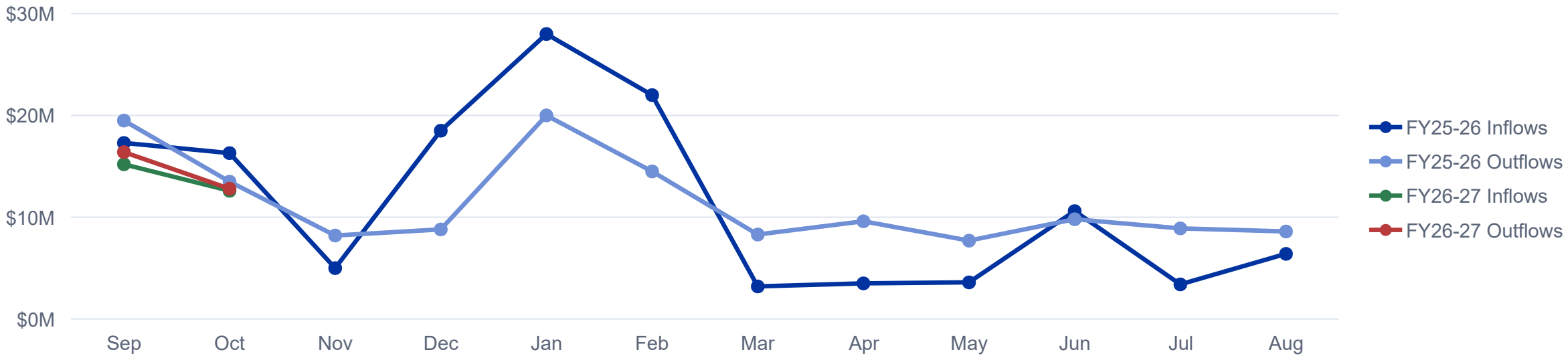


Capital Expenses

	FY25-26 Oct YTD	FY26-27 Oct YTD	Delta
Institutional Capital Expenses			
Less than $10K	103,564	–	103,564
Greater than $10K	11,711	119,465	(107,754)
Grant Capital Expenses			
Less than $10K	11,711	–	11,711
Greater than $10K	47,529	58,110	(10,581)
Total Capital Expenses			
Less than $10K	**115,275**	**–**	**115,275**
Greater than $10K	**59,240**	**177,575**	**(118,335)**

October capital purchases above $10K totaled $177,575: $119,465 institutional and $58,110 grant-funded. Total year-to-date capital spending is in line with last year.

Operating cash flows and position by fund

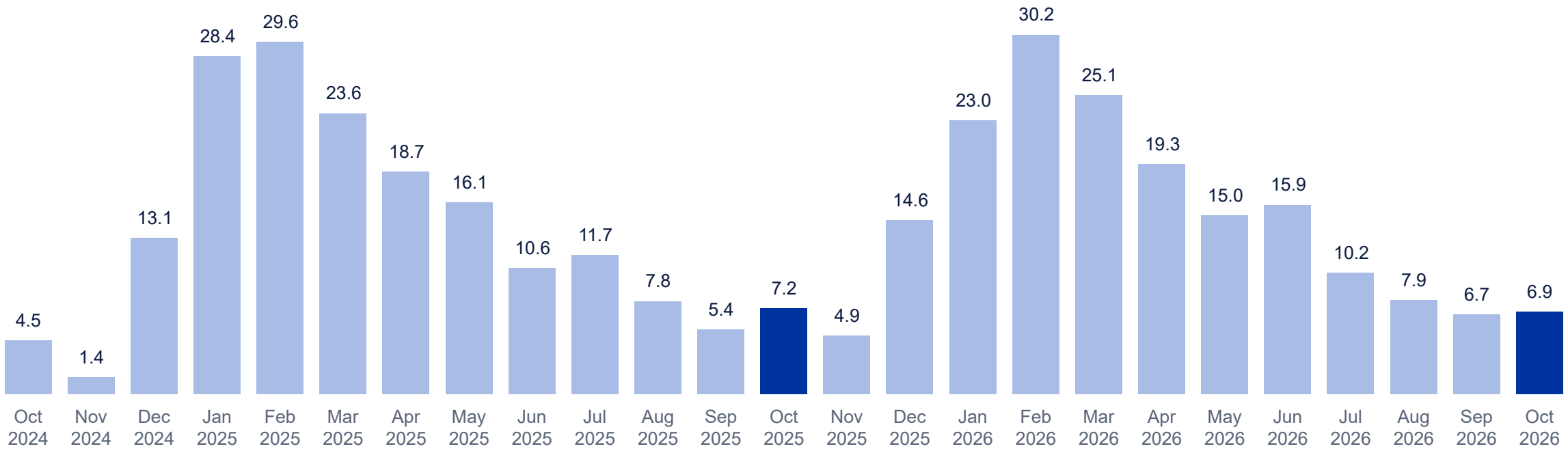


As of 10/31/26	Local Maint + Payroll	KACV-TV	AFEB	Aux Ent	Acad Scholar	Bond Int & Sink	Bond Proceeds	AC Foundation
ANB	1,106,094	–	7,105	–	–	62,818	–	1,617,243
Texpool	5,761,113	1,340,971	–	686,035	250,578	28,409	–	–
Cash	**6,867,207**	**1,340,971**	**7,105**	**686,035**	**250,578**	**91,227**	**–**	**1,617,243**
CDARS	–	1,104,613	–	1,491,471	–	–	–	–
Total	**6,867,207**	**2,445,584**	**7,105**	**2,177,506**	**250,578**	**91,227**	**–**	**1,617,243**

Remaining bond proceeds were used in October to cover the final construction invoice.

OPERATING CASH

Month-end operating cash balance



$ in millions; October 2025 and October 2026 highlighted

October 2025

$7.15M

October 2026

$6.87M

+3.0% vs. September 2026
–4.0% vs. October 2025

Finance team progress and next steps

Delivered

- 3-day close for timely reporting
- Additional transparency enabling better management of AC
- Vendor payments made on agreed payment terms
- Weekly review of cash projections for refinement and control
- Cabinet review of requisitions for payment

Continued enhancements

- Complete roll-ups under the modified chart of accounts
- Generate reporting directly within the financial system
- Define actionable analytics, with more forthcoming
- Design a credit card strategy for expense control

Planning ahead

- Design position slotting and position budgeting
- Cash forecasting from historical and projected annual receipts
- Monthly budgeting beginning with the 2027–28 budget

Amarillo College

Questions & Discussion

October Financials Review | Board of Regents

AMARILLO COLLEGE
INTERNAL UNAUDITED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FISCAL YEAR 2027 THROUGH SEPTEMBER 2026

	Fiscal 2025 YTD Oct-25	2026 Sep-26	2026 Oct-26	2026 Fiscal 2026 YTD
OPERATING REVENUES				
Tuition and Fees	$ 10,290,693	$ 10,047,125	$ 195,797	**$ 10,242,922**
Federal Grants and Contracts	$ 143,143	$ -	$ 764,610	**$ 764,610**
State Grants and Contracts	$ 1,191,856	$ 1,557,218	$ 318,494	**$ 1,875,712**
Local Grants and Contracts	$ 214,683	$ 114	$ 109,839	**$ 109,953**
Nongovernmental grants and contracts	$ 495,649	$ 407,461	$ 79,614	**$ 487,076**
Sales and Services of Educational Activities	$ 61,804	$ 35,406	$ 33,839	**$ 69,246**
Auxiliary Enterprises (net of discounts)	$ 1,120,082	$ 485,152	$ 599,043	**$ 1,084,195**
Other Operating Revenues	$ 591,443	$ 335,633	$ 47,859	**$ 383,492**
Total Operating Revenues	**$ 14,109,353**	**$ 12,868,109**	**$ 2,149,097**	$ 15,017,206
NON OPERATING REVENUES				
State Appropriations	$ 3,244,578	$ -	$ 8,606,176	**$ 8,606,176**
Taxes for maintenance and operations	$ 2,700,105	$ 31,183	$ 243,375	**$ 274,559**
Taxes for general obligation bonds	$ 929,073	$ 3,795	$ 69,633	**$ 73,428**
Federal revenue, non-operating	$ (100,984)	$ -	$ 282,085	**$ 282,085**
Gifts	$ 500,320	$ 87,880	$ 449,991	**$ 537,871**
Investment Income	$ 329,019	$ (130,760)	$ 90,244	**$ (40,516)**
Interest on Capital Debt	$ 132,638	$ 123,613	$ (1,000)	**$ 122,613**
Loss on Disposal of Fixed Assets	$ (441)	$ -	$ 4,082	**$ 4,082**
Misc. Income	$ -	$ -	$ 13,962	**$ 13,962**
Other State Revenue	$ 253,856	$ -	$ 429,984	**$ 429,984**
Total Non Operating Revenues	**$ 7,988,164**	**$ 115,711**	**$ 10,188,534**	$ 10,304,244
Extraordinary Item (Insurance Proceeds)	$ -	$ -	$ -	$ -
Prior Period Adjustment	$ -	$ -	$ -	$ -
TOTAL REVENUE	**$ 22,097,517**	**$ 12,983,820**	**$ 12,337,630**	$ 25,321,450

AMARILLO COLLEGE
INTERNAL UNAUDITED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FISCAL YEAR 2027 THROUGH SEPTEMBER 2026

	Fiscal 2025 YTD Oct-25	2026 Sep-26	2026 Oct-26	2026 Fiscal 2026 YTD
OPERATING EXPENSES				
Cost of Sales	$ 534,804	$ (281,738)	$ 383,886	$ **102,147**
Salary, Wages & Benefits				$ -
Administrators	$ 868,716	$ 186,473	$ 711,333	$ **897,807**
Classified	$ 3,682,442	$ 729,964	$ 2,565,953	$ **3,295,918**
Faculty	$ 3,287,234	$ 680,859	$ 2,604,618	$ **3,285,476**
Student Salary	$ 246,886	$ 62,877	$ 179,342	$ **242,219**
Temporary (Contract) Labor	$ 55,542	$ 16,280	$ 33,006	$ **49,286**
Employee Aid	$ 12,864	$ 1,335	$ -	$ **1,335**
Employee Benefits	$ 2,061,413	$ 670,404	$ 1,391,497	$ **2,061,901**
Dept Operating Expenses				
Professional Fees	$ 1,115,707	$ 275,716	$ 578,365	$ **854,081**
Supplies	$ 732,933	$ 222,437	$ 322,098	$ **544,534**
Travel	$ 106,146	$ 62,120	$ 101,094	$ **163,214**
Property Insurance	$ 1,576,234	$ 1,550,725	$ 749	$ **1,551,474**
Liability Insurance	$ 44,141	$ 96,191	$ -	$ **96,191**
Maintenance & Repairs	$ 1,834,968	$ 1,455,258	$ 544,427	$ **1,999,685**
Utilities	$ 225,750	$ 30,258	$ 206,984	$ **237,243**
Scholarships & Fin Aid	$ 1,867,001	$ 1,355,119	$ 1,112,032	$ **2,467,151**
Advertising	$ 41,506	$ 33,233	$ 21,161	$ **54,394**
Lease/Rentals	$ 56,023	$ 24,670	$ 47,482	$ **72,152**
Interest Expense	$ 1,042	$ -	$ -	$ -
Depreciation	$ 713,415	$ -	$ 1,421,721	$ **1,421,721**
Memberships	$ 65,884	$ 10,322	$ 76,086	$ **86,408**
Property Taxes	$ -	$ -	$ -	$ -
Institutional Support	$ 83,852	$ 44,853	$ 86,822	$ **131,674**
Other Miscellaneous Disbursments	$ 438,625	$ 78,681	$ 324,782	$ **403,463**
				$ -

AMARILLO COLLEGE
INTERNAL UNAUDITED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FISCAL YEAR 2027 THROUGH SEPTEMBER 2026

	Fiscal 2025 YTD Oct-25	2026 Sep-26	2026 Oct-26	2026 Fiscal 2026 YTD
Capital Expenses - Less than $10,000				$ -
Land and Improvements	$ -	$ -	$ -	$ -
Buildings	$ -	$ -	$ -	$ -
Audio/Visual Equipment	$ -	$ -	$ -	$ -
Classroom Equipment	$ 11,711	$ 4,218	$ (4,218)	$ -
Computer Related	$ -	$ -	$ -	$ -
Maintenance & Grounds	$ -	$ -	$ -	$ -
Office Equipment & Furnishing	$ -	$ -	$ -	$ -
Television Station Equipment	$ -	$ -	$ -	$ -
Vehicles	$ -	$ -	$ -	$ -
Other Sources				$ -
Disposal Gain (Loss)	$ -	$ -	$ -	$ -
Interfund Transfers	$ -	$ -	$ (70,610)	$ **(70,610)**
TOTAL EXPENSE	**$ 19,664,838**	**$ 7,310,255**	**$ 12,638,610**	**$ 19,948,866**
CHANGE IN NET POSITION	**$ 2,432,679**	**$ 5,673,565**	**$ (300,980)**	**$ 5,372,585**

Non Income Statement Expendatures - Capitalized and Depreciated

AMARILLO COLLEGE
INTERNAL UNAUDITED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FISCAL YEAR 2027 THROUGH SEPTEMBER 2026

	Fiscal 2025 YTD Oct-25	2026 Sep-26	2026 Oct-26	2026 Fiscal 2026 YTD
Capital Expenses - Exceeds $10,000 - Capitalized				
Land and Improvements	$ -	$ -	$ 32,060	**$ 32,060**
Buildings	$ -	$ -	$ -	$ -
Audio/Visual Equipment	$ -	$ -	$ -	$ -
Classroom Equipment	$ 38,864	$ -	$ -	$ -
Computer Related	$ -	$ -	$ 87,405	**$ 87,405**
Library Books	$ 1,236	$ -	$ -	$ -
Maintenance & Grounds	$ 18,328	$ -	$ -	$ -
Office Equipment & Furnishing	$ -	$ -	$ -	$ -
Television Station Equipment	$ 26,485	$ -	$ 58,110	**$ 58,110**
Vehicles	$ 241,392	$ -	$ -	$ -
Donations	$ -	$ -	$ -	$ -
TOTAL CAPITALIZED EXPENDITURES	**$ 326,305**	**$ -**	**$ 177,574**	**$ 177,574**

AMARILLO COLLEGE
INTERNAL UNAUDITED STATEMENT OF NET POSITION
FISCAL YEAR 2027 THROUGH SEPTEMBER 2026

	Oct-25	Sep-26	Oct-26
ASSETS			
CURRENT ASSETS			
Cash & Equivalents	$ 8,899,802	$ 4,645,925	$ 6,286,136
Short-Term Investments	$ 1,429,154	$ 1,491,471	$ 1,491,471
Receivables	$ 41,741,561	$ 5,478,301	$ 5,347,167
Inventory	$ 1,602,884	$ 1,975,075	$ 2,166,424
Prepaid Expenses and Other Assets	$ 326,003	$ 299,242	$ 51,455
Total Current Assets	$ 53,999,405	$ 13,890,013	$ 15,342,654
NON CURRENT ASSETS			
Restricted Cash and Cash Equivalents	$ 2,230,277	$ 1,878,903	$ 1,754,123
Restricted Investments	$ 7,705,893	$ 9,600,880	$ 9,657,436
Endowments	$ 2,667,806	$ 1,157,764	$ 1,161,592
Long Term Grant Receivable	$ -	$ -	$ -
Construction in Progress	$ -	$ -	$ -
Property & Equipment	$ 213,245,699	$ 209,666,259	$ 209,803,656
Total Non Current Assets	$ 225,849,675	$ 222,303,807	$ 222,376,806
TOTAL ASSETS	**$ 279,849,080**	**$ 236,193,820**	**$ 237,719,460**
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Outflows on Net Pension Liability	$ 5,237,302	$ 6,573,802	$ 6,573,802
Deferred Outflows related to OPEB	$ 9,287,657	$ 6,197,062	$ 6,197,062
Deferred Charge on Refunding	$ 602,440	$ 364,736	$ 364,736
TOTAL DEFERRED OUTFLOWS	$ 15,127,399	$ 13,135,600	$ 13,135,600
LIABILITIES AND NET POSITION			
CURRENT LIABILITIES			
Payables	$ 2,217,190	$ 1,975,929	$ 1,091,635
Accrued Compensable Absences - Current	$ 585,183	$ 54,105	$ 52,659
Funds Held for Others	$ 245,391	$ 576,798	$ 585,066
Unearned Revenues	$ 29,824,479	$ 1,099,129	$ 1,099,129
Bonds Payable - Current Portion	$ 8,430,000	$ 8,735,000	$ 8,735,000
Notes Payable - Current Portion	$ 36,033	$ -	$ -
Capital Lease Payable	$ 285,807	$ 285,807	$ 724,478
Retainage Payable	$ 1,797,093	$ 1,643	$ 1,643
Other Liabilities	$ 7,746	$ 7,746	$ -
Total Current Liabilities	$ 43,428,921	$ 12,736,157	$ 12,289,609
NON CURRENT LIABILITIES			
Accrued Compensable Absences - Long Term	$ 936,127	$ 936,127	$ 951,570
Deposits Payable	$ 216,750	$ 215,305	$ 217,405
Bonds Payable	$ 86,270,000	$ 77,535,000	$ 77,535,000
Notes Payable	$ 258,114	$ 258,114	$ 258,114
Capital Lease Payable - LT	$ 421,011	$ 421,011	$ 1,384,637
Unamortized Debt Premium	$ 18,646,478	$ 8,507,559	$ 8,507,559
Net Pension Liability	$ 20,351,446	$ 21,667,458	$ 21,667,458
Net OPEB Liability	$ 54,068,355	$ 46,799,462	$ 46,799,462
Total Non Current Liabilities	$ 181,168,281	$ 156,340,036	$ 157,321,206
TOTAL LIABILITIES	**$ 224,597,202**	**$ 169,076,193**	**$ 169,610,815**
Deferred Inflows			
Deferred Inflows of Resources	$ 815,177	$ 1,336,919	$ 1,336,919
Deferred Inflows related to OPEB	$ 14,760,734	$ 17,260,452	$ 17,260,452
TOTAL DEFERRED INFLOWS	$ 15,575,911	$ 18,597,371	$ 18,597,371
NET POSITION			
Capital Assets			
Net Investment in Capital Assets	$ 198,266,551	$ 203,722,981	$ 201,933,519
Restricted			
Non Expendable: Endowment - True	$ 2,500,000	$ 1,154,198	$ 1,154,198
Expendable: Capital Projects	$ (94,034,115)	$ (96,105,298)	$ (96,096,965)
Expendable: Debt Service	$ 4,448,358	$ 2,962,964	$ 3,031,796
Other, Primary Donor Restrictions	$ 9,574,001	$ 14,337,243	$ 13,984,525
Unrestricted			
Unrestricted	$ (65,951,429)	$ (64,416,232)	$ (61,360,200)
TOTAL NET POSITION	**$ 54,803,366**	**$ 61,655,856**	**$ 62,646,874**

Bid Tabulation --Electrical Services RFP #1434 11/10/2026 11:00 a.m.	
Company	**Bid Bond**
American Electric	**yes**
Description of Service	**Price By Each Hour**
Master Straight Time	95.00 hr
Master Overtime	150.00 hr
Journeyman Straight Time	75.00 hr
Journeyman Overtime	115.00 hr
Apprentice Straight Time	55.00 hr
Apprentice Overtime	95.00 hr

Bid Tabulation --Electrical Services RFP #1434 11/10/2026 11:00 a.m.	
Company	**Bid Bond**

AAA Electric	**yes**
Description of Service	**Price By Each Hour**
Master Straight Time	95.00 hr
Master Overtime	115.00 hr
Journeyman Straight Time	95.00 hr
Journeyman Overtime	115.00 hr
Apprentice Straight Time	64.00 hr
Apprentice Overtime	85.00 hr