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afford college.

***The Amarillo College Foundation, Inc.***

***Annual Report 2005-2006***



# A Message from the Amarillo College Foundation

## CHAIRMAN



Greetings from the Amarillo College Foundation Board of Directors.

Walt Disney once said, "If you can dream it, you can do it."

What a statement from the master of turning dreams into realities beyond our wildest imaginations. Amarillo College is also in the business of turning dreams into realities through education, and the AC Foundation is proud to play a part in this wonderful production.

Proving Mr. Disney's theory, the ACF board has also been up to some dreaming and some doing. What began as wonderful ideas and brainstorming at our 2005 Board Retreat has evolved into checkmarks on our lengthy "to-do list" that will help our organization keep up with the times and serve the AC community better and more efficiently.

In addition to awarding over \$511,000 in scholarships to 1,450 unduplicated students this year, the ACF board undertook and completed a number of significant accomplishments over the past year and a half, which include the following:

- We restructured the job descriptions of our Executive Directors and created two part-time positions to best meet the day-to-day needs of the Foundation. We subsequently hired Kathy Dowdy as our Director of Development and Tracy Dougherty as our Director of Marketing and Special Events to fill these important roles, and they have been instrumental in the completion of all of the accomplishments listed below.
- In order to fulfill our fiduciary responsibility to our donors, we implemented a process to ensure periodic reviews of the Foundation's investment advisor and conducted a thorough search for a successor. We are pleased to announce that Angeles Investment Advisors has taken over the advisory role of the Foundation's asset management under the guidance of our hard-working Finance and Investment Committee. Angeles also serves as investment advisor for Boys Ranch and the Mary E. Bivins Foundation, and, thus, is no stranger to Panhandle people and our high expectations. Many thanks to John Huffaker and Cliff Bickerstaff for leading the F&I Committee through many lengthy meetings and difficult decisions. Special gratitude is extended to Alan Roberson for many years of service to this committee, and especially for his participation during this process.
- As state funding to Amarillo College continues to shrink each year, the Foundation board set a goal to become more self-sufficient and take less money for our overhead expenses from the College that should rightfully be allocated to students, faculty, staff and facilities. With this goal in mind, our board approved the implementation of an operating fee of 0.5% (to be no more than 1.5%) that will be assessed to funds that have been given to the Foundation. The fee had previously been approved by the ACF board in 1998, but never implemented until recently, following the notification of the primary contacts for all our scholarships and funds.
- The board conducted a thorough review and revision of our Bylaws, which will enhance our ability to operate smoothly. One of the notable changes was the addition of the most tenured Regent on our board to our Executive Committee, thus bringing us the wisdom and experience of Sharon Oeschger. We also changed our administrative year to match our fiscal year; therefore, new officers and board members took office in September at the Foundation's Annual Meeting. At this lovely reception and meeting, the Foundation also initiated an annual award, which will recognize "Friends of the Foundation Honor Roll" who have made a significant difference. The 2006 honorees are Wendy and Stanley Marsh 3.

- Our staff audited all existing scholarship instruments and recommended policy revisions for scholarship awards, which were adopted by the board. We learned that our average scholarship award was only \$173 per semester, yet the average AC student taking 12 hours will pay a minimum of \$450 per semester in tuition and basic fees (not including books). Therefore, we raised the average scholarship awarded to a minimum of \$ 300.00 per semester where we were able; thus helping the most deserving students and making a significant difference in meeting their needs.
- As part of this effort, our staff recommended, and we adopted new policies that govern the establishment of all new Foundation funds. These revised minimum amounts hasten the funds' ability to pay out scholarship awards and benefit recipients sooner. In conjunction with this effort, we made a concerted effort to increase the balance of existing endowed funds below \$10,000 by including them in our matching campaign last year, as recommended by the Priorities and Allocations Committee chaired by Dr. Robert Bauman.
- Under the legal guidance of board member Alan Rhodes, Tracy and Kathy reviewed and revised over 370 individual documents that originally established funds and scholarships. Many of these documents were seriously outdated and extremely restrictive in their ability to award funds. This thorough and exhaustive search has resulted in more user-friendly guidelines and renewed relationships with the primary contacts for each of the scholarships and funds.
- Under the leadership of your new chairman, Cliff Bickerstaff, your Foundation will be unveiling a new and exciting signature fundraiser to be held in fall of 2007.
- Finally, as Mr. Disney taught us, sharing your dream with others involves eye-catching and innovative marketing; so our staff developed a unique marketing "brand" for the Foundation that is being used for all external printed pieces, including this Annual Report.

Unlike Mr. Disney's initial creation, the Amarillo College Foundation is no "Mickey Mouse" operation. Through the dedication of our staff, which also includes Assistant Sylvia Artho and our newest addition, Karen Craighead, as well as our enthusiastic and persevering board, the AC Foundation is financially healthy and well positioned to grow with Amarillo College into the future.

Thank you for dreaming great dreams with us and for supporting our mission and goals. It has been a pleasure and a privilege to serve as the Foundation's Chairman and to stand with you, our friends, in championing our community's college.

Sincerely,



Amy Juba  
Chairman: 2005-2006

# A Message from the Amarillo College PRESIDENT



## A QUESTION OF BALANCE

Increasingly life is a question of balance. A single mother struggles to support her children; a high school senior is unsure about the future; a disabled student needs extra assistance to succeed; a father of three unexpectedly loses his job. Each is searching to restore balance to their lives. At Amarillo College, we respond to these changes by providing educational opportunities to help students secure that better future.

AC does that by preparing students for the rapidly changing workforce. Whether it is to begin a career, prepare to transfer for additional degrees, or change jobs – the variety of programs and classes at Amarillo College makes it easier to match talents and interests. AC makes it easier for students to balance the competing demands and pressures of life.

By balancing the liberal arts and technology, AC illustrates its commitment to address the changing needs of business and industry, and at the same time, meet the needs of individuals in the region. The spectrum ranges from history to hydraulics, philosophy to phlebotomy, algebra to auto body, theater to therapy, and actuary to mortuary. It's our responsibility to respond to the needs of the workforce. That's why AC balances its programs to address those diverse needs and, as a result, produce graduates who can get good jobs and can continue their education at higher levels.

Most college students at AC do not seek a degree. Instead, they seek specific skills for employment. Half of all beginning college students are uncertain about their career plans. Most adults will change jobs several times over a life time. Many students lack confidence in their abilities, or need extra help to succeed. As a result, faculty and staff at AC have developed bridge programs so that students can achieve higher levels of training and realize career success.

Community colleges are perceived by students as providing the resources to help them change their lives. It's a delicate balance – responding to community needs and meeting individual student needs – at the same time. But it is a critical balance to the well-being of the community.

The Amarillo College Foundation provides support to students to help increase their chances of success. Through foundation support for adult students, for general and targeted scholarships, and through designated endowments, the AC Foundation provides a margin of excellence for the College, and needed scholarship support for students.

Donors who support the AC Foundation may not realize how significant they are, both to the lives of individual students, and to the College as a whole. AC and the AC Foundation represent a partnership that provides balance in our community. It's a partnership for which all of us should be grateful.

Gratefully,

A handwritten signature in black ink, appearing to read "Steven W. Jones". The signature is fluid and cursive.

Steven W. Jones, Ed. D.

# FOUNDATION Highlights

September 1, 2005 – August 31, 2006

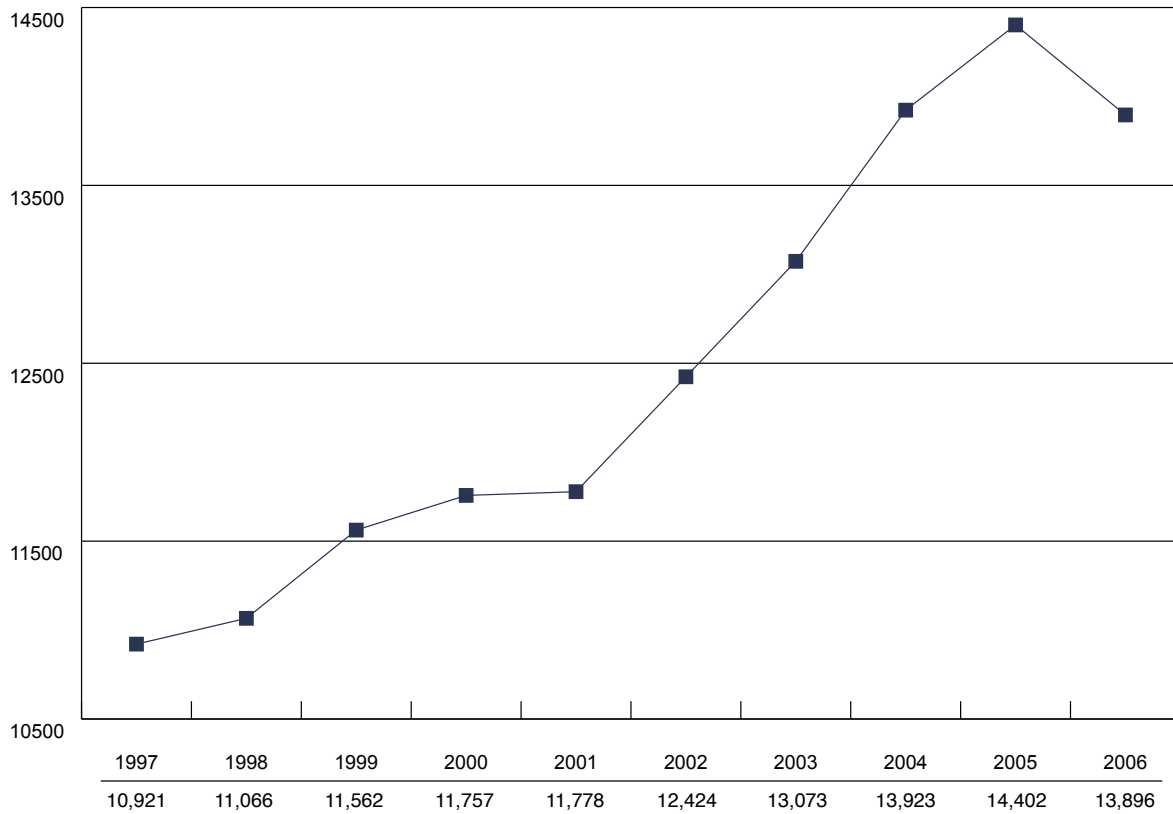
Donors and Amarillo College collaborated to make 2005-2006 a very successful year for students and The Foundation. The following are highlights of the past year.

- The Foundation raised \$1,712,479.00 in overall gifts for 2005-2006.
- The Foundation staff managed 1,513 scholarship applications for 2006-2007 and coordinated awards for more than 1,450 students. They prepared over 1,200 award certificates for 2006 high school graduates.
- The Foundation awarded \$511,598.00 in scholarships for the 2006-2007 academic year.
- The Amarillo College Ex-Students Association and the Student Government Association honored Mary Stack Ware during a reception at the Amarillo Club as the Distinguished Alumna for 2006.
- During the fiscal year, Foundation staff acknowledged 2,198 gifts from generous donors. Each of these gifts represents support and funding for the mission of Amarillo College, its students, faculty and staff, programs and facilities.
- The Foundation changed their administrative year to coincide with the Foundation's fiscal year running from September 1 through August 31st of each year.
- The Foundation developed a new "Brand" for all ACF external printed pieces.
- The Foundation audited and revised (where needed) all of the fund instruments and scholarship instruments.
- The Foundation board approved an administrative fee to be charged to all of the ACF funds which will enable the Foundation to become more self-supporting by August 2009.
- The Foundation oversaw the RFP and hiring of a new financial consultant for the Amarillo College Foundation's funds and endowments.
- Art Force completed another successful year of fundraising for AC's fine arts and humanities students and programs. The Art Force Special event held in October 2005 was "Masquerading with the Masters – Reflecting the Humanities". The committee was led by Betty Howell and the event raised a net profit of \$20,783.00. Eleven cooking schools were held raising \$29,376.00 in net proceeds. The Chairman of this year's cooking schools was Beth Marsh. Art Force awarded 27 in scholarships through the Fine Arts and Humanities departments for the 2006-2007 school year.
- **Three new non-endowed scholarships established**  
Annual Campaign 2005-2006  
Lisa Cherry Memorial Book Fund  
Rainbow Girls Fund
- **Four new endowed scholarships established**  
Louise Daniel Memorial Scholarship  
The Hereford Area Student Scholarship  
The Joseph Peters Memorial Scholarship  
The Joe F. Taylor Scholarship

(Any fund established after 8/31/06 will be published in the 06-07 Annual Report.)

# CREDIT Enrollment

This graph reflects the number of different people who have enrolled in credit classes at Amarillo College during the academic year (fall, spring or summer sessions).



# The Amarillo College Foundation, Inc.

## CONTRIBUTORS

On behalf of the students of Amarillo College, we thank the many friends who contribute through The Amarillo College Foundation. The names of donors follow funds to which they have contributed from September 1, 2005 through August 31, 2006. Annual members contribute at least \$100 each year.

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### AC Dental Scholarship

Donna Cleere  
Dana Scott

### AC Employees Memorial Scholarship

David Hernandez

### AC Engineering & Science Fair Fund

AC Sciences and Engineering Division  
Bell Helicopter Textron, Inc.  
BWXT Pantex  
Miami ISD Imprest Fund  
Pampa ISD  
Mr. and Mrs. Dan A. Porter  
Xcel Energy Foundation

### AC Excellence Scholarship

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April Sessler

### AC Ex-Students Association Fund

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Mr. and Mrs. Gus A. Wulfman

**AC Ex-Students Scholarship**

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Mr. and Mrs. David Wilder

**AC Fencing Fund**

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**AC Lamplight Youth Theater Fund**

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**ACCEA Scholarship**

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Mr. and Mrs. Stanley Marsh 3  
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**Adult Students Programs Support Fund**

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Vivian Louise Daniel Trust  
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**Akst Family Scholarship Fund**

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Brad Johnson  
Marianne Jones

**Allen (Austin) Scholarship Fund**

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**Amarillo High School Class Reunion Scholarship**

Amarillo High School Alumni Association

**Amarillo Music Teachers Memorial Scholarship**

Amarillo Music Teachers Association  
Rudy Bratcher  
Drs. Neil and Lisa Veggeberg

**Amarillo National Bank Adult Student Fund**

Amarillo National Bank  
Mr. and Mrs. Stanley Marsh 3  
Ms. Chris Newell  
Mr. and Mrs. B. Tol Ware II

**Amarillo Business & Professional Women's Scholarship**

Ms. Genece Files

**Amarillo Federation of Women's Clubs Scholarship**

Amarillo Federation of Women's Clubs, Inc.  
Nancy Brent

**Amarillo Music Teachers Memorial Scholarship**

Rudy Bratcher

**American Association of University Women Scholarship**

American Association of University Women

**Anglin (Charlene) Memorial Scholarship**

Ms. Lyndi C. Shadbolt

**Annual Campaign 04-05**

Davidson Oil Company

**Art Force Art and Graphic Design Scholarship**

Art Force  
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**Art Force Choral Music Scholarship**

Art Force

**Art Force Fine Arts & Humanities Support Fund**

Art Force  
Mr. Richard Ware II

**Art Force Humanities Scholarship**

Art Force  
Mr. and Mrs. Stanley Marsh 3

**Art Force Music Scholarship**

Art Force

**Art Force Opera Scholarship**

Art Force

**Art Force Operating Fund**

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**Art Force Suzuki Scholarship**

Art Force

**Art Force Theater Arts Scholarship**

Art Force

**Barksdale (Lynda) Emergency Fund**

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 Brenda Rossnagel

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# FINANCIAL Information

## Balance Sheet for Year Ending August 31, 2006

<b>Assets:</b>	Cash		38,746
	Marketable securities, at cost		26,815,824
	Notes and other receivables		—
	Accrued interest receivable		76,463
	Oil and gas properties		1,348,697
	Due From Amarillo College		<u>4,457</u>
	<b>Total assets</b>		<b><u>28,284,187</u></b>
<b>Liabilities:</b>	Income Tax Payable		<u>8,676</u>
	<b>Total liabilities</b>		<b>8,676</b>
<b>Fund Balances:</b>	Endowment		22,311,348
	Quasi-endowment		1,407,197
	Restricted		3,801,438
	Unrestricted		<u>755,528</u>
	<b>Total fund balances</b>		<b>28,275,511</b>
	 Total liabilities and fund balances		 <u>28,284,187</u>

## Statement of Revenue and Support And Expenses for Year Ending August 31, 2006

<b>Revenue and support:</b>	Contributions		
	Endowed	877,175	
	Non-endowed	<u>868,941</u>	
	<b>Total contributions</b>		1,746,116
Investment return	Interest, dividends, capital gains distributions	1,031,267	
	Loss on sales of marketable securities, net	<u>1,482,096</u>	
	<b>Total investment return</b>		2,513,363
	Oil and gas income		933,339
	Other income		<u>136,217</u>
	<b>Total revenue and support</b>		<b>5,329,095</b>
<b>Expenditures:</b>	Scholarships awarded		846,088
	Grants awarded		368,002
	Institutional activities		324,920
	Investment consulting fees		54,264
	Trustee fees		34,216
	Management and general		90,804
	Fund raising		<u>39,948</u>
	<b>Total expenses</b>		<b>1,758,242</b>
	 Excess of revenue and support over expense		 3,570,853
	 Fund balance, beginning of year, at cost		 <u>24,704,658</u>
	 Fund balance, end of year, at cost		 <u>28,275,511</u>

More complete financial information and copies of the 2005-2006 audit are available upon request.

# FINANCIAL Information

## Marketable Securities, August 31, 2006

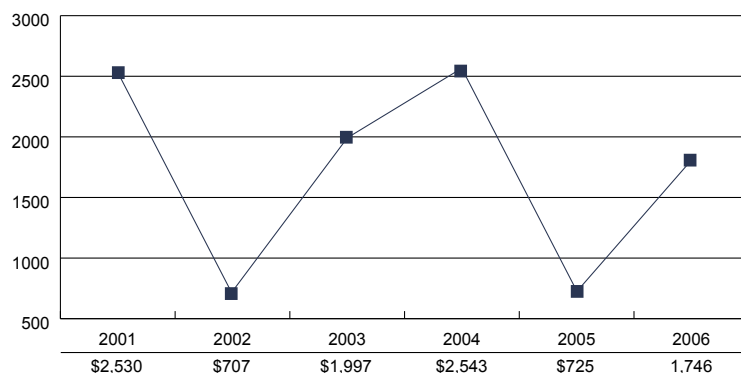
The Foundation Investment Committee oversees a diversified portfolio of high quality fixed income and equity assets. Working with an investment consultant and ten fund managers, The Foundation realized total investment returns in 2005-06 of \$2,513,363

	At Cost	At Market Value
Cash and Cash Equivalents	\$ 707,362	\$ 707,362
U.S. government and agency obligations, including collateralized mortgage obligations and mortgage-backed securities	7,054,778	6,703,944
Corporate Obligations	2,000,000	2,065,174
Equity Investments	<u>17,053,684</u>	<u>19,247,720</u>
	<u>\$26,815,824</u>	<u>\$28,724,200</u>

## Gifts to The Amarillo College Foundation, Inc.

Donors gave \$1,746,116 through The Foundation last year.

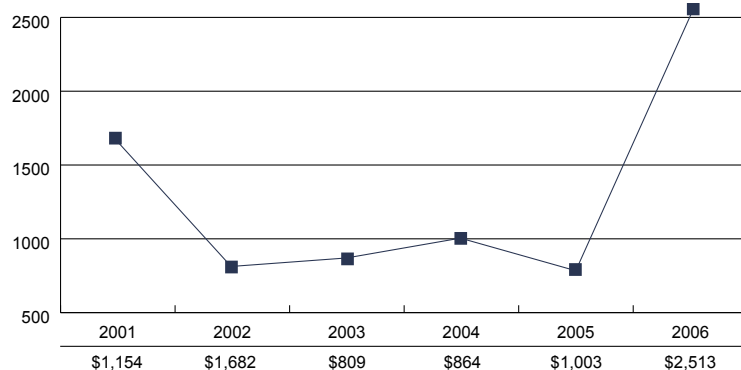
Annual totals for fiscal years 2000 through 2006 (in thousands of dollars)



## Earned Income and Realized Capital Gains

The Investment Committee oversees the investment portfolio and measures performance at least quarterly.

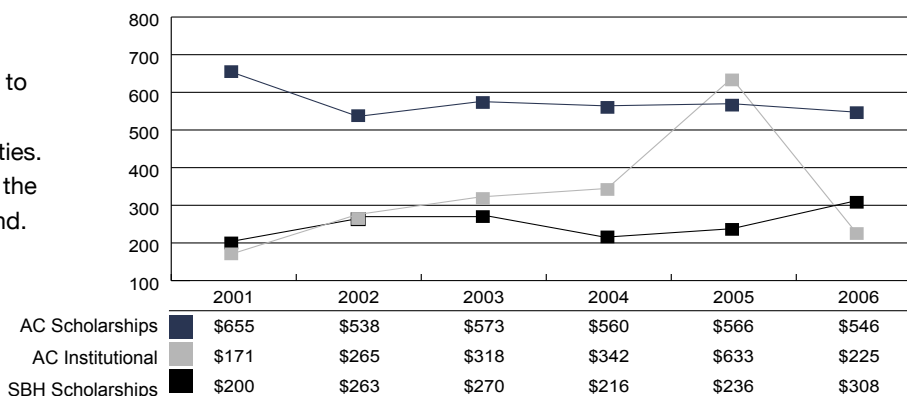
Annual totals for fiscal years 2000 through 2006 (in thousands of dollars)



## Uses of Funds Disbursed

The Foundation provided \$771,000 to Amarillo College last year for scholarships and institutional activities. Additional awards were made from the Sybil B. Harrington Scholarship Fund.

Annual totals for fiscal years 2000 through 2006 (in thousands of dollars)



# Board of Directors and Committees

The Amarillo College Foundation, Inc., is a non-profit and tax-exempt foundation, which seeks to promote excellence at Amarillo College. The Foundation exists to solicit and administer gifts and grants for the benefit of Amarillo College, its students, faculty and staff, its programs and facilities.

**The Amarillo College Foundation, Inc.  
Board of Directors 2006**

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